



In the Matter Of:

OC COUNTY FAIR AND EVENT CENTER

BOARD OF DIRECTORS MEETING

November 19, 2020

Case No:

CERTIFIED COPY

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1
2
3
4
5
6
7
8 32ND DISTRICT AGRICULTURAL ASSOCIATION
9 ORANGE COUNTY FAIR & EVENT CENTER
10 BOARD OF DIRECTORS MEETING
11 THURSDAY, NOVEMBER 19, 2020
12 9:00 A.M.

13
14
15
16
17
18
19
20
21
22 Reported by:

23
24 Patricia Garrido
25 CSR No. 14364

CERTIFIED COPY

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 32ND DISTRICT AGRICULTURAL ASSOCIATION

2 ORANGE COUNTY FAIR & EVENT CENTER

3 BOARD OF DIRECTORS MEETING

4 THURSDAY, NOVEMBER 19, 2020

5 9:00 A.M.

6

7

8

9 Meeting of the OCFEC Board of
10 Directors, stenographically reported by Patricia
11 Garrido, a Certified Shorthand Reporter for the State of
12 California, commencing at 9:00 a.m. and ending at
13 1:04 p.m., Thursday, November 19, 2020, Via Zoom.

14

15

APPEARANCES OF BOARD MEMBERS:

16

Natalie Rubalcava-Garcia, Board Chair

17

Doug La Belle, Vice Chair

18

Sandra Cervantes, Member

19

Robert Ruiz, Member

20

Barbara Bagneris, Member

21

Ashleigh Aitken, Member

22

Newton Pham, Member

23

Nick Kovacevich, Member

24

ALSO PRESENT:

25

Michele Richards, CEO

26

Ken Karns, Chief Operating Officer

27

Joan Hamill, Chief Business Development Officer

28

Summer Angus, Meeting Secretary Executive Assistant

29

Julia Demlow, WAVE member, presenter

30

Steve Lindley, Brady, ghost gun educator

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 APPEARANCE OF BOARD COUNSEL:

2 DEPUTY ATTORNEY GENERAL
3 JOSHUA CAPLAN
3 600 West Broadway, Suite 1800
4 San Diego, California 92101-3375
4 Phone: 619-738-9000
5 Fax: 619-645-2271

6
7
8
9 PUBLIC SPEAKERS:

10 CINDY MASSARO
11 KELLIE AVAKIAN
12 TODD MARTIN
13 GIBRAN STOUT
14 LISA SABO
15 JERILYNN
14 ROY ENGLEBRECHT
15 SHANNON WOOTEN
15 JEANINE ROBBINS
15 LEIGH-ANN KAZOLAS

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 32ND DISTRICT AGRICULTURAL ASSOCIATION

2 ORANGE COUNTY FAIR & EVENT CENTER

3 BOARD OF DIRECTORS MEETING

4 THURSDAY, NOVEMBER 19, 2020

5 9:00 A.M.

6

7

8 CHAIR RUBALCAVA-GARCIA: So I'd like to call
9 this meeting to order. All matters noticed on this
10 agenda in any category may be considered for action as
11 listed. Any item not so noticed may not be considered.
12 Items listed on this agenda may be considered in any
13 order at the discretion of the chairperson.

14 The mission of the Orange County Fair & Event
15 Center is celebration of Orange County's communities,
16 interests, agriculture, and heritage with results
17 justifying resources expended. I'd like to ask
18 director -- is Director Bagneris on the call?

19 SECRETARY ANGUS: I'm not seeing her yet.

20 CHAIR RUBALCAVA-GARCIA: Ashleigh, would you
21 lead us in the Pledge of Allegiance?

22 DIRECTOR AITKEN: Sure. Please stand up.
23 Place your hand over your heart.

24 (Pledge of Allegiance conducted.)

25 CHAIR RUBALCAVA-GARCIA: Thank you. Summer,

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 can you please take roll call?

2 SECRETARY ANGUS: Chair Rubalcava-Garcia?

3 CHAIR RUBALCAVA-GARCIA: Here.

4 SECRETARY ANGUS: Vice Chair La Belle?

5 VICE CHAIR LA BELLE: Here.

6 SECRETARY ANGUS: Director Cervantes?

7 DIRECTOR CERVANTES: Here.

8 SECRETARY ANGUS: Director Ruiz?

9 DIRECTOR RUIZ: Present.

10 SECRETARY ANGUS: Director Bagneris? Director
11 Aitken?

12 DIRECTOR AITKEN: Here.

13 SECRETARY ANGUS: Director Pham? And Director
14 Kovacevich?

15 DIRECTOR KOVACEVICH: Here.

16 SECRETARY ANGUS: Thank you.

17 CHAIR RUBALCAVA-GARCIA: Perfect. Thank you.

18 So the Board will be going into Closed Session, but
19 before we do that, I just wanted to take a minute to
20 send our condolences and remember somebody who's been a
21 very big part of OC Fair and is also, I believe, the
22 president of the Friends of the Fair, Vince Pollmeier,
23 who recently passed away.

24 So please, I just ask everybody to keep his
25 family in your prayers and, you know, if you'd like to

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 send a note to Reggie, I'm sure she would appreciate
2 that. But on behalf of the Board, our condolences for
3 this very untimely loss. With that, the Board will be
4 going into closed session, and Summer will be organizing
5 public comment. Thank you.

6 (Closed Session held from 9:03 a.m. until 9:52
7 a.m.)

8 CEO RICHARDS: Summer, we're back from closed
9 session. Maybe give another minute for board members to
10 log back in and then we can take roll again.

11 SECRETARY ANGUS: Okay. I think I see most
12 everyone.

13 CHAIR RUBALCAVA-GARCIA: Okay. Perfect.

14 SECRETARY ANGUS: I'll go ahead and take roll.
15 Chair Rubalcava-Garcia?

16 CHAIR RUBALCAVA-GARCIA: Summer, can I go ahead
17 and read the statement first and then we'll go ahead and
18 go from there?

19 SECRETARY ANGUS: Yes.

20 CHAIR RUBALCAVA-GARCIA: Okay. Closed session
21 agenda today included discussion about pending
22 litigation regarding the outdoor Market Place. I want
23 to assure members of the public, the district is making
24 all efforts to reopen and mitigate losses caused by
25 Spectra's breach of contract with the 32nd DAA.

OC COUNTY FAIR AND EVENT CENTER Board of Directors Meeting on 11/19/2020

1 the Silverado and Blue Ridge fires in Orange County.

2 We provided shelter for 20 horses at the
3 Equestrian Center that were evacuated from the fire
4 zones, and our team created temporary stalls in the
5 Action Sports Arena for many more. Thankfully, we
6 didn't need to use the extra stalls, and all the horses
7 have now been safely reunited with their owners.

8 Well, all good things must come to an end, and
9 it was a very successful ending indeed to our first ever
10 Fair Food Drive-Thru. Over the course of nine weeks,
11 the event generated over one million dollars in
12 concession sales and lots of smiles and messages of
13 appreciation from our Fair Food fans. We hope to do the
14 drive-thru again in the coming months.

15 Our team of landscaping goats and their donkey
16 protectors are becoming quite famous, being featured
17 with Gayle Anderson on KTLA and in feature articles in
18 the OC Register and the Daily Pilot. They're doing a
19 terrific job of clearing the weeds on the Pacific
20 Amphitheater berm. Below Gayle Anderson in the photo
21 there is our own Barbara Gregerson, our landscape
22 supervisor, being interviewed on KTLA last week.

23 We're very happy to report that Centennial Farm
24 and Heroes Hall have reopened and are welcoming guests
25 back with advanced reservations. And, boy, were we

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 happy to see them come back. In the first two weeks of
2 reopening, we've seen hundreds of guests at the farm and
3 Heroes Hall.

4 Now, unfortunately with Orange County now back
5 in the purple tier, we will have to temporarily close
6 the inside exhibit at Heroes Hall. But we hope we can
7 reopen as soon as Orange County works it's way back into
8 the orange tier, but the Medal of Honor Courtyard and
9 the Walk of Honor are still open at Centennial -- at
10 Heroes Hall and Centennial Farm is still open. You can
11 make reservations from our website.

12 And speaking of Heroes Hall, our own Carol
13 Singleton, Heroes Hall supervisor, was recently honored
14 by California Assemblywoman Cottie Petrie-Norris as one
15 of the 74th District's Veterans of the Year. That's
16 Carol on the second row, on the left, with Assemblywoman
17 Cottie Petrie-Norris during the live Facebook awards
18 ceremony. Carol, a US Army Veteran, was recognized for
19 her work in bringing veteran's stories and issues to
20 life at Heroes Hall.

21 A quick financial update: For the ten-month
22 period ending October 31, we recorded revenues of 3.37
23 million against our budget of 50.1 million. So we
24 were -- are unfavorable to budget on the expense or --
25 revenue side of 46.8 million.

1 Better on the expense side. Actual expenses of
2 16.7 million against a budget of 45.8 million. We are
3 favorable to budget on our expenses of 29.14 million.
4 So our net deficit for the ten months ended October 31.
5 Actual is 13,342,313 dollars, and that is an unfavorable
6 variance to a budget of 17.65 million.

7 In terms of our cash and cash equivalence, cash
8 on hand is 1.2 million combined with our investments is
9 a total cash and cash equivalence of 44 million. That's
10 a 14.3-million-dollar decrease over the same period last
11 year, or 24 and a half.

12 And we'll have more information with the
13 Financial Monitoring Committee's update, and then also
14 the full budget presentation near the end of the agenda.
15 So I'd like to now turn it over to Joan for a very quick
16 update on upcoming events.

17 JOAN HAMILL: Thank you, Michele. Good
18 morning, and once again, I'll highlight our current and
19 upcoming events. And as a reminder, this information
20 along with additional event details can always be found
21 on our website, ocfair.com.

22 Michele, if you want to -- as Michele just
23 mentioned, although we're back into purple tier status
24 as of a couple of days ago, Centennial Farm as well as
25 the exterior exhibits at Heroes Hall, are open to the

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 public in a limited capacity just need to go online and
2 make reservations.

3 COVID nine -- COVID testing by a 360 Clinic
4 continues through the end of the year, Monday through
5 Friday, 7:00 a.m. to 3:00 p.m., and, again, by
6 appointment. Power of One emergency food assistance
7 drive through takes place this Saturday, November 21,
8 8:00 a.m. through noon. And just to note, this is a
9 special Thanksgiving food distribution and is by
10 appointment only. And Farmers Market is here each
11 Thursday with the exception of Thanksgiving next week.

12 Moving on. The Christmas tree lot by Seasonal
13 Adventures opens November 27th and runs through
14 December 18th. And very happy to announce that Winter
15 Fest presents Night of Lights OC. And this is a
16 mile-long drive-thru winter wonderland taking place
17 December 3rd through January 3rd. Tickets are available
18 online at nightoflightsoc.com.

19 Share Our Selves presents their annual holiday
20 Adopt A Family event December 7 -- 15th through 17th.
21 And I'd like to mention that this is the 51st year that
22 SOS has offered this wonderful event. And according to
23 the SOS website, there are still families in need of
24 being adopted.

25 And then Flying Miz Daisy had a wonderful event

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 last weekend and will do so again on Saturday, December
2 12th, 9:00 a.m. to 3:00 p.m., free admission. Parking
3 is seven dollars. And if you have any questions, I
4 would love to answer them, otherwise this concludes my
5 report.

6 CEO RICHARDS: Thank you, and that concludes
7 our report.

8 CHAIR RUBALCAVA-GARCIA: Thank you, Joan.
9 Thank you, Michele. Onto agenda Item No. 7. Can I
10 please get a motion to approve the minutes from the
11 October board meeting?

12 DIRECTOR AITKEN: I so move.

13 VICE CHAIR LA BELLE: Second.

14 DIRECTOR CERVANTES: Second.

15 CHAIR RUBALCAVA-GARCIA: Perfect. Thanks.
16 Summer, can you please call roll call?

17 SECRETARY ANGUS: Chair Rubalcava-Garcia?

18 CHAIR RUBALCAVA-GARCIA: Yes.

19 SECRETARY ANGUS: Vice Chair La Belle?

20 VICE CHAIR LA BELLE: Yes.

21 SECRETARY ANGUS: Director Cervantes?

22 DIRECTOR CERVANTES: Yes.

23 SECRETARY ANGUS: Director Ruiz?

24 DIRECTOR RUIZ: Yes.

25 SECRETARY ANGUS: Director Bagneris?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 DIRECTOR BAGNERIS: Yes.

2 SECRETARY ANGUS: Director Aitken?

3 DIRECTOR AITKEN: Yes.

4 SECRETARY ANGUS: Director Pham?

5 DIRECTOR PHAM: Yes.

6 SECRETARY ANGUS: And Director Kovacevich?

7 DIRECTOR KOVACEVICH: Yes.

8 CHAIR RUBALCAVA-GARCIA: Thank you. Moving on
9 to agenda Item No. 8, matters of public Comment. Public
10 comment is not allowed on issues not on the current
11 agenda. However, no debate by the Board shall be
12 permitted on such public comments, and no action will be
13 taken on such public comment items, at this time as law
14 requires formal public notice prior to any action on a
15 docket item.

16 Speakers are requested to sign in prior to the
17 start of the meeting and are limited to three minutes.
18 Comments will be accepted on agenda items during the
19 meeting. Speakers wish to address the Board on items on
20 the agenda are requested to sign in prior to the start
21 of the meeting and identify the agenda items on which
22 you desire to address the Board. Speakers are limited
23 to three minutes.

24 Summer, I believe we have five comments on this
25 topic.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: We do.

2 CHAIR RUBALCAVA-GARCIA: Before we take those,
3 I also wanted just to note for the record, we did
4 receive an e-mail from Reggie Mundekis, and she did have
5 several public comments. And I just wanted to
6 acknowledge that for the record. It will be in the
7 written comments section for the December board meeting.
8 But we -- every board member did receive a copy of her
9 comments, and she did have quite a few on various agenda
10 items. But under the circumstances, I just wanted to
11 make the exception this -- this time to include those
12 for the record.

13 SECRETARY ANGUS: Okay. We have Cindy Massaro
14 followed by Kellie Avakian, Todd Martin, Jerilynn, and
15 Maile Hanoian. Cindy Massaro, when you're ready.

16 CINDY MASSARO: Thank you. Good morning,
17 Orange County Fair Board. Thank you for your service to
18 our community and continuing to work to make our
19 fairgrounds a place of pride in our city, county, and
20 our state. I want to thank you for forming the
21 Diversity Committee and their commitment to taking up
22 the flag issue that has been raised on this since July.

23 I'm really looking forward to seeing the flag
24 issue being resolved, and I'm hoping that that will be
25 resolved today. For those of you that are on this call

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 that are not aware of what I'm talking about, in
2 addition to our United States of America national flag,
3 State of California flag, and Orange County Fairgrounds
4 flag, only one other flag is also flown year-round. The
5 LGBTQ Pride flag. This flag is being flown year-round
6 not just during Pride month.

7 About a year ago, this board decided to fly
8 this one particular special interest flag to make people
9 this flag represents feel included and welcome.
10 However, there are also other groups that do not feel
11 included or welcome. Therefore, it seems right, fair,
12 welcoming, and inclusive to recognize other groups'
13 flags as well. If only one single special interest flag
14 is flown, other groups will continue to feel
15 disenfranchised if their flags are not also recognized.

16 We can avoid this through a fair and equitable
17 resolution to fly other groups' flags for equal and fair
18 inclusion or simply remove any and all special interest
19 flags and only fly the United States and State of
20 California flags, which represent all of us.

21 I am grateful to this board for creating the
22 Diversity Committee and their commitment for taking this
23 issue up, and I look forward to the fair and equitable
24 resolution I know you all will come to. Thank you very
25 much.

OC COUNTY FAIR AND EVENT CENTER Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: Thank you, Cindy. Kellie,
2 when you're ready.

3 KELLIE AVAKIAN: I want to thank everybody for
4 taking the time up with this issue of making a Diversity
5 Committee as well. And I, too, have been speaking for
6 the last five months about the flag issue of the flag
7 pole that there's the United States flag, a California
8 flag, and then the LGBT flag. And we've consistently
9 asked you guys to please address the issue with us
10 because we have an equestrian center there that produces
11 many world champions and USA champions.

12 I'm not understanding why we can't put up the
13 USEF flag for the equestrian center. And then also the
14 fairgrounds is a big part of these kids and 4-H and
15 Future Farmers of America. We need to be having all
16 flags that represent the fairgrounds on the flag pole,
17 not just LGBTQ, which doesn't represent all of us as
18 Orange County as a whole. So we keep discussing this
19 over and over, and I'm not understanding why the flag
20 issue is not being addressed.

21 I had opportunity to also talk with Gayle
22 Anderson when she was out for the Centennial Farms to
23 discuss this, and she said she would like to further
24 discuss this in the media and our trail of how we're
25 going to get this -- keep, you know, keep the momentum

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 going to get all groups included, especially during this
2 time when kids feel like they have no sports, no social
3 activities.

4 It would be nice if -- if they had some
5 representation in their own county when they have no
6 goals or anything that they can obtain because of what's
7 been taken away from them. So we're happy to get the
8 mayors involved. I talked to several of them about this
9 issue already, and they're ready to get involved, again,
10 so is the media. Thank you for your time, and I would
11 really like this addressed. It's been five months and
12 still we haven't seen an action item. Thank you.

13 SECRETARY ANGUS: Thank you, Kellie. Todd
14 Martin, when you're ready.

15 TODD MARTIN: Okay. Hey, thank you very much
16 for running this and making it possible for us to speak
17 our minds and our wishes. I'm kind of echoing what
18 Cindy said. I believe in equal representation, and the
19 fact that we do have one special interest flag being
20 flown year-round and not allowing others to do so seems
21 unequal. And, you know, I had -- personally would like
22 to see some family friendly flags.

23 There's a number of them I could come up with
24 that I would like to see flown. And so that's why I'm
25 this call, just to make my voice known, and that I do

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 support what Cindy and Kellie have been talking about as
2 well. So thank you.

3 SECRETARY ANGUS: Thank you, Todd. Jerilynn,
4 when you're ready.

5 JERILYNN: Good morning. Can you hear me?

6 SECRETARY ANGUS: Yes. Go ahead.

7 JERILYNN: Okay. Great. Thank you. Good
8 morning Board of Directors. This is Jerilynn. This is
9 the fifth month as well that I've called in to discuss
10 the flag issue. I concur with what has been said before
11 me. We love the fairgrounds, and actually I'm
12 really excited to hear about all the good things. So
13 grateful that we have a place that we can bring horses
14 when there's fires, love the animals, and you guys are
15 really doing great stuff.

16 But I'm perplexed, you know, fifth month in
17 talking about diversity and welcoming people to the
18 fairgrounds, why can't we have diversity in the flags?
19 And there's, you know, many special interests. I could
20 come up with a lot as well. I'm just perplexed why this
21 hasn't been addressed yet.

22 So I'm asking the Board, please pick this up.
23 Give us some indication that you're hearing our voices.
24 We'd all love to have a discussion and come to a
25 conclusion that makes all of us satisfied with what's

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 going on at the fairgrounds. So I appreciate your time,
2 and please pick this up. Thank you.

3 SECRETARY ANGUS: Thank you, Jerilynn. Maile
4 Hanoian, when you're ready. If you're still on the
5 line. And, Chair Rubalcava-Garcia, I'm not seeing her.
6 She must have dropped off the call.

7 CHAIR RUBALCAVA-GARCIA: Okay. Okay. Perfect.
8 Thank you. So that concludes public comment. On to
9 agenda Item No. 9, Consent Calendar. All matters listed
10 under Consent Calendar are operational matters about
11 which the Board has governing policies implementation of
12 which is delegated to the CEO. They will be enacted in
13 one motion.

14 There will be no discussion of these items
15 prior to the time the Board of Directors votes on the
16 motion, unless members of the Board, staff, or public
17 request specific items to be discussed separately and/or
18 removed from the section. Any member of the public who
19 wishes to discuss consent items should notify the Chair
20 of the Board at the time requested and be recognized by
21 invitation of the Chair to address the Board.

22 Does anybody have any items to pull from
23 this -- from the Consent Calendar?

24 CEO RICHARDS: Chair Rubalcava-Garcia, we don't
25 have anything to pull from staff, but I just want to

1 highlight one item. It's listed under CDFA
2 correspondence. We received a -- a memo via email on
3 November 6, from CDFA related to the item that was in
4 the Governor's May revise regarding the Governor's
5 office and CDFA working with District Ag Association
6 over the next year to transition from the state system.

7 So there's been much talk about that in
8 Sacramento, and we've been very transparent in sharing
9 that with the Board and the public. The -- the memo
10 talks about three public workshops that are being
11 offered by CDFA to provide stakeholders an opportunity
12 to make recommendations for alternative operating models
13 for fairgrounds.

14 And those workshops -- one was held on Thursday
15 of last week, the 12th. Another one was held on Monday
16 of this week, the 16th. And the third and final
17 workshop will be held this coming Monday, the 23rd from
18 1:00 to 2:30. And per your recommendation and
19 direction, Chair Rubalcava-Garcia, you assigned Director
20 Aitken to join staff in that phone call.

21 So we will be representing the 32nd DAA to
22 gather information and -- and provide any feedback as
23 well from CDFA. So I just wanted to point that out, and
24 members of the public are also invited to participate
25 in -- in that workshop.

OC COUNTY FAIR AND EVENT CENTER Board of Directors Meeting on 11/19/2020

1 CHAIR RUBALCAVA-GARCIA: Perfect. Thank you.
2 I think this is one of the agenda items that Reggie
3 provided a comment on, which will be in the November --
4 December agenda. Thank you, Michele, for that update.
5 Are there any items that board members would like to
6 pull?

7 VICE CHAIR LA BELLE: I move the Consent
8 Calendar.

9 DIRECTOR CERVANTES: I second.

10 CHAIR RUBALCAVA-GARCIA: Perfect. Summer, can
11 you please take roll call? And I just want to also
12 clarify, we do not have any public comment on this item.

13 SECRETARY ANGUS: That is correct. Chair
14 Rubalcava-Garcia?

15 CHAIR RUBALCAVA-GARCIA: Yes.

16 SECRETARY ANGUS: Vice Chair La Belle?

17 VICE CHAIR LA BELLE: Yes.

18 SECRETARY ANGUS: Director Cervantes?

19 DIRECTOR CERVANTES: Yes.

20 SECRETARY ANGUS: Director Ruiz?

21 DIRECTOR RUIZ: Yes.

22 SECRETARY ANGUS: Director Bagnell

23 DIRECTOR BAGNERIS: Yes.

24 SECRETARY ANGUS: Director Aitken?

25 DIRECTOR ATTEN: Yes.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: Director Pham?

2 DIRECTOR PHAM: Yes.

3 SECRETARY ANGUS: And Director Kovacevich?

4 DIRECTOR KOVACEVICH: Yes.

5 SECRETARY ANGUS: Thank you.

6 CHAIR RUBALCAVA-GARCIA: Thank you, Summer.

7 On to agenda Item 10, Governance Process. Can
8 I please get a report from the Financial moderate --
9 Monitoring Committee? Director Pham or Director La
10 Belle?

11 DIRECTOR PHAM: Yeah. Sure. Financial
12 Monitoring Committee met recently, you know, staff
13 originally previewed the 2021 budget study session
14 materials with us on November 9. We subsequently had a
15 full study session, which allowed for -- and we invited
16 all members of the Board and public to listen in or dial
17 in, whatnot.

18 You know, ultimately, I feel pretty -- pretty
19 satisfied with the -- the budget considering, you know,
20 all the challenges in determining what's going to happen
21 in the next year or so. I mean, it's, frankly, anyone's
22 guess at this point.

23 Last year we had done a full-on roll up, you
24 know, bottom-to-top review and -- and just -- and just
25 thinking about it from a -- from a boarder perspective

1 that, you know, that I don't -- necessarily would have
2 been appropriate for this year, but I think we did get
3 to a point where we reached something that we were very
4 satisfied with.

5 We also subsequently, you know, the Federal
6 Financial Monitoring Committee also subsequently met
7 again to rereview everything as well as, you know,
8 the -- the results up to October 31, which as you heard
9 earlier, being unfavorable to budget by 17.6 million due
10 to lack of the Fair. And the ultimate reforecast for
11 the full year 2020 now indicating a deficit of 16.8
12 million dollars. And, you know, we'll -- we'll keep
13 monitoring as the year goes on and -- and readjust
14 accordingly. And that's essentially all I have to say.

