

May 14, 2020



Michele Richards  
OC Events Center  
88 Fair Drive  
Costa Mesa, CA 92626

Michele,

By now you have received the notice of termination letter from Richard Schneider, COO of Spectra Food Services and Hospitality, which notified you that Spectra will be terminating the agreement for the operation of the OC Marketplace effective thirty days from now. When Spectra assumed the Tel Phil lease agreement with the OC Fair & Events Center several years ago, we never imagined that we would be living in the world of Covid 19. The impact that this pandemic has had on the entire world is unprecedented and its impact on the way we all live, and work has been dramatic to say the least. I for one would never have imagined a Summer without Fairs!

Over the past year and a half, we have discussed, and appreciate the various conversations that we have had with the staff of the OC Event Center to explore options for "reinventing" the Marketplace. There were many great ideas that came out of those discussions. However, at this time we have no idea when the Marketplace will be allowed to reopen and what that operation will look like in the future. The one thing we do know is that the path forward will be much different. For those reasons, the current operating agreement is unworkable for Spectra, which is why the notice of termination was sent.

Having said that, you have my word that we look forward to exploring options with the OC Event Center to see how the Marketplace can reopen in the future. These are trying times to be sure, but I am confident that the spirit of our two organizations which have worked so well together for the past twenty-five years will guide us to a solution that works for everyone including the vendors.

I would like to start conversations with you and the OC Event Center team as soon as possible as the staff and the vendors will be looking for our direction so they can plan their lives accordingly. I look to your direction as to who should be included in those discussions. Crazy times but look forward to creating a new path together.

Sincerely,

Nick Nicora  
Vice President Business Development  
Spectra Food Service and Hospitality  
[nick.nicora@spectrexp.com](mailto:nick.nicora@spectrexp.com)  
c 510-501-9900  
SpectraExperience.com