15 CHAIR RUBALCAVA-GARCIA: Thank you, Director
16 Pham. We -- Governance Committee, we're going to go
17 ahead and table that. We actually have a -- an agenda
18 Item H that'll -- we can go into more detail there.
19 Facilities Committee, Director Aitken or Director Pham?

20 DIRECTOR PHAM: Yeah. So we also reviewed, you
21 know, under the Facilities Committee, specific CapX
22 requirements and -- and projects that were going on and
23 deferrals into the following year as we, you know,
24 essentially are in maintenance (inaudible) point until
25 there's further clarity. It kind of rolled in and --

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 and combined with the budget study session as well. So
2 it -- it worked out that, you know, it was on both.

3 CHAIR RUBALCAVA-GARCIA: Thank you, Director
4 Pham. And then Diversity Committee also an agenda item.
5 We'll go ahead and move on from there. Any questions
6 before I move on to agenda Item B?

7 VICE CHAIR LA BELLE: Chair Rubalcava-Garcia,
8 this is Doug. I'd like to just make a brief comment on
9 the Heroes Hall Veterans Foundation.

10 CHAIR RUBALCAVA-GARCIA: Perfect.

11 VICE CHAIR LA BELLE: We are continuing to work
12 with the consultant that the foundation has hired, Sandy
13 Stone. She's putting together a -- a number of options
14 for -- for the foundation considering terms of ongoing
15 fundraising efforts. And I also wanted to indicate that
16 the foundation through the Chair has sent our
17 congratulations to Carol Singleton for her honor as a
18 Veteran of the Year in Orange County.

19 CHAIR RUBALCAVA-GARCIA: Thank you for the
20 update, Director La Belle. At this time we're going on
21 to agenda Item B, but I'd like to table this item. It's
22 an informational item and we have various action items,
23 and I know that there are a couple of board members who
24 need to leave, and I want to make sure we get the items
25 that we need to vote on first. So with that said, I

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 would like to move on to agenda Item C.

2 DIRECTOR AITKEN: Chair Rubalcava, I just
3 wanted to mention that we have several guests that we're
4 presenting that have been on the phone and have, you
5 know, taken, you know, the morning off from their work
6 and from their calendar to do this item at our board's
7 invitation.

8 So I would, you know, just politely request
9 that we go forward, maybe put this at the end. I know
10 they're -- they're on the phone right now waiting and so
11 I -- I just feel really uncomfortable since it's not a
12 staff item with the Board to invite guests, have them
13 take off the morning to present something to us and then
14 table it.

15 CHAIR RUBALCAVA-GARCIA: Thank you, Director
16 Aitken. I'm going to go ahead and -- I want to take
17 agenda Item C and then we will come back to it before we
18 get to governance. And I appreciate the time that
19 they're taking out.

20 Robert, can you go ahead and present agenda
21 Item C, please?

22 DIRECTOR RUIZ: Yes. Thank you, Chair
23 Rubalcava. Yes. We -- we wanted to bring this item
24 here because, you know, the current policy that we
25 adopted several years ago has some compliance challenges

1 for both the construction contractors and the trade
2 unions resulting in some projects delays, as Michele and
3 Jerry Elbridge would -- would tell you. Most recently
4 involving the Campground Stormwater Management Project.

5 What we would like to do is we would have -- we
6 would like the opportunity to have -- kind of kick this
7 over to the Infrastructure Committee to review it. What
8 we want to do here is we want to fall in line with
9 the -- with state compliance, with the California
10 Contract Public Code Policy, which is -- we're asking to
11 actually bring down the threshold because when we
12 enacted this back -- I think it was seven or eight years
13 ago, it did -- it didn't really work -- it -- it didn't
14 really work for everybody, for all the crafts,
15 unfortunately. It worked for some, but not for all.

16 So what we wanted to do here is we wanted to
17 adopt some language to the policy and make an amendment
18 so it works for the all the crafts. You know, so it
19 goes in line, like I said, with the -- with the
20 California State Contract Policy Code. So I would ask
21 that if we could make an amendment to this, but I wanted
22 to do this through the Infrastructure Committee so they
23 can look at it and bring it back to the Board with the
24 full language of the State Compliance Code and hopefully
25 the Board can adopt it then.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 I think this language that's already set there
2 by the State of California will work for all the crafts
3 unlike it is now. I think 70 percent
4 is -- is -- is -- it's not working for everybody. It
5 worked for some, but it's not working for all the unions
6 and all the contractors. So I wanted to bring this to
7 the attention of the Board and hopefully kick this over
8 to the Infrastructure Committee so they can look at the
9 state language and bring it back to the Board in the
10 month of December for some adoption so we can adopt a
11 percentage that works for everybody.

12 VICE CHAIR LA BELLE: I would move that we
13 refer this to the Infrastructure Committee with the
14 request or action that this be brought back to the Board
15 for action at the December meeting.

16 CHAIR RUBALCAVA-GARCIA: Is that a motion? If
17 it is, I second that motion.

18 VICE CHAIR LA BELLE: Yes. Yeah, that's a
19 motion.

20 CHAIR RUBALCAVA-GARCIA: Can we take a vote on
21 that one? Or is there any further discussion on this
22 item before with we take roll call?

23 CEO RICHARDS: Chair Rubalcava-Garcia, just a
24 point of clarification. The Infrastructure Committee,
25 meaning the Facilities Committee? Okay.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 CHAIR RUBALCAVA-GARCIA: Yeah. Perfect. And
2 we do not have any public comment on this item. So
3 Summer, can you please take roll call on this one?

4 SECRETARY ANGUS: Yes. Chair Rubalcava-Garcia?

5 CHAIR RUBALCAVA-GARCIA: Yes.

6 SECRETARY ANGUS: Vice Chair La Belle?

7 VICE CHAIR LA BELLE: Yes.

8 SECRETARY ANGUS: Director Cervantes?

9 DIRECTOR CERVANTES: Yeah.

10 SECRETARY ANGUS: Director Ruiz?

11 DIRECTOR RUIZ: Yes.

12 SECRETARY ANGUS: Director Bagneris?

13 DIRECTOR BAGNERIS: Yes.

14 SECRETARY ANGUS: Director Aitken?

15 DIRECTOR AITKEN: Yes.

16 SECRETARY ANGUS: Director Pham?

17 DIRECTOR PHAM: Yes.

18 SECRETARY ANGUS: And Director Kovacevich?

19 DIRECTOR KOVACEVICH: Yes.

20 CHAIR RUBALCAVA-GARCIA: Perfect. Thank you.

21 Moving quickly onto agenda Item D, which is
22 consideration of and vote on whether or not to revise
23 current cannabis event policy. So this was an item that
24 I -- I asked to be put back on the agenda. There was
25 some recent movement in Costa Mesa, and I know we're a

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 state agency, but when I reflected back on a policy that
2 was put into place by the Board in the past, it did
3 eliminate any cannabis-type products, including CBD
4 products to be sold on fairground property.

5 And I thought it would be a good time to bring
6 it back to the Board for discussion and -- and possibly
7 revising this policy to at least accept CBD products at
8 farmers markets and other -- I mean, you could buy these
9 items at, you know, Trader Joe's now.

10 So I'm opening this up for discussion. And I
11 do believe we have three public comments on this topic.
12 So why don't we go ahead and take discussion from the
13 Board and then we can go ahead and invite public
14 comment. Any questions or concerns?

15 DIRECTOR AITKEN: Chair Rubalcava, I -- I
16 remember this was a pretty heated discussion. Before a
17 lot of the laws in California changed obviously before
18 some of the ordinances in Costa Mesa changed. And you
19 know, I think it's one of these things that maybe it
20 would be -- I guess my suggestion would be I -- I agree
21 that I think that we should amend it given that there is
22 a -- a more world of information about some of the
23 products and whether we differentiate between products
24 that contain CBD and whether they can be sold on our
25 property versus the actual sale of marijuana or, you

1 know, marijuana paraphernalia or products containing
2 THC.

3 Would this be something that the Board would be
4 open to having a bit of a -- a public forum or
5 information session on so that we could invite people
6 from the City of Costa Mesa, someone from their city
7 staff, just so that we're doing -- any decision we
8 should make should be with the full wealth of
9 information that at least, I don't feel that we have
10 right now. And I would like to have community buy-in
11 and buy-in from Costa Mesa City staff as well as our
12 own.

13 CHAIR RUBALCAVA-GARCIA: Thank you, Ashleigh.
14 Any other comment?

15 VICE CHAIR LA BELLE: I'm good with -- with
16 Ashleigh's suggestion. I would like to hear the public
17 comments we have today before I make any -- any final
18 thoughts on this.

19 CHAIR RUBALCAVA-GARCIA: Okay. Perfect. Why
20 don't we go ahead and --

21 DIRECTOR CERVANTES: This is Sandra Cervantes,
22 and I agree as well.

23 CHAIR RUBALCAVA-GARCIA: All right. Thanks,
24 Sandra. Why don't we go ahead and bring up public
25 comment.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: Okay. We have Todd Martin
2 followed by Roy Englebrecht and Cindy Massaro. Todd,
3 when you're ready.

4 TODD MARTIN: Hey, hey. Thank you for allowing
5 me to make a quick comment on this. I'm not completely
6 up to speed on all that's been discussed in regards to
7 this issue. What I would like to say is that if there
8 is any talk or consideration about putting products in
9 that do contain THC, I would recommend against that.

10 And that's coming from a person who was
11 formerly an addict to pot, et cetera, and how
12 destructive it was in my life, and therefore, I have
13 a -- a historical invested interest in keeping these
14 things out just because I know what it did to me. And
15 so I do care about people and their futures and seeing
16 these things moving more and more into our markets, et
17 cetera, and it greatly concerns me.

18 I don't want to see this kind of thing
19 happening because I don't want to see people's lives get
20 destroyed. I know a lot of people don't think that's
21 going to be the case, but I know for myself and the
22 crowd that I ran with at the time that it is everything
23 but constructive. So anyways, that's my point. Thank
24 you.

25 SECRETARY ANGUS: Thank you, Todd. Roy, when

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 you're ready.

2 ROY ENGLEBRECHT: I'm ready. Thank you,
3 Chairwoman. My name is Roy Englebrecht. I promote the
4 Fight Club OC shows that we have at -- in the hangar.
5 This will be our 10th year -- it was our 10th year. We
6 did one show in February.

7 2021, where we already have our sixth Thursday
8 date set, will be a very tough year for most businesses
9 and especially for mine because we, again, don't know
10 what limits will be installed in regards to attendance.
11 So every ever dollar is important to us.

12 Last year we were approached by several
13 cannabis locations in Orange County asking to advertise
14 at our events -- at our Fight Club OC shows -- and we
15 could not because of -- because the Board had -- had not
16 allowed that. I'm asking that the Board consider
17 event-specific.

18 I understand if you don't want to sell this
19 during the Fair, but at event-specific shows like my
20 own, I would like to have that opportunity to generate
21 additional revenue, which as I said is going to be very
22 hard to come by in 2021.

23 A, It can be two ways, you can approve signage,
24 which was important to us because they asked for
25 signage, or the sale of products or both. But I

1 would -- I would ask that you carefully consider
2 amending policy so that event-specific shows like myself
3 will have that opportunity to generate a revenue. Thank
4 you.

5 SECRETARY ANGUS: Thank you, Roy. Cindy
6 Massaro, when you're ready.

7 CINDY MASSARO: Yes. Thank you. I appreciate
8 that the Board did vote unanimously to ban cannabis
9 events and cannabis-related products. So I really want
10 to affirm you guys in doing that and really keeping in
11 the tone of the Orange County Fairgrounds, which is
12 family friendly. And I hear Roy's comment ahead of me,
13 and I -- I hear what his point is.

14 I would not be in favor of amending it in the
15 way that you have here permitting the promotion and
16 display of products. I do want to keep in the feeling
17 and the tone of a family-friendly environment. However,
18 for, like, to Roy's point, for a specific event like
19 his, that would be only admitting people that are over
20 the ages, let's say of 18 or 21, then in those
21 circumstances then I would -- I would go along with what
22 Roy, the speaker before me, said.

23 But in any other circumstance, please do not
24 post signage. Please do not change your policy on this.
25 This is a slippery slope, and we do not want the

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 fairgrounds to have its reputation tainted and start to
2 look like it is not a family-friendly environment.
3 Thank you.

4 SECRETARY ANGUS: Thank you. That concludes
5 public comment, Chair Rubalcava-Garcia.

6 CHAIR RUBALCAVA-GARCIA: Thank you, Summer.
7 Are there any other further comments from the Board? At
8 this time I would like to recommend that we do hold a
9 public study session on this policy as recommended by
10 Director Aitken and also supported by several other of
11 our board members.

12 I think it would give us an opportunity to not
13 only identify the economic impact that cannabis could
14 have to our local economy, but it also gives us the
15 opportunity to decide or discuss if there are categories
16 of cannabis that we might be able to incorporate into a
17 policy that would allow for, you know, vendors to -- to
18 sell on our property. And I'm also interested in
19 finding out more on the event side for specific events
20 that might be like Roy's, for example.

21 Michele, can we go ahead and work to figure out
22 a date that would -- and I have no problem hosting that
23 meeting to get public comment on that. And I -- I
24 am -- I would invite City of Costa Mesa, but I think
25 that we should invite surrounding cities because we are

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 a State agency. So we should make this a
2 county-at-large issue.

3 We are not subject to munic- -- the laws of the
4 municipalities in the area. We are really to comply
5 with state laws, but it is -- I think, as good
6 neighbors, we want to make sure that we're incorporating
7 what they are feeling. But they did recently pass
8 Measure -- Measure H, which I believe was a
9 council-supported measure, which allows for cannabis to
10 be sold in Costa Mesa. So at this time -- those are
11 some of the things we'll highlight during that public
12 meeting session.

13 CEO RICHARDS: Yes. We can absolutely do that.
14 I'll work with you on -- on dates, and we'll loop in
15 the -- the City as well.

16 CHAIR RUBALCAVA-GARCIA: Okay. Perfect. So no
17 vote necessary, right? We'll table this until we get
18 public comment -- or the public session. Great. Thank
19 you.

20 At this time I would like to go to agenda Item
21 E. Director Kovacevich or Director Ruiz, do you have
22 any -- would you -- either of you like to take that one?

23 DIRECTOR KOVACEVICH: This is Director
24 Kovacevich. Yes. I could take this one. So, you know,
25 this -- this item landed on the agenda because,

1 unfortunately there was a -- a lot of confusion when the
2 Diversity Committee was originally voted on by the Board
3 and then formed. And I think the confusion from a lot
4 of the Directors, including Director Ruiz and myself,
5 was just around what the specifications of going through
6 a board vote versus having this committee appointed like
7 most committees, from what I am told, are appointed by
8 the Chair, and the difference in -- in what that means
9 and how that translates to what the committee can
10 actually do.

11 And we felt that upon reviewing other
12 restrictions that would -- would come with the way that
13 this committee was formed that we really felt the
14 committee would be hindered in its effectiveness in
15 carrying out the mission of the committee. We believe
16 that there's a lot that the Board can do, these higher
17 level discussions with the public.

18 We -- we do believe there's a lot that can
19 happen there, but we believe that there will be more
20 impact by this committee being able to work very closely
21 with the staff. We believe that the staff that is
22 operating the day-to-day activities at the fairgrounds
23 is the most important component to (inaudible) out the
24 diversity initiatives that are taking place. Sorry.
25 I'm hearing a little bit of feedback. If you could mute

1 if you're not gonna...

2 And, you know, we felt like we would -- we'd be
3 hindered in being able to really work closely with the
4 staff on a day-to-day basis and actually be making an
5 impact on the operations and -- and within the Fair. So
6 we feel that we would like to -- to revisit this. Our
7 recommendation is that we disband the committee in the
8 way that it was formed. And then, you know, revisit
9 this at a later date or, potentially, immediately
10 following this and -- and kind of reconsider how we want
11 this committee to function. So I don't know if Director
12 Ruiz has anything to add to that.

13 DIRECTOR RUIZ: Yeah. You know what, I -- I
14 want to echo everything that Director Kovacevich just
15 said. You know, it's -- I guess it was a
16 misunderstanding and -- and I apologize for that. But I
17 think, you know, the intention of this committee is
18 great. And I think if you want to, you know, expedite a
19 lot of the action that we would like to take on making
20 it a two-person committee would be better to do that.

21 And, again, the public is welcome. I mean, we
22 would entertain meetings where -- where we would invite
23 the public as well. So, again, if the Board takes it
24 into consideration, like Director Kovacevich said, to
25 dissolve this and -- and make it into a two-person

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 committee just like most of the other committees that we
2 have, that would be great.

3 CHAIR RUBALCAVA-GARCIA: Thank you. Just --

4 DIRECTOR BAGNERIS: Director -- Director
5 Rubalcava-Garcia?

6 CHAIR RUBALCAVA-GARCIA: Oh, go ahead.

7 DIRECTOR BAGNERIS: Yeah. This is Director
8 Bagneris. I just kind of want to refresh the Board's
9 memory of how this got started. This motion was made by
10 Director Aitken and myself. And we asked, actually, to
11 be the Board members on this committee, but at the time
12 we did it, we also wanted it to be a public committee.
13 That was a part of adopting the motion, was that it'd be
14 a public committee. So I'm -- I'm sorry that people
15 were confused by that, but regardless it is a public
16 committee, and it was by design.

17 We wanted the public to be involved in every
18 aspect of diversity, equity, and inclusion when it came
19 to the fairgrounds. That doesn't mean we have to meet
20 every month. We could meet quarterly. It doesn't mean
21 that it's going to take away from the mission and
22 purpose of this committee, in fact, it enhances it
23 because we'll be having more voices.

24 And so when we originally brought this to the
25 Board when we adopted it, it was for the specific

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 purpose of being a public committee. And, again, I know
2 that I asked to be -- be made -- to be one of the board
3 committee chairs for this or a member of. And I know
4 that Director Aitken also sent an e-mail to the Board
5 Chair at that time asking to be appointed to this
6 committee.

7 So I'm not sure what happened since then. I
8 know we have not met at all on this committee. So I
9 would look to see us to continue on the way that we are.
10 If we want to change out who the committee persons, are
11 that's - that's a consideration as well, but this was
12 adopted for the purpose of being a public committee.

13 CHAIR RUBALCAVA-GARCIA: Yeah. And Director
14 Bagneris, I think the concern is that many of us,
15 including myself, were not aware of the fact that no
16 business can be conducted unless it's in public. And
17 that really, I think, is the point of Director
18 Kovacevich and Director Ruiz bringing this back to the
19 full board for discussion.

20 It's not that we don't -- you know, what I'm
21 hearing this them say, it's not that it's not a -- an
22 interest of the Board. It's just -- it sort of has our
23 hands tied that everything has to be done in public.
24 And I -- and I also want to reassure other board members
25 on this call that I am prepared to create a Diversity

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 Committee that would be a -- fair created committee.

2 So if there are no -- are there any other
3 comments from the Board? And then we'll go ahead and
4 open it up to public comment.

5 DIRECTOR KOVACEVICH: Chair Rubalcava-Garcia,
6 I'll make a -- a quick follow-up to that. I agree with
7 what you said and certainly wanted to clarify that if I
8 am selected to continue on -- or to go onto a new
9 committee that represents this initiative, and -- and
10 say I confer with Director Ruiz, we would both assume to
11 be taking this committee to the public.

12 Certainly, we think that the public involvement
13 in this committee is extremely important. Just to echo
14 your thoughts, we -- we -- we do believe, though;
15 however, if only allowed to operate in the public, it
16 would hinder or effectiveness as a committee. So we'd
17 like to have the option to do both -- and from what
18 we've been told and, again, this is the confusion --
19 under the way the committee was previously set up, we
20 would not be allowed to do both.

21 And so we put this initiative to disband this
22 committee with hopes -- and you've confirmed -- that we
23 would be able to pick this back up in a different
24 fashion with more flexibility to ultimately have a
25 greater impact with this initiative.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 DIRECTOR AITKEN: Chair Rubalcava-Garcia, I
2 have a couple of comments, if it's appropriate.

3 CHAIR RUBALCAVA-GARCIA: Please. Yes.

4 DIRECTOR AITKEN: I understand where my fellow
5 directors are coming from. But I -- I think there might
6 be a confusion about what is policy versus what is
7 operational. You know, a lot of our committees, you
8 know, are able to make suggestions to staff, are -- are
9 able to clarify items with staff, and that not -- that
10 is not taking the Board in a policy direction that would
11 be countered to the formation of a Diversity Committee.

12 And I guess my -- my concern is that we are
13 disbanding a board-created committee without ever giving
14 it the chance. We have not had one Diversity Committee
15 meeting called. We can't say that the structure of this
16 committee doesn't work when we haven't invited the
17 public members. We haven't invited members of the
18 diverse communities in Orange County.

19 I feel like we're just making this unilateral
20 decision that something doesn't work without actually
21 ever giving it a chance to succeed. And by taking it
22 from a public committee to a two-person private
23 committee, we're not inviting more diverse
24 voice -- voices to the table, we're actually taking that
25 away. And I think the whole point of having a Diversity

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 Committee, unlike a lot of other committees, is that
2 there's always an opportunity for the public and for
3 diverse -- diverse voices to clarify and to bring things
4 to our attention that maybe we aren't seeing.

5 And I think that's a real concern and it is
6 not -- and, please, it is not a reflection at all on the
7 current members of the Diversity Committee. I know they
8 are going to do an excellent job. But when we have
9 policies like this, it's not about the two members that
10 are on the Board right now, it's about a year from now
11 or two years from now actually making change in, you
12 know, on -- on the fairgrounds.

13 And, you know, that is kind of -- this is a
14 protection that diverse voices will always be heard
15 because there will always be public accountability.
16 There will always be members of the public maybe other
17 members of the Board pointing things out that a
18 two-member committee just might not see. So I -- I
19 really am -- I'm against this. Thank you.

20 CHAIR RUBALCAVA-GARCIA: Thank you, Director
21 Aitken. Can we go ahead and take public comments,
22 Summer?

23 SECRETARY ANGUS: Yes. We have Gibran Stout,
24 followed by Shannon Wooten, Kellie Avakian, Cindy
25 Massaro, and Todd Martin. Gibran, when you're ready.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 GIBRAN STOUT: Hi, Summer. Hello, Board and
2 staff. Thank you very much for letting me talk. Yes.
3 Actually, I wasn't going to speak on this, but after
4 hearing some of the comments, I think clearly the -- the
5 world pandemic has created unprecedented hardships for
6 everyone and priorities are -- have shifted, obviously.

7 The priorities we have now are very different
8 from any other time in recent history. And there's no
9 denying that our community is very diverse. And I
10 believe that this board is committed to diversity. I
11 think this is best measured by actions. Actions, as we
12 all know, speak louder than words or even flags. So I
13 think that the focus needs to be on the actions.

14 In these tumultuous times we have an amazing
15 opportunity for healing. And I think that when the
16 glass is half empty, it's also half full. It can be
17 both at the same time. I think rather than talking
18 about dissolving the Diversity Committee, how about we
19 talk about how about we talk about combining and
20 including the Diversity Committee? Perhaps including it
21 and combining it into community engagement because
22 they're essentially two sides of the same coin.

23 I don't think that you have to have one or the
24 other. I think we need both. I think both are
25 important, and I would like to see both happen. We need

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 more diversity. We need more community engagement. We
2 need more healing. I don't think anybody can deny that,
3 and I would like to see that be the solution. Rather
4 than picking and choosing which committee, let's combine
5 them into one. Thank you.

6 SECRETARY ANGUS: Thank you, Gibran. Shannon
7 Wooten, when you're ready. Is Shannon still on the
8 line? Moving on to Kellie Avakian. Kellie, when you're
9 ready?

10 KELLIE AVAKIAN: Hi. Yeah. Thank you for
11 taking my call. I'm disappointed to hear, too, that a
12 diversity committee is being disbanded when nothing was
13 even banned in the -- you know, combined in the first
14 place. Diversity specifically states: The state or
15 fact of being diverse, unlikeness. Variety,
16 multiformity, the inclusion of individuals, not the
17 exclusion. It seems like by getting rid of it, you're
18 doing the exact opposite of diversity.

19 You're excluding individuals. Diversity also
20 means a point of difference. So this, again, goes back
21 to the Diversity Committee or any of you guys who keep
22 hearing us on these calls about addressing the flag
23 issue. It's not diverse. It's not a state of being
24 unlikeness. It's not a state of being different.

25 What you've done is you've put an American

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 flag, a California flag, and an LGBT flag. So diversity
2 goes to either putting all of our flags up, or taking
3 down the LGBT flag because it doesn't represent all of
4 us. The California flag does because we're in
5 California and the USA flag does because we're
6 Americans. But the LGBT flag does not represent and is
7 not diverse for everybody and it's not including
8 everybody and it's not giving everybody a point of
9 difference. It's just one point of view.

10 So either we need to -- like your committee has
11 said in the past, last year -- either we put up a flag
12 for one -- one group then we have to put it up for all
13 the groups. So you either need to stand by your putting
14 up all the flags of all the groups, or take one down to
15 be -- become more inclusive of everybody instead of
16 exclusive, which is exactly the point you're doing -- is
17 excluding all the other groups by not taking up our flag
18 cause. So in your guys' own words, either put up all
19 the flags or take one down. Thank you.

20 SECRETARY ANGUS: Thank you, Kellie. Cindy
21 Massaro, when you're ready.

22 CINDY MASSARO: Hi. Yes. And I do believe
23 Shannon Wooten is back on if you would like to take her
24 ahead of me.

25 SECRETARY ANGUS: Why don't you go ahead, and

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 we'll circle back.

2 CINDY MASSARO: Okay. That sounds great.
3 Thank you so much for letting us comment on this. Right
4 now in the state of where we're at, transparency is of
5 the highest degree of importance. We're such a divided
6 country in so many ways. And this Diversity Committee,
7 as the speakers before me have said, could really be
8 used to bring healing and unity. And in order to have
9 that, there has to be transparency.

10 In reforming this committee into a private
11 two percy- -- two-person committee, we'll be working
12 against that. It won't be providing transparency and
13 openness. It will just breed uncertainty of whether
14 what's really going on behind closed doors is really,
15 truly diverse and equitable and inclusive, as I know
16 what the mission of that is.

17 Clearly the public has an interest in the
18 issues that this committee will be discussing. The
19 public has been on this call every single month for the
20 last five months. So we clearly have an issue in that
21 and would be active and interested in the issues that
22 are going to be brought up.

23 So I would propose: Why don't you, since this
24 committee has not -- to Director Aitken's point of view
25 and Director Bagneris -- since this committee has not

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 done anything yet, why don't they take up the flag issue
2 as they said that they would when this was first formed?
3 And then they can decide after this flag issue is
4 resolved, then they can decide and you all can decide,
5 if the structure needs to be changed and made into a
6 two-person committee at that time.

7 But since you have the public that's interested
8 in this right now, why not take up this issue and do it
9 as a trial run for an open committee the way it's been
10 designed, a public committee, and then decide after
11 that? Thank you.

12 SECRETARY ANGUS: Thank you, Cindy. Shannon
13 Wooten, if you're back on the line.

14 SHANNON WOOTEN: Yes, I am. Thank you so much.
15 Yes, I am in agreement with what's been spoken before me
16 about having this Diversity Committee be inclusive of
17 others. I think, again, that's the whole point of the
18 word diversity is to have multiple opinions and
19 viewpoints represented versus a small amount.

20 And I think that everyone can agree that in
21 this moment in time, there's a lot of public concern
22 about many things and to have our voices heard is very
23 important versus feeling like things are being decided
24 for us and placed upon us. So I think that's very
25 important for our community and for our -- just

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 equitable, you know, relationship within our community.

2 I also agree with what Cindy just said about
3 the flag. I think that's a great opportunity to use
4 that as an -- a trial with the Diversity Committee. And
5 I want to just again emphasize my agreement on if we're
6 going to fly one flag of a specific group within the
7 community that other flags also need to be flown, maybe
8 at different times of the year. And, again, I would
9 just default to we're all Americans, we're all
10 Californians and just to fly those flags. Thank you.

11 SECRETARY ANGUS: Thank you, Shannon. We have
12 Todd Martin followed by Jeanine Robbins. Todd, when
13 you're ready.

14 TODD MARTIN: Great. Hey. Thank you very
15 much. I appreciate you guys taking so much time out of
16 our schedules to hear us. And I'm hoping that there
17 will be actions as well. That has been one of my bigger
18 concerns is that we've been talking about this and
19 nothing's happening, which is very unfortunate in my
20 eyes.

21 And I do echo what the previous callers have
22 been saying about the lack of diversity and the lack of
23 action, in regards to this issue, especially with the
24 flag, which I spoke about earlier.

25 I'd like to actually see something done. And I

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 would like to see it be equitable. And if there are
2 stresses on human resources, in regards to, you know,
3 dissolving this committee, I don't think that's a good
4 idea. Especially since there are those -- one of whom
5 is on this call who has offered to help with that. I'd
6 like to see that implemented, if that's possible. So
7 thank you very much.

8 SECRETARY ANGUS: Thank you. Jeanine Robbins,
9 when you're ready.

10 JEANINE ROBBINS: Good morning. I have a
11 couple different things to talk about on this particular
12 issue. The first one is that I am actually in favor of
13 flying the LGBTQ flag. As a long-time vendor at the
14 Orange County Market Place, we have had definite
15 incidences where LGBTQ members of that population were
16 harassed and definitely (inaudible) threatened and
17 definitely not welcomed. So that all needed to end.

18 But I'm also in favor of flying other flags
19 too, like somebody suggested earlier in this meeting,
20 the 4-H flag, the equestrian flag, things that represent
21 activities that go on there, on fairgrounds. My second
22 thing that I'd like to say is that this committee was
23 formed in June. And that's five months ago and for
24 nothing to have --

25 (Interference.)

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 CHAIR RUBALCAVA-GARCIA: Did we lose her audio
2 or is that just me that can't hear her?

3 SECRETARY ANGUS: No, I can't hear it either.

4 UNIDENTIFIED SPEAKER: I can't either.

5 UNIDENTIFIED SPEAKER: Yeah, me neither.

6 CHAIR RUBALCAVA-GARCIA: We'll give her a
7 second to -- I don't think she dropped off. I think she
8 has audio issues.

9 SECRETARY ANGUS: I've paused the time.

10 CHAIR RUBALCAVA-GARCIA: Looks like she might
11 jump off and then jump back on again. Okay. Was that
12 the last public comment?

13 SECRETARY ANGUS: It was.

14 CHAIR RUBALCAVA-GARCIA: Okay. I'd like to
15 turn it back to the Board and call for a vote to -- and
16 I think the -- the language that we're using "dissolving
17 it," we -- what we're -- what we would like to do is
18 not -- we would like the Board to eliminate this
19 committee as a board-voted committee and consider it
20 being reintroduced as a chair committee.

21 Can you go ahead and take --

22 DIRECTOR BAGNERIS: Chair Rubalcava, before we
23 do that, I'd like Josh to weigh in because this was --
24 this was adopted by the Board. Is this a -- are we
25 going to rescind it? Is there going to be a motion to

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 rescind? If so, you need a two-thirds vote to do that.
2 So, Josh, I'd like you to weigh in on how we're handling
3 this situation.

4 AG CAPLAN: I'm not an expert on Robert's Rules
5 of Order in terms of votes to rescind. I think the
6 Board does have the authority to terminate this
7 committee, which I think, same as creating the
8 committee, it would only require a majority vote. If
9 the Board otherwise is operated under Robert's Rules --
10 I have not seen a rescission vote in our office's time
11 since we resumed representation of the Fairgrounds.

12 If it's been the Board's practice to rely on a
13 two-thirds vote, I certainly couldn't correct you on
14 that, Director Bagneris. I am simply not familiar with
15 that practice here. But the Board does have the
16 authority to essentially end or terminate this
17 committee. As to whether it requires a 50-percent vote
18 or a two-thirds vote, I don't have Robert's Rules of
19 Order in front of me, and so I'm not able to speak
20 directly to that issue.

21 DIRECTOR BAGNERIS: Yeah. The -- (inaudible)
22 says it's two thirds.

23 CHAIR RUBALCAVA-GARCIA: Well, and one of the
24 things I think I'm concerned about is some of the -- the
25 language that's been used by some of the Board members

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 who are in support of keeping it as a unilateral
2 decision. And, you know, the Board did back in June
3 vote to create this committee. And I do believe that we
4 had two people who -- who voted against it.

5 And at this time the Board, you know, the two
6 committee members, are bringing it back to the Board for
7 reconsideration so that it's not a board-created
8 committee, but rather a chair-created committee. And I
9 would think it would be at the pleasure of the Board to
10 vote on it once again see if -- is it a majority vote
11 to, you know, dissolve the committee and allow the Chair
12 to create a new committee?

13 VICE CHAIR LA BELLE: Chair Rubalcava-Garcia,
14 this is Director La Belle. If I could make a couple of
15 comments before we go any further, I -- I would like to
16 do that.

17 CHAIR RUBALCAVA-GARCIA: Please do so, Doug.

18 VICE CHAIR LA BELLE: As I understand the
19 recommendation from Robert and Nick, it's not to
20 eliminate the committee or dissolve the committee. It
21 is just to put it in a format that is consistent with
22 all of the other Board committees that are assigned by
23 the chair. We have specific committees that are
24 ongoing, and we have ad hoc committees that deal with a
25 specific issue. And when that's concluded, the

1 committee is dissolved.

2 Right now we have two committees that have been
3 very active. The Governance Committee, yourself and --
4 and Barbara, and you've had a number of public meetings,
5 getting input from the community from a transparency
6 standpoint. Prior to those committee recommendations
7 being presented to the full board, you -- you and I have
8 had a public workshop relative to the budget process
9 prior to bringing forward our recommendations to the
10 full board for action.

11 The Infrastructure Committee -- my
12 recollection, Ashleigh and Newton have done the same in
13 terms of outreach to the community. So this doesn't
14 change the transparency issue of it at all. It -- what
15 it does is make it very clear that committees in and of
16 themselves are advisory. They take no action
17 independently from full board consideration of policy
18 issues.

19 And I personally have no problem in putting
20 this committee in the same format as the other
21 committees and just make it very clear that -- through
22 the Chair when you appoint the committee, that the
23 Chair's objective and the Board's objective is that
24 whenever necessary that there be a public outreach to
25 make sure that when the committee is providing

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 recommendations back to the full board that we've
2 obtained as much input as we can from -- from our
3 constituents so that the Board is fully knowledgeable
4 that there's been a transparent and outreach effort.

5 And I would think that Nick and Robert, subject
6 to your appointment -- obviously it's the Chair's
7 prerogative as to who you appoint -- I would think that
8 they have -- very clearly, they have the message that
9 the desire is to make sure that there be as much
10 transparency, not only in this issue, but in all issues
11 as possible.

12 And I think this is just to facilitate the --
13 the work of the committee to assist the Board and not
14 to -- to make their challenge more difficult. So that
15 concludes my comments, and I -- I certainly would
16 support making this committee in -- in the same format
17 as the -- the other standing committees and ad hoc
18 committees that the Chair appoints.

19 DIRECTOR AITKEN: Chair, if I could follow-up.

20 CHAIR RUBALCAVA-GARCIA: Please.

21 DIRECTOR AITKEN: I -- I agree 100 percent with
22 what -- with what Doug La Belle said. I think that we
23 absolutely have the -- the right, I mean, as a board to
24 do this. I don't ever recall us requiring a two-thirds
25 vote, so I don't think that's good policy, and that's

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 not what I'm recommending.

2 And even though I don't support this motion, I
3 100 percent have faith in the members of the Diversity
4 Committee that they are going to be transparent, that
5 they are going to give it their all. And -- and I did
6 not mean in any way to imply that -- that I didn't. And
7 I thought I was pretty -- pretty clear about that. But
8 as far as, you know, if that's the direction that the
9 Board wants to go in, then I just think we -- we can
10 just call the question.

11 DIRECTOR RUIZ: Yes. Thank you. I just wanted
12 to add to that. Thank you, Director La Belle for being
13 the voice of reason, as always. I think the language
14 that we adopted here to dissolve just doesn't sound
15 like, you know, the -- the correct language that we
16 should have had.

17 But I think the intention here is to do what is
18 right, like all the committees are for the community and
19 for -- for the -- for the fairgrounds. So, again, thank
20 you everyone for their comments, especially Director La
21 Belle. I think he put it -- put it all in perspective
22 here with his comments. So I wanted to again thank him
23 and call for the vote.

24 CHAIR RUBALCAVA-GARCIA: Perfect. Summer, can
25 you please call for the vote?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: Chair Rubalcava-Garcia?
2 CHAIR RUBALCAVA-GARCIA: Yes.
3 SECRETARY ANGUS: Vice Chair La Belle?
4 VICE CHAIR LA BELLE: Yes.
5 SECRETARY ANGUS: Director Cervantes? Director
6 Cervantes?
7 CHAIR RUBALCAVA-GARCIA: You're on mute,
8 Sandra.
9 DIRECTOR CERVANTES: Yes. Yes.
10 SECRETARY ANGUS: Thank you. Director Ruiz?
11 DIRECTOR RUIZ: Yes.
12 SECRETARY ANGUS: Director Bagneris?
13 DIRECTOR BAGNERIS: No.
14 SECRETARY ANGUS: Director Aitken?
15 DIRECTOR AITKEN: No.
16 SECRETARY ANGUS: Director Pham?
17 DIRECTOR PHAM: Yes.
18 SECRETARY ANGUS: And Director Kovacevich?
19 DIRECTOR KOVACEVICH: Yes.
20 CHAIR RUBALCAVA-GARCIA: And I think that
21 motion passed. Is that correct?
22 SECRETARY ANGUS: We have six -- six yeses, two
23 noes.
24 CHAIR RUBALCAVA-GARCIA: Okay. Okay. Thank
25 you. So with this item taken care of, I do have some

1 new committee assignments that I would like to share
2 with the Board today. And I believe we have a slide for
3 that.

4 So, you know, we have a lot of committees right
5 now. And I know that that can take a lot of time and --
6 and I just wanted to sort of streamline a few things.
7 So we do have the Leadership Committee -- which is not
8 changing -- that is the Chair and the Vice Chair. And
9 the purpose of this committee is to provide executive
10 support to the Board, and -- but we don't do anything
11 unilaterally. We are working with Board on everything.

12 The other committee is the Financial Monitoring
13 and Audit Committee. So that is something I would like
14 to combine. We currently have two separate committees
15 for this. The committee members that I would like to
16 assign to this are Director Pham and Director Bagneris.
17 The purpose of this committee is to monitor -- monitor
18 the organization's financial position and ensure
19 financial controls are in place.

20 The focus of this is a monthly financial
21 oversight, annual budget review, annual audit process.
22 And for the members of the public who are on this call
23 but not -- may not be able to see the slides, I'm going
24 to go ahead and read them as we're going through them.
25 Next slide please, Michele.

1 The Facilities Committee will consist of
2 Director Aitken and Director Ruiz. The purpose of this
3 committee is reviewing building and grounds-related
4 projects and issues and recommend site-planning
5 direction. The focus is construction projects, capital
6 expenditures, master site planning. So that's what this
7 committee will continue to review.

8 Community Affairs Committee. This committee
9 will consist of Director Kovacevich and Director Ruiz.
10 The purpose of this committee is to oversee the Board's
11 relationship with the community. The focus will include
12 diversity, equity, and inclusion, which will roll up
13 under this Community Affairs Committee. We will also
14 have community engagement. Relationships with local,
15 county, and state officials will also fall under this
16 committee. So it just creates a more robust committee.
17 So when you are having public meetings for -- and we
18 fully support full transparency. So when you can,
19 please bring these to the public and -- and -- and I
20 think that'll help get public engagement on this.

21 The Governance Committee will consist of
22 Director Cervantes and myself. The purpose of this
23 committee ensures compliance with all board policies and
24 regulatory requirements. The focus is policy updates,
25 legislative monitoring, ordering, Bagley-Keene Open

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 Meeting Compliance, and annual form 700 reporting. Next
2 slide, Michele.

3 CEO RICHARDS: I think that's it, Natalie.

4 Yep.

5 CHAIR RUBALCAVA-GARCIA: I'm -- you know what
6 there might be an oversight here because I believe --
7 can you go back to the next slide because I --
8 (Interference.)

9 Oh, Yeah. Okay. She's on Financial
10 Monitoring. Okay. So I believe every board member is
11 assigned to a committee now. So are there any questions
12 or comments on this slide?

13 DIRECTOR BAGNERIS: So I just want to make sure
14 I heard it right. This is Director Bagneris. You're
15 taking me off the Governance and putting me on Financial
16 Monitoring.

17 CHAIR RUBALCAVA-GARCIA: Yes. And, you know,
18 Director Bagneris and I have been on governance, and we
19 are pretty much done with the governance policy. So
20 that was a good time for the transition to financial
21 monitoring, and I know that is a strength of hers. So I
22 just thought that she would also do very well on the
23 committee since we're streamlining. So any additional
24 questions? Okay.

25 DIRECTOR AITKEN: This is Director Aitken.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 Are -- are we not having a committee for Heroes Hall and
2 Centennial Farm or they just staying the same?

3 CHAIR RUBALCAVA-GARCIA: Well, those were ad
4 hoc committees, I believe, and we are not going to
5 have -- we are -- the Ad Hoc Committee will no longer
6 exist. Or -- Michele --

7 CEO RICHARDS: Yeah. I -- I think the idea was
8 to still have the, you know, by -- the by-laws that
9 feature the foundations to have fair board members
10 serving on the two foundation committees, Centennial
11 Farm and Heroes Hall. So there -- there could be
12 regular reports like Director La Bell gave today. It
13 would not be a separate committee. It would, you know,
14 those board members would continue to serve on those
15 foundations.

16 CHAIR RUBALCAVA-GARCIA: Yeah. And during the
17 governance process we did -- there are policies in place
18 that if we don't -- you don't need -- an ad hoc
19 committee is supposed to be a short-term committee. And
20 that's one the reasons why we're scaling it back to
21 these committees. So if there is no further comment on
22 this item, I would like --

23 VICE CHAIR LA BELLE: Chair Rubalcava-Garcia,
24 if I could. I think the Centennial Farms Foundation as
25 well as the Heroes Hall Foundation specifically

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 identifies that there will be two board members that are
2 designated by the -- by the Chair, I guess, to serve on
3 the committee. So my question would be: Will Director
4 Cervantes and myself continue to serve as the Board's
5 representatives on the Heroes Hall Veterans Committee?

6 CHAIR RUBALCAVA-GARCIA: Yes.

7 VICE CHAIR LA BELLE: Or foundation, I should
8 say. And then Centennial Farms, I can't remember it
9 was -- I can't remember --

10 DIRECTOR CERVANTES: I'm on that committee.

11 VICE CHAIR LA BELLE: Yeah. Okay. So that's
12 going to remain as -- as in place and then all the other
13 committees, other than the ones you've identified, will
14 be -- will be either disbanded as a result of completion
15 of their work. Will there be a party celebrating the
16 completion of those events that's always something I
17 think about celebrating, so...

18 CHAIR RUBALCAVA-GARCIA: Yes. We definitely
19 need to have a celebration, but they will be -- a lot of
20 them will just be under that umbrella committee. So,
21 you know, for example Community Affairs Committee will
22 take on diversity, equity issues. But to answer your
23 first question, yes, you two -- the people who were the
24 liaisons to our foundations will continue to do that.

25 I don't see them as necessarily being

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 committees. They're more, you know, you guys are
2 representing the Board's interest on these foundation
3 boards, for example. And you can bring back to the --
4 to the full board for discussion or informational
5 updates at any time.

6 VICE CHAIR LA BELLE: Well, Sandra and I are on
7 the Heroes Hall Veterans Foundation. We attend the
8 meetings, obviously with COVID-19 we've been kind of
9 dark a little bit, but although the work really
10 continues on the part of the committee in terms of, you
11 know, trying to put our fundraising packets together.
12 So I thinks it's important that -- that somebody remain
13 on the -- as the representative to the foundation so we
14 can bring back status reports.

15 Obviously Carol and Michele attend those
16 meetings as well. So between staff and Board, we -- 99
17 percent of the time we get the information back to
18 the -- to the Board.

19 CHAIR RUBALCAVA-GARCIA: Perfect. No, that --
20 that works, and you can bring that at any time.

21 VICE CHAIR LA BELLE: And I do think that, that
22 kind of helps streamline the -- the -- the efforts
23 that -- that we do as committee members. Now, will the
24 Audit Committee -- does that remain or is that combined
25 with the Financial Committee?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 CHAIR RUBALCAVA-GARCIA: That is part of the
2 Financial Committee.

3 VICE CHAIR LA BELLE: Okay.

4 CHAIR RUBALCAVA-GARCIA: Yeah. And I will --
5 Michele, can we send a copy of this slide to all of the
6 board members?

7 CEO RICHARDS: Absolutely.

8 CHAIR RUBALCAVA-GARCIA: Perfect. Thank you.
9 And if there are any questions, feel free to let me know
10 or Michele. All right. So hearing that there's no
11 further questions or discussion on this item, I'm going
12 to go ahead and move back to Item 10B. And I believe
13 there is a presentation for that. And thank you for
14 your patience to all the speakers who are presenting on
15 that Item.

16 JULIA DEMLOW: Great. Thank you. I don't know
17 if I can share my screen or if Michele or Ashleigh --
18 Michele, I sent you the presentation.

19 CEO RICHARDS: I'm sorry. I didn't receive a
20 presentation.

21 JULIA DEMLOW: I just sent it to you now
22 because I sent it to Ashleigh last night.

23 CEO RICHARDS: Oh, got it. Okay.

24 JULIA DEMLOW: If I can share my screen -- I'm
25 happy -- I have it as well. Whatever is easiest.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 CEO RICHARDS: Yeah. Let me -- let me grab
2 that for you. You said you emailed it to me?

3 JULIA DEMLOW: I emailed it to you a little bit
4 ago, or I'm happy to share my screen. But I know that
5 sometimes that technology does not work well.

6 CHAIR RUBALCAVA-GARCIA: Ashley or Nick, did
7 you guys want to set this up? I know this is an agenda
8 item that you brought to the Board before the
9 presentation.

10 JULIA DEMLOW: I mean, I'm happy to kind of go
11 over -- just have a brief introduction of why this --
12 why this -- we went to both Ashley and Nick as to why we
13 thought this was important to bring to the Board. And
14 it kind of piggybacks on the invitation we made
15 previously to invite the Board to actually attend the
16 gun shows with us to show firsthand what we are seeing
17 as a trend at gun shows in regards to ghost guns. So
18 while we're trying to get the screens up, I'll just do
19 the introduction, and, then, I'll introduce our educator
20 today.

21 First, I wanted to thank both Chairwoman Garcia
22 and all the directors for giving WAVE the opportunity to
23 speak today regarding 80 percent lower receivers and
24 (inaudible) parts, or what the street calls "ghost
25 guns." WAVE stands for Women for America Values and

1 Ethics and is an Orange County based nonpartisan
2 organization with over 2500 members with the mission to
3 engage, educate, and empower our community.

4 Our gun safety working group is focused on gun
5 safety initiatives. We are coming to you today because
6 we wanted to share with the Board what we are seeing in
7 the rise of ghost gun sales at gun shows and why this is
8 a concern.

9 I, myself, am a law-abiding gun owner. This
10 presentation is not about whether to have gun shows nor
11 is it about whether to sell ghost guns at the gun shows.
12 Both are currently legal under existing California law.
13 What this presentation is about is to educate the Board
14 on what a ghost gun is, and the issues surrounding them
15 and to provide actual recommendations to the Board on
16 how to make gun -- ghost guns sales safer for the
17 community and the purchaser.

18 So with that being said, I'd like to introduce
19 our ghost gun educator Steve Lindley. Steve is
20 currently the program manager in LA for Brady, but prior
21 to this he spent 27 years in law enforcement. During
22 those years he worked for the National City Police
23 Department in San Diego County and for the California
24 DOJ, which he served as Chief of the California DOJ
25 Bureau of Firearms for more than eight years.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 So if we can get the presentation up and then
2 Steve takes -- takes over to kind of walk us through the
3 presentation.

4 CEO RICHARDS: Sure. Julia, I'm so sorry. I
5 don't have the presentation in my e-mail inbox.

6 JULIA DEMLOW: No worries.

7 CEO RICHARDS: If you want to request -- there
8 you go.

9 JULIA DEMLOW: Here we go. Okay. Perfect.
10 Great. Steve is able to share his screen.

11 CEO RICHARDS: Great.

12 STEVE LINDLEY: Hi. Good morning. Thank you
13 for the invitation to present -- to talk about ghost
14 guns today. Again, my name is Steve Lindley. I'm with
15 Brady, United Against Gun Violence.

16 I wanted to talk a little bit about what ghost
17 guns are, and why should we care. So one of the first
18 things we have to talk about is kind of what are they.
19 There's a lot of the street vernacular about them, but
20 we need to look at what the definition is and look at
21 why they are legal, not only on a federal level, but in
22 California.

23 So essentially a ghost gun is a -- is the
24 receiver of the firearm as configured in 80 percent of
25 its completion. With that, it is not required to have a

1 serial number attached to it under the Gun Control Act
2 of 1968. And without that serialization, it's not
3 required to have a background check done either on the
4 national level or in California. So it really
5 undermines all of our background check processes that we
6 have here in California and nationally to keep firearms
7 away from (inaudible) people.

8 Oftentimes individuals that purchase ghost guns
9 say, well, they're not firearms. Well, you're
10 purchasing them in order to convert them to a firearm
11 yet without a background check and no serial numbers, so
12 it can't be traced by a law enforcement. And that's the
13 issue that we want to talk about today, in ways that we
14 can have you increase the safety of this issue.

15 So, again, California has the most robust gun
16 laws in the United States. However, with these ghost
17 guns it not only undermines federal law, but everything
18 that California has put in place over the last 35 years
19 when it comes to protecting its citizens by properly
20 conducting background checks on prospective firearm
21 purchasers, making sure firearms are actually safe to
22 handle, and making sure that the people who are
23 purchasing them are not prohibited and can effectively
24 use that firearm.

25 So what we've seen recently here is ghost guns

1 really weren't an issue and then they exploded onto the
2 scene. And more and more of them have been confiscated
3 in crimes by law enforcement because, again, they're
4 untraceable, they're easy to obtain, but oftentimes less
5 expensive than a regular firearm.

6 So ATF in -- an ATF office here in Southern
7 California, has reported that about 41 percent of all
8 their investigations lead to confiscation of a ghost
9 gun. If you look back two years ago, that number was
10 zero. So there's been a huge increase with that.
11 California has taken some steps in -- in making laws to
12 kind of prevent that from happening which we'll talk
13 about later.

14 I want to also talk about what ghost guns do to
15 our current laws here in California, and how they
16 completely undermine them. So in California, a normal
17 firearm whether it's a long gun or a handgun, needs to
18 be sold through a licensed California dealer who's also
19 licensed with the federal ATF.

20 Ghost guns have -- don't have that requirement
21 because they're not considered firearms under the
22 Gun Control Act of 1968. With that, no background check
23 is being conducted because, again, under that Gun
24 Control Act, it's not considered a firearm, even though
25 it has all the parts in the kit, and it's ready to be

1 made into a firearm, no background check. No background
2 check in California. No background check on the
3 national level. Was there a question?

4 In California we do have a 10-day waiting
5 period in order to allow a cooling off period for a
6 firearm purchase and for the
7 California Department of Justice and the federal
8 government to conduct that background check. Again,
9 that -- ghost guns, no such requirement and this is more
10 by cash and carry system for the ghost gun vendors.
11 They don't want a trail of documents, so they prefer to
12 have cash especially at the gun shows.

13 California, in order to purchase a handgun --
14 and, now, along with it you have to be 21 years or
15 older. That's not the case here with purchasing ghost
16 guns. And I do know for a fact that there have been
17 individuals under the age of 18 that have been able to
18 purchase these via online sales, which, again, is
19 restricted by federal law and banned by California law.
20 All firearm sales should be done in person. However,
21 with ghost guns, you can purchase them online. So --
22 sorry.

23 California also has the requirement for a
24 safety certificate, meaning that the individual who's
25 going to be purchasing that firearm has some basic

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 knowledge of firearm safety. With the ghost gun, that's
2 not a proper requirement.

3 And, finally, there's a limit to how many
4 handguns a person can purchase here in California in any
5 given 30-day period. With the ghost guns, you can
6 purchase as many as you want, as quickly as you want.
7 So we're going to kind of look over -- review the two
8 types of ghost guns that we have here, not only in
9 California, but nationally.

10 So what we're seeing here is the AR series or,
11 you know, like, the AR-15 series -- or receiver. On the
12 left-hand side here you can see this is a receiver that
13 was being sold at the Del Mar gun show in San Diego
14 County by a vendor that was also at the Orange County
15 and Ventura County gun shows. And they're selling them
16 for 120 dollars.

17 If you look in the middle here, on the
18 left-hand -- on left-hand side, that's the magazine
19 well. And this is the area that needs to be milled out
20 in order to make it from an 80 percent receiver to a 100
21 percent receiver so you can put in the trigger mechanism
22 under the firearm, so you can construct it to actually
23 fire bullets.

24 And on the right-hand side here, you have a
25 number of different styles of 80 percent receivers. No

1 serial numbers on any of those. It won't be able to be
2 traced by law enforcement even though individuals
3 purchased these, and they make them into firearms and
4 they're required under California law to have them
5 serialized and then to conduct a background check with
6 Cal DOJ, you look through the numbers from Cal DOJ by
7 the background checks compared to what's being sold,
8 most people are not actually following through with that
9 current law.

10 But if you'll look at overall, rifles,
11 especially assault rifles, make up a very small portion
12 of the crime that is collected in any one time, not only
13 here in California but nationally. They're used quite
14 frequently in mass shootings, but on day-to-day crimes,
15 they're -- it's very infrequent that they're used or
16 confiscated by law enforcement.

17 That changes, though, when you look at
18 handguns, especially semi-automatic handguns. This was
19 taken -- a couple different photographs. So photograph
20 here, on the left-hand side, was from a Del Mar gun show
21 in December of 2019. And you can see that they have
22 these -- and these are all receivers, and these are
23 handguns. They're, basically, configured as Glock
24 pistols, and then you have the red jig in order to help
25 with the construction of it. Very similar -- or

1 actually exactly to what I have here that was purchased
2 later on.

3 In the middle photograph, this was taken at the
4 Orange County Fairgrounds in January of 2020. Now, as
5 you can see, the vendor is now putting the pieces of the
6 ghost gun together making a presentable firearm. And
7 all pieces of the manufacturer of the firearm are there
8 except for the few pieces that you need to saw off or
9 drill out in order to make it from 80 percent to a 100
10 percent, with a configuration to look like a regular
11 firearm. So there's a marketing ploy here.

12 This is the box. Polymer 80 is the company
13 that probably sells most of these, not only online but
14 at various gun shows here in California. And that
15 contains all the parts including the tools necessary to
16 convert the 80 percent ghost gun into a firearm. And
17 depending on your skill level, it can take from, about,
18 15-20 minutes to, maybe, an hour.

19 But you don't need a lot of special skills.
20 It's just following the directions, almost like a lego
21 set, and you can put this together. Not serialized and
22 untraceable by law enforcement.

23 So, Julia, do you want to take over for this --
24 for this image?

25 JULIA DEMLOW: Sure. This image is taken at

1 the Orange County Fairgrounds Gun show in January 2020.
2 And it just shows that the vendors at the gun shows are
3 marketing the ability that these are untraceable.

4 As you'll see from this sign -- and this sign
5 was just one of many of the vendors, they say, "If you
6 build it, they won't come." And this whole point of --
7 in our next slide, you'll see the increase of ghost gun
8 sales at gun shows. And the main reason is because any
9 aged person can come into the gun show and buy as many
10 fire -- I shouldn't say firearms -- ghost guns as they
11 want and pay cash and leave at that moment with them.
12 So -- and they are untraceable.

13 So in the past, gun shows have -- when firearms
14 were being sold by licensed firearm dealers, there were
15 background checks etcetera, and they had to abide by
16 California laws; therefore, anyone buying a firearm at a
17 gun show could not carry them off the premises right
18 then. They had to wait their 10 days and then come
19 back and pick up the gun -- the actual firearm from the
20 licensed dealer. They had to go through those
21 background checks. They had to go through a safety
22 program. They had to be over 21.

23 Now, with ghost guns, none of that applies. It
24 is being marketed as the ability to avert the California
25 Firearms Laws, and that is a selling point. And this is

1 the trend we're seeing. So, Steve, if you want to share
2 that -- the next slide, and how to assemble one.

3 STEVE LINDLEY: So one of the main factors in
4 proper firearm laws, and just in regulating the
5 industry, is actually having professional licensed and
6 regulated firearm dealers. So, oftentimes, these
7 dealers get a bad rap for what they're doing. However,
8 it's just the opposite. They're a part, an essential
9 part, of this process because most of them -- a large
10 percentage, over 90 percent -- are, you know, following
11 the laws not only of the federal government, you know,
12 the state of California or city or county ordinances.

13 They're also out to regulate to make sure that
14 if there is a bad apple dealer operating not only in a
15 city or at the gun shows, they oftentimes report that to
16 local law enforcement or DOJ because, you know, they
17 want to do the right thing.

18 And with ghost guns, that's not really the
19 factor here. So what we've seen as a trend, especially
20 within the last four years, -- and, again, there's
21 no -- I can't give you the hard data because DOJ
22 doesn't have sales data on ghost guns. They also don't
23 exactly know how many vendors are at a particular gun
24 show selling ghost guns.

25 But what I've seen in the last several years by

1 attending gun shows specifically here in Southern
2 California, is the number of licensed and regulated
3 firearm dealers are going down and the number of ghost
4 gun figures is increasing (inaudible.) So we have a
5 problem with that because the checks and balances that
6 we normally had in California for these gun shows with
7 the industry and with these licensed dealers, you know,
8 they're starting to disappear from these gun shows.

9 So that is a problem because they were our
10 first defense in making sure California laws were being
11 properly implemented at gun shows and just around
12 California firearm dealers. So we kind of wanted to go
13 over -- this is a Glock 17 clone ghost gun. It has not
14 been configured into a firearm. But when you only have
15 to remove a couple of pieces, and make a couple drill
16 holes and it might be hard to see on camera here, but it
17 tells you exactly what pieces that need to be removed
18 from the jig.

19 And, again, there's just a couple of plastic
20 pieces here that need to be removed, and then you have
21 to drill out this little area. So I'm not very handy,
22 but I did do this once, and you can do it very easily
23 within a few minutes with a drill tool. Now, it might
24 not be as professional as if a true craftsman did this,
25 but it's a Glock pistol. It's designed to function very

1 easily.

2 Then, all you have left to do is a couple holes
3 to be drilled out on the sides. Again, there is a jig.
4 It's a two-piece jig that goes from the kit, or make
5 sure you can do it correctly. The tools in order to
6 sand off, clip, or drill the holes are included in the
7 kit.

8 Now, when I purchased the kit in the Ventura
9 gun show in February of this year, the kit cost 400
10 dollars. That was a complete kit. At the same gun show
11 was a very professional firearms dealer that has a long
12 and excellent reputation here in California, and they
13 were selling a Glock pistol for 650 dollars. So, again,
14 this was being undercut by 250 dollar. And when I did
15 purchase it, there was no receipt process. They laughed
16 when I asked for a receipt. They laughed when I asked
17 if there was any information that they could give me
18 about how to properly register a firearm with the
19 Department of Justice.

20 And, although, they did say that they took
21 credit cards, out of all the purchases that I watched
22 for over an hour including mine, they wanted cash. The
23 purchase process took about 90 seconds, and that was
24 mainly spent with myself counting out the 400 dollars in
25 20-dollar bills, and the clerk counting out the same

1 amount of money in 20-dollar bills.

2 If you -- for those of you that have purchased
3 a regular firearm from a firearms dealer, that process
4 is one -- very social between you and the vendor. They
5 talk a lot. And they ask you a lot of questions about
6 your purchase to make sure that you, you know, might not
7 be prohibited, you might not be suffering from some
8 current mental-health issues, and they want to make sure
9 the -- it's a pleasant experience.

10 That process can take 30 minutes to an hour.
11 This process is taking seconds. And that's one of the
12 main issues that we have here. So I know that WAVE has
13 made some -- are going to make some recommendations here
14 about, you know, not looking at banning these. Again,
15 under current California and federal law, these are
16 legal. But there are some steps, very simple, very cost
17 effective steps that we can make, not only at -- overall
18 in California, but at our gun shows at the, you know, in
19 Orange County, San Diego, Ventura, in order to make the
20 process a little bit safer and pass out information from
21 the vendor to the consumer.

22 So what has California done here? Well, we've
23 passed a number of laws about doing the background
24 checks on not only the ghost guns but also making sure
25 that we're go doing it with the precursor parts

1 especially on the AR series firearms. However, when
2 that law was passed and signed by Governor Newsom, they
3 had an implementation date of both July 2024 and
4 July 2025. That was just too long because our problem
5 is going to just double, triple, and quadruple over the
6 next few years.

7 So in the 20 -- 2021 state budget, Governor
8 Newsom provided the Department of Justice with a massive
9 amount of money in order to move up the implementation
10 towards July of 2022. So, now, we're moving up by two
11 to three years. However, there are still some steps
12 that we can take in -- to improve the process especially
13 at local gun shows. Julia.

14 JULIA DEMLOW: Yes. So because the law -- the
15 new law that takes -- puts in some of the safety
16 measures of the traditional California Firearm Laws are
17 going into effect 2022, we're coming up with -- we are
18 asking for some recommendations -- for presenting some
19 recommendations for the Board to share with Crossroads
20 that will ask the sellers of ghost guns to convey to the
21 buyers what the current California laws are on the sales
22 of ghost guns, precursor parts, and 80 percent
23 receivers.

24 What we feel is that not only does this provide
25 a safer purchase for their community, but also for the

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 purchaser as well. And this would be relevant not only
2 between now and 2022, but also beyond 2022. So I just
3 want to go through the three recommendations that we
4 have for the Board to take up, and when it is time to
5 renegotiate the Crossroads contract for the gun show, is
6 for Crossroads -- hopefully you'll accept these
7 recommendations and Crossroads with their contracts with
8 their vendors who are selling ghost guns, they will
9 incorporate these recommendations into their contracts.

10 The first of which is that the seller of the
11 ghost guns informs the buyer of California law regarding
12 how to register your ghost gun with the DOJ upon
13 purchase of the precursor parts.

14 Right now, unlike a traditional firearm from a
15 firearms licensed dealer, the sellers of ghost guns can
16 be anyone. They do not -- they are not -- they do not
17 need to be licensed in the state of California. So,
18 therefore, they have -- there's no responsibility on
19 their part on registering and getting serial numbers
20 when these ghost guns are converted into actual working
21 firearms. All the ownness is put on the buyer.

22 So if you have a buyer in there -- in the
23 fairgrounds that is buying a ghost gun and is not
24 familiar with California law which is the majority of
25 your buyers. When we attended the January gun show and

1 talked to many vendors there, all of them said that 99.9
2 percent of the people buying the gun -- the ghost guns,
3 buy in cash so there is no sales receipt and no way to
4 trace it. And none of them are -- their either not
5 familiar with California law on registering or choose to
6 not abide by it anyways.

7 So what we're trying to do is get those --
8 majority of those people who don't -- are not familiar
9 with California law and to give them the information
10 from the DOJ, a flyer on -- with the website of how to
11 register your firearm. And when they register it, the
12 DOJ then sends them a serial number that they can place
13 on their firearm.

14 And part of that registration process kind of
15 checks the boxes of some of the current firearm laws
16 of -- the person has to be over 21, the person cannot
17 have a felony record, et cetera. So registering that,
18 the firearm, automatically allows the DOJ to make sure
19 that that person is licensed to carry a firearm.

20 The second recommendation is, have the seller
21 inform the buyer of laws regarding safe storage and
22 recommending a firearm safety course upon purchase of
23 the 80 percent receiver or precursor parts. Right now,
24 California does have in a law that people who own
25 firearms have to store their guns safely, especially if

1 they're in homes with children. So we can have the
2 seller provide those safe storage laws and safe storage
3 recommendations. For example, you know, locks and safes
4 in order to store those firearms, especially if they
5 have young children in their homes.

6 Also, as part of the current California firearm
7 law, you have to pass a firearm safety course before you
8 can buy a firearm. That is not necessary for buying a
9 ghost gun and therefore we recommend that the seller of
10 the ghost gun provide information or a website -- there
11 are many websites -- even the NRA has it on their
12 website -- of local firearm safety courses that they can
13 enroll in so they make sure that they are a safe firearm
14 user.

15 And then lastly, the -- what we would like is
16 for the seller to provide the buyer of a ghost gun a
17 keyed cable gun lock or a trigger gun lock upon their
18 purchase. This is also being done currently when you
19 buy a firearm at a licensed dealer, as part of your
20 purchase, you get included a keyed cable gun lock that
21 helps secure the trigger of our firearm. And these gun
22 locks cost between 75 cents to a dollar. So one a 400
23 dollar purchase of -- of a ghost gun, one dollar out of
24 the sellers profit is not a big deal that they should be
25 providing a free gun lock to the purchaser to make sure

1 and encourage that the gun is safely secured.

2 So these are our three recommendations that
3 Crossroads can convey to their sellers, their vendors
4 and make the purchase of these gun -- these ghost guns a
5 safer purchase and more in line with current California
6 laws over precursor parts and 80 percent receivers, and
7 also give some of the current protections that we have
8 with the current California firearms laws, so...

9 CHAIR RUBALCAVA-GARCIA: I have a quick
10 question related to the last bullet. So a ghost gun is
11 not actually a ghost gun until it's -- if it's a kit and
12 completed, right? Then that's when it actually becomes
13 a ghost gun.

14 STEVE LINDLEY: No -- no. You'll purchase the
15 ghost gun kit. And, again, it's in 80 percent
16 configuration. You have to do some minor tinkering with
17 it to remove -- to add or remove parts in order to make
18 it the -- 100 percent. At that point, that it becomes a
19 firearm under federal and California law and it requires
20 you under current law in California to seek a serial
21 number to be affixed to it and to go through a
22 background check. But what we've seen, statistically,
23 is most people are not doing that.

24 CHAIR RUBALCAVA-GARCIA: And -- (inaudible)
25 part of things, so if -- let's just -- somebody can

1 actually buy various parts from different dealers if
2 they don't buy a kit, right? So they can buy various
3 parts from dealers. So that third requirement seems
4 like it would be -- I -- I mean, I'm interested to hear
5 what Crossroads would have to say about that, but I --
6 it just seems like that would be difficult in some cases
7 to enforce.

8 STEVE LINDLEY: Well, I'll disagree with that,
9 respectfully, because, yes, you can purchase the parts
10 at various different vendors. But what we're looking at
11 here is when anybody purchase the receiver -- the lower
12 receiver of the -- of the ghost gun, whether it's a
13 handgun or a rifle, that's where the requirement would
14 take place to have a key cable lock which is very
15 similar to what already is taking place in California.

16 So, yes, if you buy the barrel, you buy the
17 slide, you bought the internal parts, no, that wouldn't
18 make the requirement. But once you buy the lower
19 receiver, that's where the cable lock would come in.
20 And, you know, the National Shooting Sports Foundation,
21 over the last several decades, provides those for free
22 of charge at a lot of locations in order to get people
23 to properly secure them.

24 So this isn't an anti-gun issue because if you
25 ask the NRA, you ask the National Shooting Sports

1 Foundation, you ask Gifford's Law Center, or Brady, well
2 we're going to all agree that you want safe storage
3 is -- is very important, especially if you have children
4 inside the house.

5 So we're just kind of making it a requirement
6 here that similar to California law that we provide that
7 to them. We can't guarantee the person is going to use
8 it. But if they do have it, then we're going to cross
9 our fingers that they're -- that they're going to use
10 that cable lock and make that firearm when it's -- or
11 ghost gun -- when it's configured to a firearm safer
12 storage.

13 CHAIR RUBALCALVA-GARCIA: And -- and this
14 policy is not currently something that is adopted by the
15 state of California? I -- I guess, as a state agency, I
16 want to make sure that the Fairgrounds is also in
17 compliance with what the state law is because I know San
18 Diego has had issues enforcing policies that are not in
19 line with state requirements.

20 STEVE LINDLEY: So, currently, as far as the
21 purchase of a ghost gun, no. If you purchase a regular
22 firearm, yes. As required they come with a trigger lock
23 or a cable lock or you have to sign an affidavit saying
24 that you're -- that you have those supplies at your
25 house and you use them. Every firearm that I've

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 purchased over the last 20 years here in California
2 comes from the manufacturer with a -- with a cable lock.
3 It just -- they -- they make it easy, again, when you
4 buy them both, they become far less expensive, and we
5 can all agree that it just -- it's a requirement for
6 better safety of firearms and the storage at the home.

7 CHAIR RUBALCAVA-GARCIA: Thank you.

8 VICE CHAIR LA BELLE: Chair Rubacalva-Garcia,
9 I -- I have a couple questions, if I could, when the
10 presentation is completed.

11 JULIA DEMLOW: The presentation is completed.
12 We're totally open for questions.

13 UNIDENTIFIED SPEAKER: Yes. Thank you.

14 VICE CHAIR LA BELLE: You had an earlier
15 statistic. If you could repeat that, I -- you were
16 saying that at one point in time the impact of the ghost
17 guns was zero and it went up to 41 percent. Could you
18 kind of explain that again in terms of its impact on
19 basically the conversion of these guns into -- or these
20 kits into guns?

21 STEVE LINDLEY: So that -- that statistics
22 comes from the special agent in charge of the ATF office
23 in Glendale, California, which services Southern
24 California. And they were just talking about how
25 they've seen the massive increase of seizures of ghost

1 guns in their investigations. Just from my long
2 interaction with the ATF here in California, they do an
3 excellent job in their investigations, and they collect
4 a massive amount of firearms.

5 So for them to say that they're now about 41
6 percent of all their seizures are classified as ghost
7 guns, that's a massive number. At one point, you know,
8 obviously ghost guns didn't exist, and, you know -- you
9 know, if you -- let's just go back to, say, two thousand
10 and -- and ten here in California, there really wasn't a
11 ghost gun issue.

12 But, you know, now we're seeing a massive
13 problem and we're getting statistics from ATF federal
14 government saying, you know what, 41 percent of the guns
15 we recovered were ghost guns. That's a lot.

16 VICE CHAIR LA BELLE: What -- when is the --
17 you stated it earlier -- when is the date statewide that
18 these are going to be totally regulated or precluded
19 from sale? Is it 2022?

20 STEVE LINDLEY: Yes. So as of -- in -- with
21 the funding that was put into the -- the 2020, 2021 --
22 the 2021 state budget by Governor Newsom that has
23 accelerated the implementation for Cal DOJ to July of
24 2022, but -- but -- in essence it pushed it three years
25 ahead. So that's good for the regulation process of

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 this, I mean, it's still going to be difficult to
2 enforce people actually registering the firearms, but
3 we're going to do the best job that we can.

4 So most of that problem is being solved to one
5 extent or another. So then we're looking at some of the
6 things that ghost guns -- if when you purchase them, you
7 don't really get as you get when you purchase a regular
8 handgun, let's say, which is, you know, a firearms
9 safety certificate, it means you have some basic firearm
10 knowledge and safety requirements, you know -- the, you
11 know, Southern California laws and you also know that it
12 needs to be registered and then provide a gun lock on
13 like a regular firearm so you can safely store it.

14 VICE CHAIR LA BELLE: Josh, are you on the
15 line?

16 AG CAPLAN: Yes, I am, Doug.

17 VICE CHAIR LA BELLE: Josh?

18 AG CAPLAN: Yes, I'm here, Doug.

19 VICE CHAIR LA BELLE: You and I have had a
20 conversation regarding this in -- in the past -- ghost
21 guns because I -- I know you're -- you're very
22 knowledgeable of it relative to the -- the San Diego
23 32ND DAA, the district there. In terms of board
24 policies, we have the ability to regulate a lot of
25 things. We've -- well, we just had the conversation

1 earlier about the -- the cannabis issue where we have
2 specifically precluded that at this point in time on --
3 on the property for a whole variety of reasons,
4 obviously, a proximity to schools and youth and all the
5 other things.

6 What abilities would we have in terms of our
7 agreement with the -- the Gun Show of the West when that
8 reactivates at some -- some point in time? What kind of
9 restrictions can we put in? I, you know, I personally
10 think that the -- the ghost guns are -- are a
11 significant problem, and I would want to do everything
12 we can. Do -- do we have the ability to preclude them
13 outright in our rental agreement with the Crossroads of
14 the West, assuming that was what the Board wanted to do?

15 AG CAPLAN: Doug, I think if the Board were to
16 vote to prohibit Crossroads from allowing its vendors to
17 sell these products that are entirely legal in
18 California, as California law reads today, that would be
19 legally problematic. I think Crossroads would probably
20 come back to the district and say you were impacting
21 their commercial-free speech rights given that the
22 products that their vendors are selling, so long as they
23 comply with California law, I think that could create
24 some legal challenges for the district because you
25 effect -- the Board, effectively, would be telling

1 Crossroads what it can and can't sell.

2 And those products, otherwise, are entirely
3 legal to sell in California. So you're effectively
4 making a judgment call and targeting specific items of
5 commercial speech, and so without going too much into
6 the area of disclosing, you know, attorney-client
7 communications, I think generally that -- that could
8 create challenges with the Board. And I would just
9 point the Board -- it's all a matter of public record to
10 all of the public filings and the litigation involving
11 the 22nd District Agricultural Association.

12 VICE CHAIR LA BELLE: Josh, do we have the
13 ability to impose, if the Board so choose -- chose to do
14 so, impose some or all of the recommendations that have
15 been presented to us today. Do we have the ability to
16 impose those on Gun Show of the West without exposing
17 ourselves to -- to a litigation?

18 AG CAPLAN: And again, Doug, I -- I not having
19 had the opportunity to look more carefully at these
20 recommendations, what I can tell you and based on the
21 presentation that I heard, certainly the Board can make
22 recommendations or suggestions to vendors. It sounds
23 like the recommendations here would -- would -- may go
24 above and beyond what's otherwise required under
25 California law with regards to these -- what are called

1 in this presentation "ghost guns" or these kits.

2 But the challenge is if you only target or pull
3 out Crossroads of the West, that vendor, and create
4 additional requirements or recommendations for it to
5 host its event on the property while leaving all other
6 events without similar recommendations regarding public
7 safety -- anytime you, again, single out one or two or
8 three vendors and not all the others, again, you may
9 have a challenge from a vendor that -- that, that action
10 by the Board is not content neutral, but it's specific
11 to the content or the nature of the show, itself.

12 And, again, I'm speaking in generalities here
13 because I certainly don't want to commit or bond the
14 district in any way in -- in public record, in this
15 meeting, without having the full opportunity to review.
16 But based on what I've heard I -- I'd certainly would
17 never recommend that the district single out any
18 particular vendor unless there is a legitimate legal
19 reason to do so.

20 And, for example, we can use cannabis events as
21 an example. Certainly the Board has a policy regarding
22 cannabis events which prohibits vendors from selling
23 what are considered controlled substances under federal
24 law. So the district has the legal ability to do that
25 even though that policy is not content neutral. You're

1 effectively telling vendors you can't sell products that
2 are illegal on our property.

3 And so there is a legal purpose behind that
4 policy even though it's not necessarily content neutral.
5 And the district has the ability to prevent the sale of
6 illegal products on its property -- property, but when
7 it comes to a vendor's ability to sell products that are
8 otherwise legal, anytime you start to impact those
9 sales, the district could face some challenges to that.

10 VICE CHAIR LA BELLE: What about generic
11 restrictions, Josh? Obviously, it's not specific to Gun
12 Show of the West, but if there were some specific
13 recommendations that would be a policy across the Board
14 regardless of what vendor happened to be on the site.
15 It could be somebody other than Gun Show of the West.
16 It could be tied into something related to the Flying
17 Miz Daisy program, et cetera, et cetera, et cetera. Are
18 there some generic recommendations we could impose that
19 would help in dealing with this -- this issue until 2022
20 and whatever comes out of that?

21 CHAIR RUBALCAVA-GARCIA: Director -- Director
22 La Belle, I'm a little concerned that we're kind of --
23 this is an informational item, but I'm kind of concerned
24 that we're going down the path that we're even talking
25 about adopting or imposing language without having heard

1 from any other gun show or having heard the other side.

2 The presentation was very informative, but I --
3 I'm also a person who likes to hear more information
4 from both sides before the Board even -- even the
5 representative of the Board starts talking about
6 potentially, you know, what are our legal boundaries for
7 adopting such policies. I mean, that's just --

8 VICE CHAIR LA BELLE: I -- I concur with that,
9 Chair Rubalcava-Garcia. Maybe the best way to approach
10 it would be to -- to have legal counsel look into what
11 the various options are and bring this back at a future
12 meeting for further discussion. I don't have any
13 preconceived notion as to which way to go on it, I just
14 want to make sure that we're -- we're doing what is
15 going to be in the best interest of -- of the district.

16 And I'm very comfortable with -- with carrying
17 this item over to a future date after staff and -- and
18 Josh have had an opportunity to review -- or what
19 options, if any, the Board may have on it and then open
20 that up for public -- public input at some future
21 meeting.

22 CHAIR RUBALCAVA-GARCIA: All right. And we do
23 have public comment on this item. I believe we have
24 three speakers. Summer, can you go ahead and take
25 public comment?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: Yes. We have Cindy Massaro,
2 followed by Todd Martin, and Kellie Avakian. Cindy,
3 when you're ready.

4 CINDY MASSARO: Yes. Thank you. Can you hear
5 me now?

6 SECRETARY ANGUS: Yes. Go ahead.

7 CINDY MASSARO: Thank you. This presentation
8 and the fact that so much time was taken for it seemed
9 to be very focused and targeted on gun shows, and a lot
10 of taken on that. It seemed strange to me that this
11 would be -- so much time would be spent on this right
12 now being that we don't even have any gun shows open.

13 So it was a lot of time spent on something
14 that's not even happening right now when we have so many
15 other pressing things and urgent thing that are
16 happening. Secondly, this presentation was made by
17 WAVE, Julia Demlow stated their mission. She said, "We
18 are Woman for American Values and Ethics, which is a
19 diverse non-partisan organization that educates,
20 engages, and empowers"

21 She left off the remainder of their mission
22 which is to advance progressive American values.
23 Secondly, they say that they are a non-partisan
24 organization, but they are listed under SoCal Blue,
25 which is a Democratic progressive organization. This is

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 not a non-partisan organization. They presented a
2 one-sided argument.

3 True education presents both sides. What are
4 the pros or the benefits of unserialized guns and gun
5 kits? These are legal. Why are they legal? Why are
6 they protected? Where are the facts in the presentation
7 from the gun show owners and the Second Amendment
8 advocates?

9 This was a one-sided presentation by a
10 progressive, liberal, partisan organization seeking to
11 persuade you all, not to truly educate. I'm offended by
12 this presentation, how much time was taken, and that
13 both sides weren't presented. Thank you.

14 SECRETARY ANGUS: Thank you, Cindy. Todd
15 Martin, when you're ready. Todd, are you still on the
16 line? Moving on. Kellie Avakian, when you're ready?

17 KELLIE AVAKIAN: Hi. Thank you for taking my
18 call. I, too, am dumbfounded by the amount of time that
19 this -- the gun committee from WAVE has taken up of all
20 of our time, when we have been for five months been
21 trying to present our endeavor in the flag situation,
22 and we've never once been asked to speak or have any of
23 this being put on the agenda.

24 And suddenly, here goes the gun comments.
25 Also, I agree, this is only one-sided discussion. And

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 when you buy the 80 percent kits, those are legal.
2 Those are legal in California. When you buy the rest
3 of, it's the component that fires the gun, you have to
4 register those pieces anyway. So the whole point that
5 they're making is mute. You really need the second side
6 of the story. I totally agree.

7 So I feel like this meeting has just gotten
8 hijacked by the liberal left agenda because when you go
9 on to their website, it's exactly -- it's exactly what
10 it says -- is SoCal Blue has been uniting volunteers and
11 organizers since 2017, our calendar focuses on electing
12 Democrats in 2020 battleground states protecting
13 California congressional districts.

14 So this committee for gun agenda, right here,
15 is no way diverse. It's no way bipartisan. It's
16 completely one-sided and completely one left-side
17 agenda. So if you guys, as committee people -- I don't
18 even know how many of you own guns, so I don't think you
19 guys should even be the people who get to decide on this
20 unless you understand guns and know guns and come from a
21 perspective that knows things.

22 So you better have the other side in here to
23 have a debate, and let us all decide what to do because
24 right now I feel like we just got hijacked by a leftist
25 agenda that is not by partisan. That's wrong and false,

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 and they're under false pretenses.

2 CHAIR RUBALCAVA-GARCIA: Are there any other
3 public comments, Summer?

4 SECRETARY ANGUS: No. That's it.

5 CHAIR RUBALCAVA-GARCIA: Is there any comment
6 from the Board? And thank you for your presentation.
7 We appreciate your time.

8 JULIA DEMLOW: Chair Rubalcava-Garcia, I just
9 want to respond to two points.

10 CHAIR RUBALCAVA-GARCIA. Actually there's no --
11 I'm sorry, Julia. Thank you for your participation.
12 I'll go ahead and go back to the Board, are there any
13 other comm- --

14 DIRECTOR KOVACEVICHE: Yes.

15 DIRECTOR RUIZ: Yes. Director Ruiz. I wanted
16 to thank the people for their presentation. It was very
17 informative; however, I agree with the speakers. You
18 know, this is an information item, and it was pretty
19 lengthy, you know, I don't think I'm ready -- even if it
20 was an action item, I don't think I would be in favor of
21 adopting any kind of action against a vendor without
22 hearing the other side, like, you know, the speaker
23 said.

24 So I'm also in favor of that -- bringing this
25 back at a later date and hearing both sides before we

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 take any kind of action. Again, this is very
2 informative. It is a legal gun. You know, if we want
3 to wait until 2022 when the state does take action to
4 statewide legislation to regulate these guns then so be
5 it.

6 But, again, the speakers hit the nail on the
7 head. You know, this was a lengthy presentation, very
8 informative, nonetheless, it was. I learned a lot.
9 But, again, this is where we would be going down a
10 slippery slope, if we were to implement any kind of
11 action within the near future on our vendor to try and
12 prohibit them from doing business, and those are my
13 comments.

14 CHAIR RUBALCAVA-GARCIA: And I only -- if there
15 are any other comments from the Board, we actually have
16 four additional action items that I wanted to move onto.
17 So if there is any further comment from the Board,
18 please --

19 DIRECTOR KOVACEVICHE: Quick comment from me,
20 Chair. I just want to say thank you to you for allowing
21 this item to get on the agenda. I was actually
22 intrigued by it because I was not aware of this. It was
23 a good formative presentation. I think I learned a lot,
24 and I think other board directors probably did as well.
25 And I do agree this should be discussed at a later date,

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 so I won't take up any more time. But thank you for
2 getting it on the agenda, and thank you, speakers, for
3 presenting this.

4 CHAIR RUBALCAVA-GARCIA: Thank you. Now moving
5 onto agenda Item F, review of the current equestrian
6 center contract and vote on direction to staff for next
7 steps.

8 DIRECTOR LA BELLE: Chair Rubalcava-Garcia,
9 could I inquire as to how many speakers we have that are
10 here to speak on this particular item before we proceed?

11 CHAIR RUBALCAVA-GARCIA: Yes. Summer, do we
12 have five -- or no. We have four on this.

13 SECRETARY ANGUS: We have four. That is
14 correct.

15 CHAIR RUBALCAVA-GARCIA: Okay. Perfect. So we
16 have four, but I'm going to turn it over to Michele for
17 this one. So Michele, I -- you know, I actually -- this
18 contract issue has been on the Board's radar for quite
19 some time. We have not renewed the agreement. And I've
20 asked Michele, to give us -- for me, mainly, and I know
21 the Board -- information on how the equestrian center is
22 currently functioning.

23 The way that I interpret it is very similar to
24 the operational agreement that we currently have with
25 the Market Place and Spectra. So I just wanted to get a

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 better idea on how, you know, we are working with the
2 equestrian center and how it currently functions, so...

3 CEO RICHARDS: Sure. So following the
4 directive from the Board at last month's board meeting,
5 staff gathered some basic information using information
6 from the operator's website, information that we have on
7 file and then also information provided to us by
8 Equestrian Services II, who is -- currently operates the
9 equestrian center.

10 But basically the equestrian center is located
11 on seven and a half acres of land in the northeast
12 corner of the property. There are nine barns altogether
13 with a 188 box stalls. The facility includes a total of
14 206 12 by 12 spaces according to Equestrian Services II.

15 Currently the equestrian center boards 115
16 horses at the equestrian center. There are 32 vacant
17 stalls. The facility includes 18 permanent tack room
18 office spaces with one vacancy. And then additionally,
19 21 spaces have been converted into tack rooms and office
20 spaces with four current vacancies. You can see on the
21 slide the active trainers who operate their -- their
22 businesses at the equestrian center.

23 Some additional information: These trainers
24 own and board horses at the equestrian center, and --
25 but there are also horses boarded at the equestrian

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 center which belong to private owners. In fact, it's
2 our understanding that the majority of the horses at the
3 equestrian center are by -- by private boarders who then
4 use their horses with the trainers to take lessons.

5 The services by those trainers include training
6 lessons, breeding, horse care, sales and horsemanship to
7 their clients. We know that some of the trainers also
8 hold summer camps which are open to the public to join.
9 As we've heard in previous board meetings, as well, two
10 of the trainers, Lisa Sabo of Sabo Eventing, and Sarah
11 Klifa from Cheval Training Stables, formed a nonprofit
12 organization called Changing Strides.

13 And according to their website, their 501(c)3
14 non-profit addresses the need for equine therapy to
15 serve veterans, battered woman, adults with mental
16 challenges, and at-risk youth in the urban setting of
17 Orange County. As part of the agreement that the OC
18 Fair & Event Center has with OC Animal Care, the
19 equestrian center also serves as a large animal
20 evacuation center.

21 Most recently we saw that just a couple of
22 weeks ago with the Silverado and Blue Ridge wildfires
23 and then also in 2018 with the Canyon II Fire. The
24 equestrian center continues to operate for the trainers
25 and boarders during the annual OC Fair. So this is by

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 no means all of the information that could be gathered,
2 but it's the most current that we had available to us.

3 The packet that the Board received also
4 included a copy of the current contract with Equestrian
5 Services II, which as I mentioned, is on a
6 month-to-month basis, so -- and staff is available to
7 answer any questions that the Board might have at this
8 time.

9 CHAIR RUBALCAVA-GARCIA: Any questions from the
10 Board or would you prefer I take public comment first?

11 CEO RICHARDS: That's entirely up to you.

12 DIRECTOR LA BELLE: I'd like to hear public
13 comment first, Natalie, if we could.

14 CHAIR RUBALCAVA-GARCIA: Great. Thank you
15 Director La Belle. Summer, can you please go ahead and
16 take public comment.

17 SECRETARY ANGUS: Yes. We have Leigh-Ann
18 Kazolas, followed by Gibran Stout, Lisa Sabo, and Cindy
19 Massaro. Leigh-Ann, when you're ready.

20 LEIGH-ANN KAZOLAS: Sure. Thank you. My name
21 is Leigh-Ann Kazolas. And I am a boarder at the
22 equestrian center and speaking on behalf of our
23 equestrian center task force. The small group of
24 boarders and trainers and members of the public that use
25 the equestrian center daily or weekly as the case may

1 be.

2 And we are please to see that matters
3 concerning the equestrian center are being discussed and
4 addressed today. The equestrian center is truly a
5 treasure. To have a land for agricultural use and urban
6 horsekeeping in the middle of suburban sprawl is truly a
7 gift to Orange County and a valuable committee resource,
8 especially as we see more and more opportunities like
9 these disappearing throughout the county.

10 During non-COVID times, the equestrian center
11 sees hundreds of members of the public coming to take
12 riding lessons, vaulting lessons, attend summer, spring,
13 and winter break camps, participate in horsemanship
14 classes, benefit from the therapeutic programs, or
15 enjoying simply a stroll through the property as part of
16 a family outing and pet some horses and watch the
17 activities.

18 We have serious riders who ride daily. We have
19 recreational riders who come once a week or less. We
20 have groups from addiction recovery centers and group
21 homes currently attending therapy sessions. There's a
22 few more non-profits operating that were not listed on
23 that list. We have kids. We have senior citizens. We
24 have members of our community that are mentally and
25 physically challenged. And we have some kids that have

1 their lessons sponsored if they cannot afford them.

2 There are horsemanship classes offered through
3 the city, Pony Club programming. And a fun piece of
4 trivia, there's even a few Olympians that used to ride
5 on the fairgrounds as kids. After this COVID nightmare
6 is over, we look forward to ramping everything back up
7 again to its full capacity, hosting some more community
8 events and participating once again in the OCFEC events
9 at Heroes Hall and Imaginology as we have done in the
10 past.

11 As the equestrian center users and supporters,
12 we look forward to working with the Board and staff to
13 ensure that the equestrian center continues to thrive
14 and flourish as a top-notch model of a public boarding
15 facility and community resource. We have numerous ideas
16 on how to increase economic accessibility. We already
17 have some great diversity initiatives happening and
18 countless ideas on further programming we would like to
19 see, as well as great community organizations the
20 current trainers would like to work with.

21 And we have great ideas on management, what has
22 been working great, and where adjustments could be made
23 on future contracts. Overall we are simply enthusiastic
24 in our love of the equestrian center and the value the
25 horses can bring in everyone's lives, and we look

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 forward to be included in the future planning and
2 contract-design process and working with the facilities
3 committee or whatever designated committee, people, or
4 staff moving forward. Thank you.

5 SECRETARY ANGUS: Thank you. Gibran, when
6 you're ready. Gibran, are you still on the line? I'm
7 going to move on. We can circle back. Lisa Sabo, when
8 you're ready.

9 LISA SABO: Hi. And I know Gibran is on
10 because I was texting her a little earlier, so she'll
11 probably be coming on in a second. Can you hear me
12 okay?

13 SECRETARY ANGUS: Yes. Go ahead.

14 LISA SABO: Okay. First, I want to really
15 thank the Fair staff and the Fair board for taking on
16 this issue to discuss the equestrian center. As you
17 know, I've been involved with the equestrian center and
18 the fairgrounds for many years. And I just want to just
19 say a few things about what Michele had commented on,
20 although -- and I also wanted to ditto everything
21 Lee-Ann had just said.

22 This -- we always have held camps, and this
23 summer we were able to hold some COVID-safe camps with
24 social distancing and masks, and they were very
25 successful. We also have lessons year-round, and we --

1 so when you say camps, it's not just summer camps
2 because through the holiday -- winter holiday, spring
3 breaks -- we hold camps, and then we have lessons
4 year-round.

5 Sabo Eventing takes care of 12, what we call
6 school horses that are open to the public for lessons.
7 And that's a huge financial output for my business, but
8 we're able to do it, thank goodness, and we provide many
9 lessons to people of all levels of economic -- all
10 economic levels. And then we also have Changing
11 Strides, which has been ramping forward this year,
12 partly due to the COVID crisis, but we were able to do a
13 summer camp just for Changing Strides kids.

14 We had a week long at-risk youth camp, and
15 we're planning on just continuing with weekend camps for
16 that. Also, I want to add that Kim Stanford with
17 Moonstone is very active with Changing Strides. So I
18 just want to add her to that list.

19 Also, last year I was working on coordinating
20 with the Girl Scouts groups and then that all got shut
21 down. We had a whole spring Girl Scouts thing going on
22 in Orange County, but unfortunately, that got shut down
23 with COVID. And I'm back in contact with them. And
24 we're starting to get the Girl Scouts groups going
25 again, if we can. And so I just wanted to let you know

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 that.

2 And then also, on the list of the trainers, I
3 just want to make sure you understand that the trainers
4 all struggle forward. It's definitely a business of
5 passion and love. And it's not like we're out there
6 making a ton of profit. I mean, we turn our profit back
7 into the horses all the time. Caring for the horses,
8 taking care of the horses. And we are definitely a
9 great asset to Orange County. So thank you very much,
10 appreciate you putting this on the agenda.

11 GIBRAN STOUT: I'm here, Summer, if you want me
12 to go now.

13 SECRETARY ANGUS: Yeah. Thank you. Thank you,
14 Lisa. Go ahead, Gibran.

15 GIBRAN STOUT: Can you hear me? Okay. Sorry
16 about that. I couldn't -- anyway. I'd like to start
17 by saying, thank you. A hearty thank you for judging
18 our Halloween costume contest. It was quite tricky
19 figuring out how to do it. But, ultimately, we came up
20 with a great solution for a costume contest. It just
21 provided so much joy and excitement for kids and adults
22 during such a difficult time.

23 We look forward to more of these community-type
24 events in the future. I'd also like to extend a hearty
25 thank you to the staff for their amazing efforts and

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 amazing communication during the recent fires and
2 evacuations, fantastic. Also, in regards to report, I'd
3 like to say the operator is a good source for the
4 operational information.

5 However, I want to remind the Board that there
6 is some discrepancies such as things like breeding.
7 There's no breeding on the property. Stallions aren't
8 allowed. There's additional non-profits listed.
9 There's extensive existing city programs, including many
10 more for non-owner, non-rider local community members.

11 And I just want to remind the Board that
12 there's an existing task force of volunteers who have
13 substantial information from existing, as well as other
14 local facilities, operators, programs, both private and
15 public. There's much more than what's listed on the
16 attached staff report, so we look forward to sharing and
17 collaborating as this important discussion continues to
18 advance the equestrian center and its community
19 engagement and its future to help bring us all together.

20 So we look forward to these conversations and
21 discussions and participating in sync. So thank you so
22 much.

23 SECRETARY ANGUS: Thank you, Gibran. Cindy
24 Massaro, when you're ready.

25 CINDY MASSARO: Yes. Thank you. The Orange

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 County fairgrounds has been a joy to our family having
2 lived here 20 years now. We've enjoyed your facility in
3 so many different ways from Centennial Farms to the Fair
4 to Imaginology and all the different events that go on.

5 One thing that has been provided regular use
6 for our family that we've enjoyed has been the
7 equestrian center. And even though we haven't been able
8 to enjoy it during these COVID times, it brings such a
9 sense of joy to our family even just driving by, seeing
10 the horses, hearing them, and having that one little
11 piece of agriculture that's still left in our really
12 concrete-driven city.

13 So we really thank you, and we hope that we
14 will continue to be able to have the equestrian center
15 there and for the community to be able to continue to
16 enjoy it. Thank you.

17 SECRETARY ANGUS: Thank you. Chair
18 Rubalcava-Garcia, that concludes public comment.

19 CHAIR RUBALCAVA-GARCIA: Thanks, Summer. I'd
20 like to turn it to the Board for discussion. Director
21 La Belle, did you have any questions? I know that you
22 were -- before we went to public comment, and you're on
23 mute.

24 VICE CHAIR LA BELLE: Yes. Thank you, Chair
25 Rubalcava-Garcia. I do have some questions. Matter of

1 fact, going through the staff report -- and I want to
2 thank Michele and her folks for putting together -- I
3 think it's a very, very complete report. I've had the
4 opportunity to go through the agreement, give you a lot
5 of history that we have in terms of the -- in terms of
6 the equestrian center.

7 But let me first and foremost state that the
8 Board, on several occasions, has made it very clear that
9 the equestrian center is here to stay. It's been an
10 integral part of the OC Fair & Event Center, and we're
11 going to have that element and component for a long time
12 to come and we should. It's part of our mission.

13 I guess at this point in time, you know, given
14 the hour of the day and we still have the budget ahead
15 of us, one thought that I had is I was going through
16 this. I think, it would be very useful for a board
17 committee to meet with Rick Hansen and get -- get as
18 much background as we can on the history of the
19 equestrian center.

20 And then, obviously, to get input and
21 subsequent of that from the equestrian committee. So I
22 was going to recommend that you appoint an ad hoc
23 committee to meet with Rick Hansen and to, obviously,
24 include staff in that so we can get as much information
25 as we can before we take any policy actions as to what

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 we're going to do on a go-forward basis.

2 Perhaps you might want to consider the
3 Leadership Committee, which would be yourself and
4 myself, being that committee to continue the discussion
5 and dialogue with Rick Hansen, initially, and with other
6 members of the equestrian group that can obviously
7 provide as much information to us as we would need to
8 make any policy decisions on a go-forward basis.

9 I know the infrastructure study has identified
10 a number of items that need to be looked at in terms of
11 ongoing maintenance, and I would certainly like to get a
12 better handle on that in terms of what we should be
13 looking at that to accomplish in the near-term and in
14 the long-term. So that would be my thoughts at this
15 point in time, so I'll just leave it at that.

16 CHAIR RUBALCAVA-GARCIA: Thank you, Director La
17 Belle. Any other comments or questions on this agenda
18 item?

19 DIRECTOR CERVANTES: This is Sandra Cervantes.
20 And I think I like that idea of Director La Belle and
21 possibly table it for a later time.

22 CHAIR RUBALCAVA-GARCIA: Thank you, Director
23 Cervantes. Director La Belle, I think that you make a
24 great suggestion. I do think -- (inaudible)
25 opportunities with the equestrian center, especially

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 with OC Fair & Event Center being an Agricultural
2 Association.

3 I also, you know, I think that there could be
4 some opportunities to really take a look at this
5 contract that I have in front of me that we haven't done
6 anything with since 2013 and really enhance the
7 opportunity. So with Director La Belle's suggestion, I
8 would like to turn this over to the Leadership Committee
9 for further discussion and bring it back to the Board
10 with a recommendation at a later date.

11 So I don't think we needed to vote on that,
12 right, Michele, or we can just go ahead and make that
13 recommendation?

14 CEO RICHARDS: Yes. I think you can form a
15 committee any time during a public meeting or assign
16 something to a committee. I don't know if the -- I'll
17 ask Josh. Does the Board need to vote on that as a
18 next-step action item, Josh, or is that okay for Natalie
19 to just assign to a committee?

20 AG CAPLAN: I think it's -- given that the
21 committee was created by the Board Chair, I'm concerned
22 if the Board is giving specific direction through a vote
23 to that committee because that would somehow suggest
24 that the Board is delegating some authority to that
25 committee.

1 So I think, as in the past, I think the further
2 approach would be for the Board Chair, if she identifies
3 this issue is appropriate for consideration by one of
4 the existing committees to just go ahead and make that
5 direction to that committee at this time.

6 CHAIR RUBALCAVA-GARCIA: Okay. Perfect Thanks,
7 Josh. With that, I would like to turn the equestrian
8 agreement and (inaudible) to the Leadership Committee.
9 Perfect. All right. Hearing that there are no more
10 questions from the Board on this item, we can move on to
11 agenda Item G.

12 CEO RICHARDS: I think this will -- this will
13 be the shortest item on the agenda today. It's really
14 just a policy clean-up issue. As we worked with
15 Governance Committee to finalize the last couple of
16 groups of policies, there were several referrals in
17 our -- in the 32nd DAA policies to Food and Ag Code.

18 And in California Food and Agricultural Code,
19 sometimes the Board Chair is referred to as the
20 "president" of the Board. And sometimes the CEO is
21 referred to the "manager" or "Fair manager." So we
22 wanted to include those additional definitions in Policy
23 101 that sets out the framework and the definition so
24 that our definitions also align with term that are used
25 by the California Department of Food and Ag in the Food

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 and Ag Code.

2 So the recommendation is certainly at the
3 Board's discretion, but it would be to make the -- the
4 amendments to Policy 1.01 as indicated on this slide.

5 DIRECTOR BAGNERIS: Chair Rubalcava-Garcia, are
6 there any public comments on this? Because if not, I'd
7 like to move this action item.

8 CHAIR RUBALCAVA-GARCIA: Thank you, Director
9 Bagneris. There is no public comment. Summer, can you
10 please take roll call?

11 VICE CHAIR LA BELLE: I would second the
12 largest motion.

13 (Multiple speakers at once.)

14 SECRETARY ANGUS: No problem. Chair
15 Rubalcava-Garcia?

16 CHAIR RUBALCAVA-GARCIA: Yes.

17 SECRETARY ANGUS: Vice Chair La Belle?

18 VICE CHAIR LA BELLE: Yes.

19 SECRETARY ANGUS: Director Cervantes?

20 DIRECTOR CERVANTES: Yes.

21 SECRETARY ANGUS: Director Ruiz?

22 DIRECTOR RUIZ: Yes.

23 SECRETARY ANGUS: Director Bagneris?

24 DIRECTOR BAGNERIS: Yes.

25 SECRETARY ANGUS: Director Aitken?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 DIRECTOR AITKEN: Yes.

2 SECRETARY ANGUS: And Director Kovacevich?

3 DIRECTOR KOVACEVICH: Yes.

4 SECRETARY ANGUS: Thank you.

5 CHAIR RUBALCAVA-GARCIA: Thank you. So moving
6 right long to agenda Item -- lost my place -- G. No,
7 no.

8 CEO RICHARDS: H.

9 CHAIR RUBALCAVA-GARCIA: H. Thank you. H,
10 which is the approval or review -- discussion and
11 approval of the governance policies three and five. So
12 Director Bagneris and myself and staff -- thank you --
13 had a public workshop to review all of the policies in
14 three and five, and it is our recommendation to bring it
15 to the Board today for discussion and potentially vote
16 for approval.

17 DIRECTOR BAGNERIS: Chair Rubalcava-Garcia, is
18 there any public comments on this section?

19 CHAIR RUBALCAVA-GARCIA: We do not have any
20 public comments on this section.

21 DIRECTOR CERVANTES: This is Sandra, and I
22 submit to approve.

23 CHAIR RUBALCAVA-GARCIA: Can I get a second?

24 DIRECTOR BAGNERIS: A second.

25 CHAIR RUBALCAVA-GARCIA: Thank you, Director

1 Bagneris.

2 DIRECTOR BAGNERIS: Director Bagneris. A
3 second.

4 CHAIR RUBALCAVA-GARCIA: Thank you. Summer,
5 can you please take roll call?

6 VICE CHAIR LA BELLE: Natalie. Chair, if I
7 could. Couple items that I wanted to just highlight.
8 First of all, I want to thank yourself and Barbara
9 for -- and the consultant -- for just the tremendous
10 effort to put all of this together. One of the policies
11 speaks to training for the -- for the Board members.

12 I would just like to be on record that I think
13 that in terms of the training, I think it's -- we're
14 allowed to make any effort we can to have that training
15 be a group session rather than sitting at our computer
16 and looking at one person with a computer.

17 In the past, our previous legal counsel had
18 provided some training in a number of areas and it was
19 participated in by the entire board. I think to the
20 extent that we can have all of our training or the
21 majority of our training conducted through our insurance
22 carrier. I'd like to hear what other board members have
23 to say when you're talking about sexual harassment
24 policies or conflict-of-interest policies because a lot
25 comes out in terms of that dialogue.

1 So as a part of that process, I would like to
2 encourage every effort being made to have those required
3 training sessions be group sessions with the full Board
4 rather than interactive with a Board member in the
5 computer. So I just wanted to get that on -- on record,
6 and I, again, compliment the committee on all the hard
7 work in the policies, I think are very well done.

8 CHAIR RUBALCAVA-GARCIA: Thank you. And you
9 will get your wish very soon. So CDFA is actually
10 looking to conduct a group three-hour Bagley-Keene
11 meeting, so more to come on that.

12 VICE CHAIR LA BELLE: Great.

13 CHAIR RUBALCAVA-GARCIA: So when you ask, we
14 deliver.

15 VICE CHAIR LA BELLE: There we go. Good.

16 CHAIR RUBALCAVA-GARCIA: Michele, I see you
17 have your screen shared, is there any additional items
18 that we want to bring out before we vote for approval of
19 this item?

20 CEO RICHARDS: I'm happy to go through any of
21 the additional comments real quick, but regarding
22 Director La Belle's recommendation, we did add that to
23 Policy 3.06, I believe. I think we -- just scrolling
24 through, you know, there were comments that were
25 recommendations brought up by members of the public

1 during our -- during our public review of the policies,
2 which we integrated into those policies.

3 There are a couple of clean-up items regarding
4 just some phrasing that we need to review with Cal HR
5 regarding the CEO compensations, since that's controlled
6 by Cal HR. And then also, one -- one issue that we'll
7 circle back with Attorney General Caplan to work with us
8 on. This is the section that involves Cal HR.

9 Currently the by-laws of the 32nd DAA allow for
10 the Board to have responsibility to determine the
11 compensation and benefits for the CEO, but procedures
12 changed on that, and that's now under the authority of
13 Cal HR. So working with our consultant, we added that,
14 you know, that language in so that it's consistent
15 with -- with California law.

16 And I think we're -- we're good on everything
17 else. Let me just -- oh, there is one -- one item that
18 we wanted to get confirmation from Josh on, and this is
19 regarding issuing lifetime credentials. In past
20 policies there was the opportunity to issue lifetime
21 credentials, but there was a -- a question about whether
22 that was consistent with California law and whether the
23 recommendation to take this out of the policy should be
24 made. So, Josh, do you have any -- anything to add to
25 that?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 AG CAPLAN: What I would add is: I do not
2 think -- I'm not aware of any provision in California
3 and in particular looking for the regulations that are
4 promulgated by the Fair Political Practices Commission
5 that speak to this issue of agency-issued tickets that
6 would allow for this lifetime credential.

7 I know that there are strict requirements on
8 providing free passes and tickets to existing employees
9 and officers, including board members, but there
10 doesn't -- I can't seem to find that same authority for
11 lifetime credentials. So I'm not entirely sure where --
12 what triggered this policy that once it started and
13 including this language -- but my recommendation, when I
14 reviewed the policy and here sitting here today would be
15 to remove this language.

16 And certainly if down the road things change or
17 we get some further guidance in terms of formal opinions
18 from the FPPC, it's something that the Board can
19 certainly consider adding back. But given that I'm not
20 aware of any of that guidance, sitting here today, my
21 recommendation would remain to remove this language from
22 this policy.

23 CEO RICHARDS: Okay.

24 VICE CHAIR LA BELLE: This is Doug. I
25 certainly, you know, want to follow the guidance of our

1 legal counsel on this. The one thing I -- I just wanted
2 to say, and I don't know if it's something we could have
3 our legislative advocate look at in terms of if there's,
4 you know, some legislation that we could do.

5 I think -- I fully support, you know, aside
6 from -- we obviously need to make sure that we -- we're
7 in legal compliance. But for a long-time employee who's
8 worked for the agency for 20 years, I think it's a good
9 thing to do when that individual retires to give them
10 the ability to attend future Fairs along with a guest.
11 Obviously, they would have established a lot of
12 relationships with -- with other members of the Fair &
13 Event staff.

14 I think it's just a nice thing to be able to do
15 in terms of recognition for 20 years of dedicated
16 service to the OC Fair & Event Center, and it'd be nice
17 to have them come back when they didn't have to work
18 24/7 for three weeks and experience the Fair. So I'd
19 like to, obviously, given what Josh has said, we
20 certainly want to make sure we're okay there. But I
21 think that's something that I would certainly feel
22 comfortable looking into to see what we can do to make
23 that happen.

24 CEO RICHARDS: Well, if the Board would like to
25 consider approving the policies, with this statement

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 that's on the screen deleted, and then we can always
2 continue to research that and amend the policy if we
3 find otherwise.

4 DIRECTOR BAGNERIS: Madam Chair, this is
5 Director Bagneris. So the motion maker and the seconder
6 would agree to that. I'm certainly in agreement with
7 that.

8 CHAIR RUBALCAVA-GARCIA: Perfect. Can we get a
9 roll call, Summer with -- we already had a motion and a
10 second.

11 DIRECTOR BAGNERIS: Right. And the motioner
12 and the seconder agree to this change; and, therefore,
13 we can move forward?

14 SECRETARY ANGUS: I believe we would just need
15 to hear from Director Cervantes to that effect.

16 DIRECTOR CERVANTES: Yes, that is correct.

17 SECRETARY ANGUS: Okay. Chair
18 Rubalcava-Garcia?

19 CHAIR RUBALCAVA-GARCIA: Yes.

20 SECRETARY ANGUS: Vice Chair La Belle?

21 VICE CHAIR LA BELLE: Yes.

22 SECRETARY ANGUS: Director Cervantes?

23 DIRECTOR CERVANTES: Yes.

24 SECRETARY ANGUS: Director Ruiz?

25 DIRECTOR RUIZ: Yes.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 SECRETARY ANGUS: Director Bagneris?

2 DIRECTOR BAGNERIS: Yes.

3 SECRETARY ANGUS: Director Aitken?

4 DIRECTOR AITKEN: Yes.

5 SECRETARY ANGUS: And Director Kovacevich?

6 DIRECTOR KOVACEVICH: Yes.

7 SECRETARY ANGUS: Thank you.

8 CHAIR RUBALCAVA-GARCIA: Perfect. We are close
9 to the finish line. Agenda Item I. I'm going to go
10 ahead and turn this over to Doug, Director La Bell.

11 CEO RICHARDS: Natalie, could we take a moment
12 to just celebrate the work that the committee has done
13 to finish the -- hip hip hooray. That -- that is over a
14 year-and-a-half's worth of work to develop and approve
15 these policies, so congratulation to all of you.

16 CHAIR RUBALCAVA-GARCIA: Yes. And thank you to
17 staff --

18 DIRECTOR BAGNERIS: Thank you.

19 CHAIR RUBALCAVA-GARCIA: Of course we have to
20 bring up Meyer who got it all started.

21 CEO RICHARDS: Yes.

22 DIRECTOR BAGNERIS: Jeff and Kathy Kramer
23 started it before she left. So it's been a long haul,
24 but hip hip hooray, we're finally at the end.

25 VICE CHAIR LA BELLE: Yes. Congratulations.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 Great job.

2 CHAIR RUBALCAVA-GARCIA: Thanks, Michele, for
3 all your help there. All right. So moving on to agenda
4 Item I. Director La Belle, I believe, Director Pham had
5 to jump off the call, so would you like to take this
6 item?

7 VICE CHAIR LA BELLE: Sure. I'd be happy to.
8 On November 13th, the Financial Monitoring Committee,
9 Director Pham and myself had a workshop where we had a
10 very complete presentation by Michele and staff relative
11 to the proposed budget for 2021. We did have input from
12 the public at that meeting, and it's now before the
13 Board for consideration.

14 It would be my recommendation, on behalf of the
15 committee, that we treat this as a review of the
16 proposed budget and the opportunities and constraints
17 for the ensuing year and that this matter with any
18 comment from individual board members, once the
19 discussion has been completed, would be brought back to
20 the December board meeting for consideration and
21 adoption for the ensuing fiscal year.

22 With that, I think probably, most appropriately
23 would be to -- to have Michele and staff do the overview
24 presentation and to, you know, then obviously, give any
25 public comments that may be available and any board

1 thoughts so that the draft budget can be -- be ready for
2 adoption at the December meeting. So with that, I turn
3 it over to Michele.

4 CEO RICHARDS: All right. On the
5 recommendation of the committee, I'll do an abbreviated
6 presentation from the one last Thursday, during the
7 budget study session but, you know, please stop if there
8 are any questions along the way.

9 Just as a reminder, our fiscal year runs
10 January through December. There are 53 departmental
11 budgets that are directly overseen by 13 members of our
12 management staff. We manage the budget through
13 monthly-variance reports and reforecasting. And you
14 know that we do that in detail at every board meeting
15 and in further detail with the Financial Monitoring
16 Committee. And we will continue to do that throughout
17 2021.

18 Just a quick look back at our 2020 budget. You
19 might remember that we sort of wiped all of the
20 worksheets, cleared all of them and started from
21 scratch, and we built the 2020 budget from the ground
22 up. We went into great detail this time last year with
23 regard to the budget. But nothing about that could have
24 prepared us for the year that we are now experiencing,
25 certainly the cancellation of the 2020 Fair and our

1 inability to hold mass gatherings has had a devastating
2 impact on our budget.

3 Just to give you a little background, in May we
4 estimated a 20-million-dollar deficit to budget by the
5 end of the year. We also projected an 18-million-dollar
6 loss in cash reserves. That has improved a lot because
7 we have stayed focused on cutting cost, we've provided
8 space, at the same time for emergency purposes, and we
9 have been able to hold some safe and healthy
10 vehicle-based events.

11 We are now projecting a 16.8-million-dollar
12 deficit to budget, and a 16.6-million-dollar loss in our
13 cash reserves by the end of the year. So, in building
14 the 2021 budget, we set two specific goals and then
15 worked with the staff on a very specific set of
16 assumptions. Those two goals included coming in at
17 between a 10- and a 12-million dollar net deficit to the
18 budget for 2021. That would represent a 35 to 40
19 percent improvement over 2020.

20 So we started with a huge deficit. 2021, we
21 want to close that gap. And then hopefully by 2022
22 we're -- we're back to zero and beginning to rebuild.
23 We also wanted the 2021 OC Fair, if we are able to hold
24 it, to be profitable. And so we set a goal to earn up
25 to two million dollars in net proceeds from the Fair.

1 And I'll just run through this, very quickly you can
2 read on the slide. These are the assumptions that we
3 provided to the team to begin building their -- their
4 budget.

5 We also every year look at economic factors
6 that we think might affect the 2021 budget, and we rely
7 very heavily on the Woods Center for Economic Analysis
8 and Forecasting through Cal State Fullerton. We find
9 them to be extremely thorough and also very locally
10 focused in Orange County and the state. Late in 2019 we
11 used that forecast in our presentation. And that
12 forecast said that the baseline scenario from top OC
13 economist is that, while flirting with recession over
14 the next 12 to 18 months, the US economy will manage to
15 escape it, but just barely.

16 That was a year ago. Little did we know what
17 was ahead. This year's report say's that at the end of
18 February, the US was basking in the golden age of an
19 expansion that had lasted for more than a decade. And
20 then came what the report calls "The Great Disruption."
21 And I think that's such a great title for what we're
22 experiencing right now because everything about the
23 business has been disrupted.

24 But the report did go on to give us some more
25 encouraging news that even though we've had a difficult

1 summer, the economy seems to be growing around the
2 virus. Now, unfortunately, we're back in the purple
3 tier, but hopefully that will be for a short time. And
4 the report makes a strong case for a sustained economic
5 recovery, which although fragile, is unlikely to keel
6 over into another abyss over the forecast horizon.

7 So with that optimism, we have begun our
8 regular meetings with Dr. Clayton Chau from the OC
9 Public Health Agency. We asked him, first question out
10 of the gate, did he consider the OC Fair to be in the
11 same category as a theme park or an amusement park, he
12 said no. He believes there is potential to host a
13 modified 2021 OC Fair, but he set out some conditions
14 that need to be met.

15 And this is what we're going to be working
16 toward with the community is that there has to be an
17 approved COVID-19 vaccine on the market. We've heard
18 news of two that have been introduced with great
19 effectiveness. The vaccine must be widely distributed
20 in Orange County. We're gearing up for possibly serving
21 as an inoculation center at the fairgrounds.

22 Also, people have to be accepting of that
23 vaccination and -- or go to get their vaccination so
24 that we can achieve immunity of 65 to 80 percent. And
25 then the Health Care Agency is also working on an app

1 where people would be able to prove vaccination, so with
2 that, we build the budget.

3 Our labor outlook is 15.5 million. That's a
4 nearly 5-million-dollar reduction from 2020. Also,
5 taking into consideration minimum wage goes up, we're
6 going to see increases in PERS contributions, benefits
7 cost. But we are not adding any civil service head
8 count. In fact, our year-round and fair part-time head
9 count will be cut substantially coming into 2021 due to
10 decreases in events and fair attendance.

11 We are continuing the three-year cycle that we
12 set in place a few years ago to take very modest
13 increases in our facility rental fees and our merchants'
14 space rates at the fair this coming year. On the
15 revenue side, in 2020 we went from a budget with 52.2
16 million in revenue. This budget includes revenue of 23
17 and a half million. Obviously some things that have led
18 to a decrease in revenue is no Orange County Market
19 Place, fewer events.

20 We've seen a decline in our interest revenue.
21 Certainly Fair admissions will be lower. We are looking
22 at renegotiating performance fees for shows that were
23 booked in 2020, to see if we can still keep them in
24 2021. We're having to eliminate Super Pass sales
25 because we have to control that attendance. You know,

1 and it goes on. These are the big categories of the
2 things that are decreasing our revenue.

3 On the upside, we are planning two new
4 self-produced events that are currently being
5 conceptualized that we hope will add revenue, and those
6 would be vehicle-based so we already know that we would
7 have approval to do that. On the expense side, we went
8 from 50.4 million in expenses in the 2020 budget. We're
9 now budgeting for 35.3 million in expenses.

10 The things that are increasing our expenses --
11 I did mention that we -- we are not increasing our head
12 count, but we did have the return of a civil service
13 supervisor who left us a few years ago to work at Cal
14 Expo. She was laid off and has return rights to Orange
15 County, so she has once again rejoined our staff.

16 Certainly unemployment fees are high and not
17 expected. That was not something budgeted for last
18 year, but it's become a big issue this year. We'll see
19 increases in credit card fees, so we've budgeted for
20 that because as we move into more contactless, cashless
21 transactions, we'll see those credit card fees go up.
22 Benefits costs, I mentioned and then certainly an
23 increase in legal fees.

24 On the upside for expenses, we are planning a
25 virtual Imaginology which will save about a 180 thousand

1 dollars. Utilities will be less, travel certainly,
2 reduction in staff, the pay cuts for civil service
3 employees. All of our professional services are down.
4 Expenses for a modified fair will be down. We'll have
5 fewer equipment rentals.

6 We are not planning a nightly show in the Main
7 Mall with pyro, which was also expensive. We're going
8 to transition to more digital marketing assets rather
9 than print which will save us and then certainly our
10 fair decor cost will be reduced as well. We are not
11 recommending an increase in parking. We're budgeting
12 for that to remain at ten dollars, and we don't believe
13 that we will need to expend any dollars for rental of
14 off-site parking lots because we're going to control the
15 amount of guests that can be on-site during the fair.

16 Currently the budget is carrying an average
17 fair ticket price of nine dollars and thirty-three
18 cents. That's a blended rate of adult, senior, and
19 youth. Our team is working on a ticketing strategy as
20 new information becomes available, and we'll bring that
21 back to the Board for separate approval. But right now
22 the budget is carrying a blended rate of nine dollars
23 and thirty-three cents.

24 I mentioned that all out-of-state travel has
25 been cut. Our conferences and conventions are all being

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 offered virtually. We have built into the budget a
2 little bit of money in case there have are some
3 mandatory trainings in Sacramento or meetings that we
4 need to attend but to date all of those have been
5 offered virtually. Okay.

6 Real quickly on our capital budget, we are only
7 carrying forward one major expenditure, nothing on the
8 capital side, but one major expenditure from the 2020
9 plan and that's to continue with the installing the Lot
10 G utilities. That will allow much more camping space
11 and for us to be able to distance people during the
12 Fair, so that's a much needed project.

13 No new capital for 2021. No new equipment
14 purchases for 2021. A few major expenditures that are
15 built into the budget. We want to upgrade our All
16 Grounds WiFi because of all the electronic transactions
17 that will be needed in the coming year, we want to
18 upgrade our All Grounds PA system for security reasons.
19 We need to make some alterations to the main Blue Gate
20 area. Upgrade our surveillance system security.
21 Obviously our parking lot maintenance is important. We
22 want to replace some in-ground electrical boxes and then
23 purchase additional picnic tables.

24 So our capital expenditures, major projects,
25 that budget total is 325 thousand with

1 150-thousand-dollars contingency for a total of 475
2 thousand. That's the new expenses for 2021 with the
3 2020 carry over, the 350 thousand for the Lot G
4 utilities. So we have built into our capital
5 expenditures and major projects' budget 825 thousand.

6 If there are projects that the Board wishes to
7 move forward on that maybe have been identified in the
8 infrastructure audit, we would those back to the Board
9 on a case-by-case basis with detailed cost so that
10 decisions can be made on that throughout the year.
11 Okay.

12 As with every year, our budget includes a list
13 of expenses that are not necessarily included in the
14 budget, and they may or may not exceed the signing
15 authority of the CEO. So according to policy, we let
16 the Board know that during this presentation, and that
17 includes: Sales and use tax, which is mandatory; state
18 fire marshal services; attorney services; California
19 non-resident withholding remittance and unemployment
20 fees. And those are all unknown at this time, but they
21 are -- they are required and will be required throughout
22 the year.

23 We also want to present a list of RFPs that we
24 expect to be released in 2021. Restroom trailers,
25 shuttle services, golf cart rental, bottled water,

1 fencing rental, et cetera. All of these are very
2 operations driven. We're recommending that staff be
3 able to move forward on those. There is one that we're
4 recommending the Board Leadership Committee assist us
5 with, and that's the carnival RFP.

6 It's probably our biggest and most complex RFP
7 that we put out. We're expecting to release that in Q4
8 of next year. So we'd like some assistance and
9 leadership from the Board Chair and Vice Chair on that
10 particular RFP. So I know I'm running through this very
11 quickly, but all of these materials are online, and
12 they've been, you know, fully reviewed by the public and
13 the Financial Monitoring Committee.

14 So when we roll everything up, our proposed
15 budget for 2021 includes revenues of 23.5 million
16 against expenses of 35.3 million. We are budgeting for
17 a net deficit of 11,818,500 dollars. So well within
18 that goal we set of closing that gap between 35 and 40
19 percent. And, again, our goal would then be in 2022 to
20 have a -- you know, a budget back to zero and then be
21 able to, you know, begin showing a profit again in 2023.

22 We did a very rough budget PNL -- sorry -- Fair
23 PNL. We wanted to pull up those expenses that we feel
24 were devoted to Fair to give the Board and the public an
25 idea that if we are able to have the 2021 Fair, what can

1 we except in terms of profitability. And remember, we
2 set the goal that we wanted to earn somewhere between
3 zero and two million dollars on a 2021 Fair. And we
4 have far exceeded that with this budget.

5 What we have planned is revenue of 20.3 million
6 against expenses of 13.9 million. So if all goes well
7 and we can keep to budget and we can have a 2021 Fair
8 modified, the way we expected, we should be able to
9 realize net proceeds of 6.4 million from the Fair. If
10 we can't have an in-person fair, we're prepared to plan
11 a drive-through fair. So we're excited about either
12 option. So with that, I'll stop and take any questions.
13 All of our budget holders are on the call today, and
14 we're happy to answer any questions the Board might
15 have.

16 DIRECTOR RUIZ: Yeah. I have a question for
17 the Chair. Michele, would you know off the top of your
18 head how many golf carts we use during fair time? I
19 guess I'm thinking -- and I'm just thinking -- if it
20 would be cheaper if we just bought our own carts and use
21 them year after year, or do we rent out quite a bit of
22 carts to where it wouldn't make sense to purchase our
23 equipment for nine months out of the year.

24 CEO RICHARDS: Yes. Sure. I don't know the
25 number offhand, but I know that Jerry or Ken will know

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 that number. But I do know we've done that study
2 before, Robert, and it's a substantial amount of golf
3 carts, although we've cut it quite a bit for 2021. And
4 it doesn't pencil out for us to purchase them. It makes
5 much more sense for us to rent them for that one month.
6 But, Jerry, Ken, do you have a number offhand?

7 COO KARNS: I don't have the exact number used
8 in 2019 only to say that we do maintenance a year-round
9 fleet of different types of carts for year-round
10 operations that gets augmented through a rental at fair
11 time.

12 DIRECTOR RUIZ: Okay. Got it. Thank you.

13 CHAIR RUBALCAVA-GARCIA: And I believe we do
14 not have any public comment on this, so any further
15 comment from the Board? Questions? If not, I move
16 for --

17 VICE CHAIR LA BELLE: Natalie?

18 CHAIR RUBALCAVA-GARCIA: Yes, Director La
19 Belle?

20 VICE CHAIR LA BELLE: This is Doug. I have a
21 couple of items that I had mentioned at the workshop
22 that I'd like to have incorporated into the document
23 that comes back in December for board consideration.
24 The infrastructure study, which Ashleigh and Newton have
25 so capably managed, identified a couple of significant

1 items in the initial phase of work. And I'd like to see
2 the -- an engineer selected sometime during the year to
3 begin the design for the domestic water system that will
4 be constructed in 2022.

5 Also, the video taping of the on-site sewer
6 lines, that would be something that I'd like to see it
7 happening as a part of the ongoing maintenance. I think
8 the Sanitary District, maybe the City of Costa Mesa, the
9 county, most agencies that have swear systems have the
10 capability of being able to video tape the swear lines.
11 So I'd like to see an effort made to see if we can
12 identify which organization could do that for us and get
13 us some cost estimates on that.

14 And I also mentioned at the workshop -- this
15 might be a great opportunity to begin looking at options
16 for solar installations on various buildings that
17 obviously will help reduce our utility cost, and I'd
18 like to have added to the RFP a list retaining a
19 consultant to come in and give an assessment of solar
20 options for the -- for the Board to consider. So those
21 are three items that I'd like to see added into the
22 budget for policy consideration when we come back in
23 December.

24 CHAIR RUBALCAVA-GARCIA: Doug, can I make a --
25 may I make a recommendation? Is it possible to send

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 this to the Facilities Committee to consider before
2 having to come become in December? I think it would
3 be -- my recommendation or just something for
4 consideration is that we approve the budget as it is.

5 And then, you know, take that other stuff to
6 the Facilities Committee to further explore some of
7 those items because, you know, with 2021 being what it
8 is, I think it'll be very challenging to add some
9 projects that would be very expensive and maybe not as
10 necessary right away that -- this, you know, the solar
11 project. Director --

12 VICE CHAIR LA BELLE: I'm good with having the
13 Facility Committee look at it. I just think these are
14 things that have been previously identified as high
15 priorities by EMG in the infrastructure study. And
16 obviously, we need to take care of everything
17 underground before we start doing stucco buildings and
18 doing other things.

19 So I think it's very important, and I'm not
20 saying we should spend the money this year on that. But
21 what I'm saying is we ought to get ready to have an
22 engineer on board and have a design completed to where
23 we can, you know, construct the project in 2022.

24 CHAIR RUBALCAVA-GARCIA: Absolutely. Do you in
25 your opinion would this be something that the -- the

1 master site plan would possibly take a look at, or, you
2 know, would the Facilities Committee look at this as we
3 explore the master site plan? Because the whole -- the
4 precursor to that was that infrastructure audit.

5 VICE CHAIR LA BELLE: Right. I have no problem
6 with that. What -- I guess what I'm saying is that the
7 infrastructure study very clearly identified the
8 replacement of the domestic water system. Addressing
9 the electrical issues when we have the Fair and taping
10 the sewer lines. And I think that's got to be step one
11 before we -- we start doing steps above ground. And I
12 just think that, you know, the sooner we can get plans
13 put in place and ready to build, I think the better off
14 we are all. But I would defer to the rest of the Board.

15 CHAIR RUBALCAVA-GARCIA: Any further comment
16 from the Board? If I hear no further comment, I would
17 move to make a motion to approve this budget.

18 DIRECTOR CERVANTES: So second.

19 CHAIR RUBALCAVA-GARCIA: Summer, can we get
20 roll call please?

21 SECRETARY ANGUS: Chair Rubalcava-Garcia?

22 CHAIR RUBALCAVA-GARCIA: Yes.

23 SECRETARY ANGUS: Vice Chair La Belle?

24 VICE CHAIR LA BELLE: Yes.

25 SECRETARY ANGUS: Director Cervantes?

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 DIRECTOR CERVANTES: Yes.

2 SECRETARY ANGUS: Director Ruiz?

3 DIRECTOR RUIZ: Yes.

4 SECRETARY ANGUS: Director Bagneris?

5 DIRECTOR BAGNERIS: Yes.

6 SECRETARY ANGUS: Director Aitken?

7 DIRECTOR AITKEN: Yes.

8 SECRETARY ANGUS: And Director Kovacevich?

9 DIRECTOR KOVACEVICH: Yes. And I apologize I
10 have to drop off, so thank you, everyone.

11 CHAIR RUBALCAVA-GARCIA: Thank you. Thank you
12 Director Kovaceviche. Thank you, everybody. So --

13 DIRECTOR BAGNERIS: Madam Chair, can I just
14 make a comment? This is Director Bagneris.

15 CHAIR RUBALCAVA-GARCIA: Yes.

16 DIRECTOR BAGNERIS: An outstanding budget
17 presentation. I did not get -- was not able to attend
18 the workshop, but I see all the work that went behind
19 this -- the staff had to do, to executive staff what
20 they had to do, to the Financial Monitoring Committee
21 what they had to do. Commendations to everybody.

22 CEO RICHARDS: Thank you.

23 CHAIR RUBALCAVA-GARCIA: Agree. Thank you.
24 That was -- agree. So now on to Board of Directors
25 matter of information. We can go ahead and start with

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 Director Aitken.

2 DIRECTOR AITKEN: Thank you so much. I just
3 wanted to thank so much the board members, especially
4 governance and budget, our Finance Committee.
5 Outstanding job. So much hard work. And I know how
6 long the process is, so major kudos. Happy Thanksgiving
7 to everybody. I hope everybody's -- you and your
8 families are all safe, and look forward to our next
9 board meeting.

10 CHAIR RUBALCAVA-GARCIA: Director Cervantes?

11 DIRECTOR CERVANTES: Thank you. Happy
12 Thanksgiving to all. And I'm really excited about the
13 OC -- OC families and the celebration of the holidays in
14 a safe environment coming up Winter Fest and Night of
15 the Lights OC Drive Through coming up December 3rd to
16 January 3rd. And then I just want to say really quickly
17 that I want to express my deepest sympathy, again, Vince
18 Pollmeier will be missed. He had so much passion and
19 commitment. Thank you.

20 CHAIR RUBALCAVA-GARCIA: Director Bagneris?

21 Director Bagneris: Yes. Very good meeting.
22 It was long, but we got a lot accomplished. And I do
23 want to let the Diversity Committee members know that I
24 did not mean any disrespect of anything that I said
25 earlier because I know you guys are doing an outstanding

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 job. And I stand ready to assist the community in
2 whatever ways that I can as far as diversity is
3 concerned in our community.

4 So thank you to the Chair. You took on the
5 chairship a month earlier than we normally do, so thank
6 you for all that you do and your great leadership.

7 CHAIR RUBALCAVA-GARCIA: Thank you. Director
8 Ruiz?

9 DIRECTOR RUIZ: Yeah. I just wanted to say
10 thank you to everyone, to Michele, the staff, and thank
11 you, Chair, for doing a great job in this meeting and
12 pushing the agenda along. And I just wanted to say
13 Happy Thanksgiving to everyone. Hoping everyone stays
14 safe and healthy. And I also wanted to pass on my
15 condolences to Reggie and her family, and that's it.
16 Thank you.

17 CHAIR RUBALCAVA-GARCIA: Thank you. And
18 Director La Belle?

19 VICE CHAIR LA BELLE: Yes. Happy Thanksgiving
20 to everyone. And, again, a very long meeting. I want
21 to thank the Governance Committee, the Infrastructure
22 Committee for all of their hard work, and staff for
23 everything they put together in terms of -- in terms of
24 the budget. I also want to express my condolences to
25 Reggie.

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 I've had the opportunity over a number of years
2 to interact with Vincent, and I found him to be a very
3 professional, very intelligent, very positive advocate
4 for -- for the Fair on behalf of the Friends and
5 Neighbors of the OC Fair & Event Center. I would -- can
6 I just suggest that we adjourn this meeting in his
7 memory, if we could.

8 CHAIR RUBALCAVA-GARCIA: Yes. Perfect. And
9 before we do go, I would like to wish Director Bagneris
10 a very happy birthday. So thank you for coming on your
11 birthday.

12 VICE CHAIR LA BELLE: Happy birthday, Barbara.

13 (Multiple speakers at once.)

14 VICE CHAIR LA BELLE: Did you get your lemon
15 cookies?

16 DIRECTOR BAGNERIS: I'm very blessed to say
17 that almost every board meeting in November is around my
18 birthday or on my birthday. So I've been very, very
19 fortunate with that. So I thank you for recognizing me
20 right now. I love my birthday.

21 CHAIR RUBALCAVA-GARCIA: Well hopefully next
22 year we'll be able to have a board meeting in person and
23 we'll have cake.

24 DIRECTOR BAGNERIS: Yes. Thank you.

25 CHAIR RUBALCAVA-GARCIA: And the next board

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

1 meeting is December 17th. And just to -- Director La
2 Belle made a great recommendation, we should definitely
3 close the meeting in memory of Vincent Pollmeier, who
4 was a fierce advocate for the Fairgrounds, and he will
5 be greatly missed. With that, the meeting is
6 adjourned.

7 (Whereupon, the OCFEC Board of Directors
8 Meeting was hereby adjourned at 1:04 p.m.)

9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

1 CERTIFICATE

2 OF

3 CERTIFIED SHORTHAND REPORTER

4 * * * *

5

6

7 The undersigned Certified Shorthand Reporter of the
8 State of California does hereby certify:

9 That the foregoing Proceeding was taken before me
10 at the time and place therein set forth.

11 That the statements made at the time of the
12 Proceeding were recorded stenographically by me and were
13 thereafter transcribed, said transcript being a true and
14 correct copy of the proceedings thereof.

15 In witness whereof, I have subscribed my name, this
16 date: 11/30/2020

17

18 Patricia Garrido

19

20 Patricia Garrido, CSR No. 14364

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

<p>1</p> <p>1.01 113:4 1.2 10:8 10 22:7 73:18 10- 124:17 10-day 69:4 100 54:21 55:3 70:20 72:9 82:18 101 112:23 10B 63:12 10th 32:5 11,818,500 132:17 115 99:15 12 99:14 105:5 125:14 12-million 124:17 120 70:16 12th 12:2 20:15 13 123:11 13,342,313 10:5 13.9 133:6 13th 122:8 14.3-million-dollar 10:10 15-20 72:18 15.5 127:3 150-thousand-dollars 131:1 15th 11:20 16.6-million-dollar 124:12 16.7 10:2 16.8 23:11 16.8-million-dollar 124:11 16th 20:16 17 75:13 17.6 23:9 17.65 10:6 17th 11:20 142:1</p>	<p>18 33:20 69:17 99:17 125:14 18-million-dollar 124:5 180 128:25 188 99:13 18th 11:14 19 4:4 1968 67:2 68:22 1:00 20:18 1:04 142:8</p> <p>2</p> <p>20 8:2 78:7 85:1 108:2 119:8,15 20-dollar 76:25 77:1 20-million-dollar 124:4</p> <p>20.3 133:5 2013 111:6 2017 95:11 2018 100:23 2019 71:21 125:10 134:8 2020 4:4 23:11 72:4 73:1 86:21 95:12 123:18,21, 25 124:19 127:4, 15,23 128:8 130:8 131:3 2021 22:13 32:7, 22 78:7 86:21,22 122:11 123:17 124:14,18,20,23 125:6 126:13 127:9,24 130:13, 14 131:2,24 132:15,25 133:3, 7 134:3 136:7 2022 78:10,17 79:2 86:19,24 91:19 97:3 124:21 132:19 135:4 136:23 2023 132:21 2024 78:3</p> <p>3</p> <p>3.06 116:23 3.37 9:22 30 77:10 30-day 70:5 31 9:22 10:4 23:8 32 99:16 325 130:25 32nd 4:1 6:25 20:21 87:23 112:17 117:9 35 67:18 124:18 132:18 35.3 128:9 132:16 350 131:3 360 11:3 3:00 11:5 12:2 3rd 11:17 139:15,16</p> <p>4</p> <p>4-H 16:14 49:20 40 124:18 132:18</p>	<p>400 76:9,24 81:22 41 68:7 85:17 86:5,14 44 10:9 45.8 10:2 46.8 9:25 475 131:1</p> <p>5</p> <p>5-million-dollar 127:4 50-percent 51:17 50.1 9:23 50.4 128:8 501(c)3 100:13 51st 11:21 52.2 127:15 53 123:10</p> <p>6</p> <p>6 20:3 6.4 133:9 65 126:24 650 76:13</p> <p>7</p> <p>7 11:20 12:9 70 27:3 700 59:1 74th 9:15 75 81:22 7:00 11:5</p> <p>8</p> <p>8 13:9 80 64:23 66:24 70:20,25 72:9, 12,16 78:22 80:23 82:6,15 95:1 126:24 825 131:5</p>	<p>8:00 11:8</p> <p>9</p> <p>9 19:9 22:14 90 74:10 76:23 99 62:16 99.9 80:1 9:00 4:5 12:2 9:03 6:6 9:52 6:6</p> <p>A</p> <p>a.m. 4:5 6:6,7 11:5,8 12:2 abbreviated 123:5 abide 73:15 80:6 abilities 88:6 ability 73:3,24 87:24 88:12 89:13,15 90:24 91:5,7 119:10 absolutely 35:13 54:23 63:7 136:24 abyss 126:6 accelerated 86:23 accept 29:7 79:6 accepted 13:18 accepting 126:22 accessibility 103:16 accomplish 110:13 accomplished 139:22 accountability 42:15 achieve 126:24 acknowledge 14:6 acres 99:11 Act 67:1 68:22, 24</p>
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

action 4:10 8:5 13:12,14 17:12 24:22 27:14,15 37:19 48:23 53:10,16 90:9 96:20,21 97:1,3, 11,16 111:18 113:7	adjourn 141:6 adjourned 142:8 adjuniored 142:6 adjustments 103:22 admission 12:2 admissions 127:21 admitting 33:19 adopt 11:20 26:17,25 27:10 adopted 11:24 25:25 38:25 39:12 50:24 55:14 84:14 adopting 38:13 91:25 92:7 96:21 adoption 27:10 122:21 123:2 adult 129:18 adults 100:15 106:21 advance 93:22 107:18 advanced 8:25 Adventures 11:13 advertise 32:13 advisory 53:16 advocate 119:3 141:3 142:4 advocates 94:8 Affairs 58:8,13 61:21 affect 125:6 affidavit 84:23 affirm 33:10 affixed 82:21 afford 103:1 Ag 20:5 51:4 87:16,18 88:15 89:18 111:20 112:17,25 113:1 118:1 age 69:17 125:18 aged 73:9	agencies 135:9 agency 29:1 35:1 84:15 119:8 126:9,25 agency-issued 118:5 agenda 4:10,12 6:21 10:14 12:9 13:9,11,18,20,21 14:9 19:9 21:2,4 22:7 23:17 24:4, 6,21 25:1,17,20 28:21,24 35:20, 25 64:7 94:23 95:8,14,17,25 97:21 98:2,5 106:10 110:17 112:11,13 114:6 121:9 122:3 140:12 agent 85:22 ages 33:20 agree 29:20 30:22 40:6 47:20 48:2 54:21 84:2 85:5 94:25 95:6 96:17 97:25 120:6,12 138:23, 24 agreement 7:24 47:15 48:5 88:7, 13 98:19,24 100:17 109:4 112:8 120:6 agricultural 4:1 89:11 102:5 111:1 112:18 agriculture 4:16 108:11 ahead 6:14,16,17 18:6 23:17 24:5 25:16,20 29:12, 13 30:20,24 33:12 34:21 38:6 40:3 42:21 45:24,25 50:21 57:24 63:12 86:25 92:24 93:6 96:12 101:15 104:13 106:14 109:14 111:12 112:4 121:10	125:17 138:25 Aitken 4:22 5:11, 12 7:11,12 12:12 13:2,3 20:20 21:24,25 23:19 25:2,16 28:14,15 29:15 34:10 38:10 39:4 41:1, 4 42:21 54:19,21 56:14,15 58:2 59:25 113:25 114:1 121:3,4 138:6,7 139:1,2 Aitken's 46:24 align 112:24 Allegiance 4:21, 24 allowed 13:10 22:15 32:16 40:15,20 107:8 115:14 allowing 17:20 31:4 88:16 97:20 alterations 130:19 alternative 20:12 altogether 99:12 amazing 43:14 106:25 107:1 amend 29:21 120:2 amending 33:2, 14 amendment 26:17,21 94:7 amendments 113:4 America 15:2 16:15 64:25 American 44:25 93:18,22 Americans 45:6 48:9 amount 47:19 77:1 78:9 86:4 94:18 129:15 134:2 Amphitheater 8:20	amusement 126:11 Analysis 125:7 and/or 19:17 Anderson 8:17, 20 16:22 ANGUS 4:19 5:2,4,6,8,10,13, 16 6:11,14,19 7:2,4,6,8,11,13, 15,17 12:17,19, 21,23,25 13:2,4, 6 14:1,13 16:1 17:13 18:3,6 19:3 21:13,16, 18,20,22,24 22:1,3,5 28:4,6, 8,10,12,14,16,18 31:1,25 33:5 34:4 42:23 44:6 45:20,25 47:12 48:11 49:8 50:3, 9,13 56:1,3,5,10, 12,14,16,18,22 93:1,6 94:14 96:4 98:13 101:17 104:5,13 106:13 107:23 108:17 113:14, 17,19,21,23,25 114:2,4 120:14, 17,20,22,24 121:1,3,5,7 137:21,23,25 138:2,4,6,8 animal 7:25 100:18,19 animals 18:14 announce 11:14 announcements 7:22 annual 11:19 57:21 59:1 100:25 anti-gun 83:24 anyone's 22:21 anytime 90:7 91:8 apologize 37:16 138:9
-----------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

app 126:25	Assemblywoman 9:14,16	augmented 134:10	Bagneris 4:18	Bell 60:12 121:10
apple 74:14	assessment 135:19	authority 51:6,	5:10 7:9,10	Belle 5:4,5 7:4,5
applies 73:23	asset 106:9	16 111:24	12:25 13:1	12:13,19,20
appoint 53:22	assets 129:8	117:12 118:10	21:22,23 28:12,	21:7,16,17 22:10
54:7 109:22	assign 57:16	131:15	13 38:4,7,8	24:7,11,20
appointed 36:6,7	111:15,19	automatically	39:14 46:25	27:12,18 28:6,7
39:5	assigned 20:19	80:18	50:22 51:14,21	30:15 52:13,14,
appointment	52:22 59:11	Avakian 14:14	56:12,13 57:16	18 54:22 55:12,
11:6,10 54:6	assignments 57:1	113:5,9,23,24	21 56:3,4 60:23	21 56:3,4 60:23
appoints 54:18	assist 54:13	114:12,17,24	61:7,11 62:6,21	63:3 85:8,14
appreciation	132:4 140:1	115:1,2 120:4,5,	86:16 87:14,17,	86:16 87:14,17,
8:13	assistance 11:6	11 121:1,2,18,22	19 89:12 91:10,	19 89:12 91:10,
approach 92:9	132:8	138:4,5,13,14,16	22 92:8 98:8	22 92:8 98:8
112:2	Association 4:1	139:20,21 141:9,	101:12,15	101:12,15
approached	20:5 89:11 111:2	16,24	108:21,24	108:21,24
32:12	assume 40:10	awards 9:17	balances 75:5	110:17,20,23
appropriately	assuming 88:14	aware 15:1 39:15	ban 33:8	113:11,17,18
122:22	assumptions	97:22 118:2,20	banned 44:13	115:6 116:12,15
approval 114:10,	124:16 125:2	B	69:19	118:24 120:20,
11,16 116:18	assure 6:23	back 6:8,10 7:9,	21 121:25 122:4,	21 121:25 122:4,
128:7 129:21	at-risk 100:16	18 8:25 9:1,4,7	7 134:17,19,20	7 134:17,19,20
approve 12:10	105:14	10:23 25:17	Barbara 8:21	136:12 137:5,23,
32:23 114:22	ATF 68:6,19	26:12,23 27:9,14	53:4 115:8	24 140:18,19
121:14 136:4	85:22 86:2,13	28:24 29:1,6	141:12	141:12,14 142:2
137:17	attached 67:1	39:18 40:23	barely 125:15	Belle's 111:7
approved 126:17	107:16	44:20 45:23 46:1	116:22	116:22
approving	attend 62:7,15	47:13 50:11,15	belong 100:1	
119:25	64:15 102:12	52:2,6 54:1 59:7	benefit 102:14	
AR 70:10 78:1	119:10 130:4	60:20 62:3,14,17	benefits 94:4	
AR-15 70:11	138:17	63:12 68:9 73:19	117:11 127:6	
area 35:4 70:19	attendance 32:10	86:9 88:20 92:11	128:22	
75:21 89:6	127:10,25	96:12,25 103:6	berm 8:20	
130:20	attended 79:25	104:7 105:23	big 5:21 16:14	
areas 115:18	attending 75:1	106:6 111:9	81:24 128:1,18	
Arena 8:5	102:21	117:7 118:19	bigger 48:17	
argument 94:2	attention 27:7	119:17 122:19	biggest 132:6	
Army 9:18	42:4	123:18 124:22	bills 76:25 77:1	
articles 8:17	attorney 117:7	126:2 129:21	bipartisan 95:15	
Ashleigh 4:20	131:18	131:8 132:20	birthday 141:10,	
30:13 53:12	attorney-client	134:23 135:22	11,12,18,20	
63:17,22 134:24	89:6	background	bit 30:4 36:25	
Ashleigh's 30:16	audio 50:1,8	67:3,5,11,20	62:9 64:3 66:16	
Ashley 64:6,12	audit 57:13,21	68:22 69:1,2,8	77:20 130:2	
aspect 38:18	62:24 131:8	71:5,7 73:15,21	133:21 134:3	
assault 71:11	137:4	77:23 82:22	begin 125:3	
assemble 74:2		109:18 124:3	132:21 135:3,15	

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

130:19	38:8 51:12 53:23 58:10 61:4 62:2 98:18 113:3	96:24 brings 108:8 brought 27:14 38:24 46:22 64:8 116:25 122:19	buyer 79:11,21, 22 80:21 81:16 buyers 78:21 79:25 buying 73:16 79:23 80:2 81:8 by-laws 60:8 117:9	46:19 49:5 50:15 55:10,23,25 57:22 89:4 94:18 105:5 113:10 115:5 120:9 122:5 133:13 137:20
board 4:3 5:18 6:2,3,9 12:11 13:11,19,22 14:7,8,17 15:7, 21 18:8,22 19:11,15,16,20, 21 20:9 21:5 22:16 24:23 25:12 26:23,25 27:7,9,14 29:2,6, 13 30:3 32:15,16 33:8 34:7,11 36:2,6,16 37:23 38:11,25 39:2,4, 19,22,24 40:3 41:10 42:10,17 43:1,10 50:15, 18,24 51:6,9,15, 25 52:2,5,6,9,22 53:7,10,17 54:1, 3,13,23 55:9 57:2,10,11 58:23 59:10 60:9,14 61:1 62:4,16,18 63:6 64:8,13,15 65:6,13,15 78:19 79:4 87:23 88:14,15,25 89:8,9,13,21 90:10,21 91:13 92:4,5,19 96:6, 12 97:15,17,24 98:21 99:4,24 100:9 101:3,7,10 103:12 104:15 107:5,11 108:20 109:8,16 111:9, 17,21,22,24 112:2,10,19,20 114:15 115:11, 19,22 116:3,4 117:10 118:9,18 119:24 122:13, 18,20,25 123:14 129:21 131:6,8, 16 132:4,9,24 133:14 134:15, 23 135:20 136:22 137:14, 16 138:24 139:3, 9 141:17,22,25 142:7 board's 25:6	board-created 41:13 52:7 board-voted 50:19 boarded 99:25 boarder 22:25 101:21 boarders 100:3, 25 101:24 boarding 103:14 boards 62:3 99:15 bond 90:13 booked 127:23 bottled 131:25 bottom-to-top 22:24 bought 83:17 133:20 boundaries 92:6 box 72:12 99:13 boxes 80:15 130:22 boy 8:25 Brady 65:20 66:15 84:1 breach 6:25 break 102:13 breaks 105:3 breed 46:13 breeding 100:6 107:6,7 bring 18:13 25:23 26:11,23 27:6,9 29:5 30:24 42:3 46:8 58:19 62:3,14,20 64:13 92:11 103:25 107:19 111:9 114:14 116:18 121:20 129:20 bringing 9:19 39:18 52:6 53:9	99:22 buy 29:8 73:9 80:3 81:8,19 83:1,2,16,18 85:4 95:1,2 buy-in 30:10,11	Cal 71:6 86:23 117:4,6,8,13 125:8 128:13 calendar 19:9,10, 23 21:8 25:6 95:11 California 9:14 15:3,20 16:7 26:9,20 27:2 29:17 45:1,4,5 65:12,23,24 66:22 67:4,6,15, 18 68:7,11,15, 16,18 69:2,4,7, 13,19,23 70:4,9 71:4,13 72:14 73:16,24 74:12 75:2,6,10,12 76:12 77:15,18, 22 78:16,21 79:11,17,24 80:5,9,24 81:6 82:5,8,19,20 83:15 84:6,15 85:1,23,24 86:2, 10 87:11 88:18, 23 89:3,25 95:2, 13 112:18,25 117:15,22 118:2 131:18 Californians 48:10 call 4:8,18 5:1 7:1 12:16 14:25 17:25 19:6 20:20 21:11 27:22 28:3 39:25 44:11	123:25 cannabis 28:23 32:13 33:8 34:13,16 35:9 88:1 90:20,22 cannabis-related 33:9 cannabis-type 29:3 Canyon 100:23 capability 135:10 capably 134:25 capacity 11:1 103:7 capital 58:5 130:6,8,13,24 131:4 Caplan 51:4 87:16,18 88:15 89:18 111:20 117:7 118:1 Capx 23:21 card 128:19,21 cards 76:21 care 7:25 31:15 56:25 66:17 100:6,18 105:5

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

106:8 126:25 136:16 carefully 33:1 89:19 Caring 106:7 carnival 132:5 Carol 9:12,16,18 24:17 62:15 carrier 115:22 carry 69:10 73:17 80:19 131:3 carrying 36:15 92:16 129:16,22 130:7 cart 131:25 carts 133:18,20, 22 134:3,9 case 31:21 69:15 101:25 126:4 130:2 case-by-case 131:9 cases 83:6 cash 10:7,9 69:10,12 73:11 76:22 80:3 124:6,13 cashless 128:20 categories 34:15 128:1 category 4:10 126:11 caused 6:24 CBD 29:3,7,24 CDFA 20:1,3,5, 11,23 116:9 celebrate 121:12 celebrating 61:15,17 celebration 4:15 61:19 139:13 Centennial 8:23 9:9,10 10:24 16:22 60:2,10,24 61:8 108:3 center 4:2,15 8:3	16:10,13 84:1 98:6,21 99:2,9, 10,15,16,22,24 100:1,3,18,19, 20,24 101:22,23, 25 102:3,4,10 103:11,13,24 104:16,17 107:18 108:7,14 109:6,9,10,19 110:25 111:1 119:16 125:7 126:21 141:5 centers 102:20 cents 81:22 129:18,23 CEO 6:8 7:21,23 12:6 19:12,24 27:23 35:13 59:3 60:7 63:7,19,23 64:1 66:4,7,11 99:3 101:11 111:14 112:12, 20 114:8 116:20 117:5,11 118:23 119:24 121:11, 21 123:4 131:15 133:24 138:22 ceremony 9:18 certificate 69:24 87:9 Cervantes 5:6,7 7:6,7 12:14,21, 22 21:9,18,19 28:8,9 30:21 56:5,6,9 58:22 61:4,10 110:19, 23 113:19,20 114:21 120:15, 16,22,23 137:18, 25 138:1 139:10, 11 cetera 31:11,17 80:17 91:17 132:1 chair 4:8,20,25 5:2,3,4,5,17 6:13,15,16,20 7:2,3,4,5,18,20, 23 12:8,13,15, 17,18,19,20 13:8 14:2 19:5,7,19,	21,24 20:19 21:1,7,10,13,15, 16,17 22:6 23:15 24:3,7,10,11,16, 19 25:2,15,22 27:12,16,18,20, 28:1,4,5,6,7, 20 29:15 30:13, 15,19,23 34:5,6 35:16 36:8 38:3, 6 39:5,13 40:5 41:1,3 42:20 50:1,6,10,14,20, 22 51:23 52:11, 13,17,18,23 53:22 54:18,19, 20 55:24 56:1,2, 3,4,7,20,24 57:8 59:5,17 60:3,16, 23 61:2,6,7,11, 18 62:6,19,21 63:1,3,4,8 64:6 82:9,24 84:13 85:7,8,14 86:16 87:14,17,19 89:12 91:10,21 92:8,9,22 96:2,5, 8,10 97:14,20 98:4,8,11,15 101:9,14 108:17, 19,24 110:16,22 111:21 112:2,6, 19 113:5,8,11, 14,16,17,18 114:5,9,17,19, 23,25 115:4,6 116:8,12,13,15, 16 118:24 120:4, 8,17,19,20,21 121:8,16,19,25 122:2,7 132:9 133:17 134:13, 17,18,20 135:24 136:12,24 137:5, 15,19,21,22,23, 24 138:11,13,15, 23 139:10,20 140:4,7,11,17,19 141:8,12,14,21, 25 Chair's 53:23 54:6 chair-created 52:8	chairperson 4:13 chairs 39:3 chairship 140:5 Chairwoman 32:3 64:21 challenge 54:14 90:2,9 challenged 102:25 challenges 22:20 25:25 88:24 89:8 91:9 100:16 challenging 136:8 champions 16:11 chance 41:14,21 change 33:24 39:10 42:11 53:14 118:16 120:12 changed 29:17, 18 47:5 117:12 changing 57:8 100:12 105:10, 13,17 charge 83:22 85:22 Chau 126:8 cheaper 133:20 check 67:3,5,11 68:22 69:1,2,8 71:5 82:22 checks 67:20 71:7 73:15,21 75:5 77:24 80:15 Cheval 100:11 Chief 65:24 children 81:1,5 84:3 choose 80:5 89:13 choosing 44:4 chose 89:13 Christmas 11:12 Cindy 14:13,15, 16 16:1 17:18 18:1 31:2 33:5,7	42:24 45:20,22 46:2 47:12 48:2 93:1,2,4,7 94:14 101:18 107:23, 25 circle 7:9 46:1 104:7 117:7 circumstance 33:23 circumstances 14:10 33:21 cities 34:25 citizens 67:19 102:23 city 14:19 30:6, 11 34:24 35:15 65:22 74:12,15 103:3 107:9 108:12 135:8 civil 127:7 128:12 129:2 clarification 27:24 clarify 21:12 40:7 41:9 42:3 clarity 23:25 classes 102:14 103:2 classified 86:6 Clayton 126:8 clean-up 112:14 117:3 clear 53:15,21 55:7 109:8 cleared 123:20 clearing 8:19 clerk 76:25 clients 100:7 Clinic 11:3 clip 76:6 clone 75:13 close 9:5 121:8 124:21 142:3 closed 5:18 6:4,6, 8,20 46:14 closely 36:20 37:3
--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

closing 132:18	commercial 89:5	Committee's 10:13	compliment 116:6	confirmation 117:18
Club 32:4,14 103:3	commercial-free 88:21	committees 36:7 38:1 41:7 42:1 52:22,23,24 53:2,15,21 54:17,18 55:18 57:4,14 60:4,10, 21 61:13 62:1 112:4	comply 35:4 88:23	confirmed 40:22
Code 26:10,20,24 112:17,18 113:1	Commission 118:4	communication 107:1	component 36:23 95:3 109:11	confiscated 68:2 71:16
coin 43:22	commit 90:13	communications 89:7	computer 115:15,16 116:5	confiscation 68:8
collaborating 107:17	commitment 14:21 15:22 139:19	communities 4:15 41:18	conceptualized 128:5	conflict-of- interest 115:24
collect 86:3	committed 43:10	community 14:18 30:10 43:9,21 44:1 47:25 48:1,7 53:5,13 55:18 58:8,11,13,14 61:21 65:3,17 78:25 102:24 103:7,15,19 107:10,18 108:15 126:16 140:1,3	concern 39:14 41:12 42:5 47:21 65:8	confused 38:15
collected 71:12	committee 14:21 15:22 16:5 22:9, 12 23:6,16,19,21 24:4 26:7,22 27:8,13,24,25 36:2,6,9,13,14, 15,20 37:7,11, 17,20 38:1,11, 12,14,16,22 39:1,3,6,8,10,12 40:1,9,11,13,16, 19,22 41:11,13, 14,16,22,23 42:1,7,18 43:18, 20 44:4,12,21 45:10 46:6,10, 11,18,24,25 47:6,9,10,16 48:4 49:3,22 50:19,20 51:7,8, 17 52:3,6,8,11, 12,20 53:1,3,6, 11,20,22,25 54:13,16 55:4 57:1,7,9,12,13, 15,17 58:1,3,7,8, 10,13,16,21,23 59:11,23 60:1,5, 13,19 61:3,5,10, 20,21 62:10,23, 24,25 63:2 94:19 95:14,17 102:7 104:3 109:17,21, 23 110:3,4 111:8,15,16,19, 21,23,25 112:5, 8,15 116:6 121:12 122:8,15 123:5,16 132:4, 13 136:1,6,13 137:2 138:20 139:4,23 140:21, 22	community-type 106:23	concerns 29:14 31:17 48:18	confusion 36:1,3 40:18 41:6
combine 44:4 57:14	compared 71:7	company 72:12	concession 8:12	congratulation 121:15
combined 10:8 24:1 44:13 62:24	compensation 117:11	compensations 117:5	concluded 52:25	congratulations 24:17 121:25
combining 43:19,21	complete 76:10 109:3 122:10	complete 76:10 85:10,11 122:19 136:22	concludes 12:4,6 19:8 34:4 54:15 108:18	congressional 95:13
comfortable 92:16 119:22	compared 71:7	completely 31:5 68:16 95:16	conclusion 18:25	consent 19:9,10, 19,23 21:7
comm- 96:13	compensations 117:5	completion 61:14,16 66:25	concrete-driven 108:12	consideration 28:22 31:8 37:24 39:11 53:17 112:3 122:13,20 127:5 134:23 135:22 136:4
Commendations 138:21	complete 76:10 109:3 122:10	complex 132:6	concur 18:10 92:8	considered 4:10, 11,12 68:21,24 90:23
comment 6:5 13:9,10,13 19:8 21:3,12 24:8 28:2 29:14 30:14,25 31:5 33:12 34:5,23 35:18 40:4 46:3 50:12 60:21 92:23,25 96:5 97:17,19 101:10, 13,16 108:18,22 113:9 122:18 134:14,15 137:15,16 138:14	compared 71:7	compensations 117:5	conditions 126:13	consist 58:1,9,21
commented 104:19	complete 76:10 109:3 122:10	complete 76:10 85:10,11 122:19 136:22	condolences 5:20 6:2 140:15,24	consistent 52:21 117:14,22
comments 13:12, 18,24 14:5,7,9 29:11 30:17 34:7 40:3 41:2 42:21 43:4 52:15 54:15 55:20,22 59:12 94:24 96:3 97:13,15 110:17 113:6 114:18,20 116:21,24 122:25	complex 132:6	conduct 69:8 71:5 116:10	conduct 69:8 71:5 116:10	consistently 16:8
	compliance 25:25 26:9,24 58:23 59:1 84:17 119:7	conducting 67:20	conducted 4:24 39:16 68:23 115:21	constituents 54:3
		confer 40:10	conducting 67:20	constraints 122:16
		conferences 129:25	confer 40:10	construct 70:22 136:23
		completion 61:14,16 66:25	conferences 129:25	constructed 135:4
		complex 132:6	configuration 82:16	construction 26:1 58:5 71:25
		compliance 25:25 26:9,24 58:23 59:1 84:17 119:7	configured 66:24 71:23 75:14 84:11	constructive 31:23
			configuration 82:16	consultant 24:12 115:9 117:13 135:19
			configured 66:24 71:23 75:14 84:11	consumer 77:21

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

contact 105:23	99:19	72:4 73:1 74:12	Crossroads	dealing 91:19
contactless	convey 78:20	77:19 100:17	78:19 79:5,6,7	debate 13:11
128:20	82:3	102:7,9 105:22	82:3 83:5 88:13,	95:23
content 90:10,11,	COO 134:7	106:9 108:1	16,19 89:1 90:3	decade 125:19
25 91:4	cookies 141:15	125:10 126:20	crowd 31:22	decades 83:21
contest 106:18,20	cooling 69:5	127:18 128:15	current 10:18	December 11:14,
contingency	coordinating	135:9	13:10 25:24	17,20 12:1 14:7
131:1	105:19	County's 4:15	28:23 42:7 68:15	21:4 27:10,15
continue 15:14	copy 14:8 63:5	county-at-large	71:9 77:8,15	71:21 122:20
39:9 40:8 58:7	101:4	35:2	78:21 80:15 81:6	123:2,10 134:23
60:14 61:4,24	corner 99:12	couple 10:24	82:5,7,8,20 98:5	135:23 136:2
108:14,15 110:4	51:13 55:15	24:23 41:2 49:11	99:20 101:2,4	139:15 142:1
120:2 123:16	56:21 98:14	52:14 71:19	103:20	decide 34:15
130:9	120:16	75:15,19 76:2	127:9 129:25	47:3,4,10 95:19,
continues 11:4	correctly 76:5	85:9 100:21	134:3	23
62:10 100:24	correspondence	112:15 115:7	cuts 129:2	decided 15:7
103:13 107:17	20:2	117:3 134:21,25	cutting 124:7	47:23
continuing 14:18	cost 76:9 77:16	courses 81:12	cycle 127:11	decision 30:7
24:11 105:15	81:22 124:7	Courtyard 9:8		41:20 52:2
127:11	127:7 129:10	COVID 11:3	<hr/>	decisions 110:8
contract 6:25	131:9 135:13,17	103:5 105:12,23	D	131:10
26:10,20 79:5	Costa 28:25	108:8	DAA 6:25 20:21	decline 127:20
98:6,18 101:4	29:18 30:6,11	COVID-19 62:8	87:23 112:17	decor 129:10
111:5	34:24 35:10	126:17	117:9	decrease 10:10
contract-design	135:8	COVID-SAFE	daily 8:18 101:25	127:18
104:2	costs 128:22	104:23	102:18	decreases 127:10
contractors 26:1	costume 106:18,	crafts 26:14,18	Daisy 11:25	decreasing 128:2
27:6	20	27:2	91:17	dedicated 119:15
contracts 79:7,9	Cottie 9:14,17	craftsman 75:24	dark 62:9	deepest 139:17
103:23	council-supported 35:9	create 39:25	data 74:21,22	default 48:9
contributions	counsel 92:10	52:3,12 88:23	date 32:8 34:22	defense 75:10
127:6	115:17 119:1	89:8 90:3	37:9 78:3 86:17	defer 137:14
control 67:1	count 127:8,9	created 8:4 40:1	92:17 96:25	deferrals 23:23
68:22,24 127:25	128:12	43:5 111:21	97:25 111:10	deficit 10:4 23:11
129:14	countered 41:11	creates 58:16	130:4	124:4,12,17,20
controlled 90:23	counting 76:24,	creating 15:21	dates 35:14	132:17
117:5	25	51:7	day 109:14	definite 49:14
controls 57:19	countless 103:18	credential 118:6	day-to-day 36:22	definition 66:20
conventions	country 46:6	credentials	37:4 71:14	112:23
129:25	county 4:2,14 8:1	117:19,21	days 10:24 73:18	definitions
conversation	9:4,7 14:17,19	118:11	52:24 81:24	112:22,24
87:20,25	15:3 16:18 17:5	credit 76:21	dealer 68:18	degree 46:5
conversations	24:18 32:13	128:19,21	73:20 74:14	Del 70:13 71:20
107:20	33:11 41:18	crime 71:12	76:11 77:3 79:15	delays 26:2
conversion 85:19	49:14 58:15	81:19	81:19	delegated 19:12
convert 67:10	65:1,23 70:14,15	dealers 73:14	delegating	
72:16		74:6,7 75:3,7,12		
converted 79:20		83:1,3		

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

111:24	difference 36:8 44:20 45:9	19,20,21,22,23, 24,25 114:1,2,3, 12,17,21,24,25 115:2 116:22 120:4,5,11,15, 16,22,23,24,25 121:1,2,3,4,5,6, 10,18,22 122:4,9 133:16 134:12, 18 136:11 137:18,25 138:1, 2,3,4,5,6,7,8,9, 12,13,14,16 139:1,2,10,11, 20,21 140:7,9,18 141:9,16,24 142:1	108:20 110:4 111:9 114:10,15 122:19	103:17 139:23 140:2
deleted 120:1	differentiate 29:23	discussions 36:17 107:21	divided 46:5	
deliver 116:14	difficult 54:14 83:6 87:1 106:22 125:25	disenfranchised 15:15	docket 13:15	
Demlow 63:16, 21,24 64:3,10 66:6,9 72:25 78:14 85:11 93:17 96:8	digital 129:8	display 33:16	document 134:22	
Democratic 93:25	direction 20:19 41:10 55:8 58:5 98:6 111:22 112:5	disrespect 139:24	documents 69:11	
Democrats 95:12	directions 72:20	disrupted 125:23	DOJ 65:24 71:6 74:16,21 79:12 80:10,12,18 86:23	
deny 44:2	directive 99:4	Disruption 125:20	dollar 32:11 76:14 81:22,23 124:17	
denying 43:9	directly 51:20 123:11	dissolve 37:25 52:11,20 55:14	dollars 8:11 10:5 12:3 23:12 70:16	
Department 65:23 69:7 76:19 78:8 112:25	director 4:18,22 5:6,7,8,9,10,12, 13,15 7:6,7,8,9, 10,11,12,13,14, 15,16,17 12:12, 14,21,22,23,24, 25 13:1,2,3,4,5, 6,7 20:19 21:9, 18,19,20,21,22, 23,24,25 22:1,2, 3,4,9,11 23:15, 19,20 24:3,20	dissolved 53:1	domestic 135:3 137:8	
departmental 123:10	25:2,15,22 28:8, 9,10,11,12,13, 14,15,16,17,18, 19 29:15 30:21 34:10 35:21,23 36:4 37:11,13, 14,24 38:4,7,10 39:4,13,17,18	dissolving 43:18 49:3 50:16	donkey 8:15	
depending 72:17	40:5,10 41:1,4 42:20 46:24,25	distance 130:11	doors 46:14	
design 38:16 135:3 136:22	50:22 51:14,21 52:14 54:19,21 55:11,12,20	distancing 104:24	double 78:5	
designated 61:2 104:3	56:5,9,10,11,12, 13,14,15,16,17, 18,19 57:16	distributed 126:19	Doug 24:8 52:17 54:22 87:16,18 88:15 89:18 118:24 121:10 134:20 135:24	
designed 47:10 75:25	58:2,9,22 59:13, 14,18,25 60:12 61:3,10 91:21 96:14,15 97:19 98:8 101:12,15	distribution 11:9	draft 123:1	
desire 13:22 54:9	108:20 110:16, 19,20,22,23 111:7 113:5,8,	district 4:1 6:23 20:5 87:23 88:20,24 89:11 90:14,17,24 91:5,9 92:15 135:8	drill 72:9 75:15, 21,23 76:6	
destroyed 31:20	disbanded 44:12 61:14	disbanding 41:13	drilled 76:3	
destructive 31:12	disbanding 41:13	disclosing 89:6	drive 11:7 139:15	
detail 23:18 123:14,15,22	discrepancies 107:6	discrepancies 107:6	drive-through 133:11	
detailed 131:9	discretion 4:13 113:3	discretion 4:13 113:3	drive-thru 8:10, 14 11:16	
details 10:20	discuss 16:23,24 18:9 19:19 34:15 104:16	discuss 16:23,24 18:9 19:19 34:15 104:16	driven 132:2	
determine 117:10	discussed 19:17 31:6 97:25 102:3	discussed 19:17 31:6 97:25 102:3	driving 108:9	
determining 22:20	discussing 16:18 46:18	discussing 16:18 46:18	drop 138:10	
devastating 124:1	discussion 6:21 18:24 19:14 27:21 29:6,10, 12,16 39:19 62:4 63:11 92:12 94:25 107:17	discussion 6:21 18:24 19:14 27:21 29:6,10, 12,16 39:19 62:4 63:11 92:12 94:25 107:17	dropped 19:6 50:7	
develop 121:14			due 23:9 105:12 127:9	
devoted 132:24			dumbfounded	
dial 22:16				
dialogue 110:5 115:25				
Diego 65:23 70:13 77:19 84:18 87:22				

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

94:18	electing 95:11 electrical 130:22 E	Englebrecht 31:2 32:2,3 enhance 111:6 enhances 38:22 element 109:11 eliminate 29:3 50:18 52:20 127:24 email 20:2 emailed 64:2,3 emergency 7:24 11:6 124:8 EMG 136:15 emphasize 48:5 employee 119:7 employees 118:8 129:3 empower 65:3 empowers 93:20 empty 43:16 enacted 19:12 26:12 encourage 82:1 116:2 encouraging 125:25 end 8:8 10:14 11:4 25:9 49:17 51:16 121:24 124:5,13 125:17 endeavor 94:21 ended 10:4 ending 8:9 9:22 enforce 83:7 87:2 enforcement 65:21 67:12 68:3 71:2,16 72:22 74:16 enforcing 84:18 engage 65:3 engagement 43:21 44:1 58:14,20 107:19 engages 93:20 engineer 135:2 136:22	essentially 23:14, 24 43:22 51:16 66:23 established 119:11 estimated 124:4 estimates 135:13 etcetera 73:15 Ethics 65:1 93:18 evacuated 8:3 evacuation 100:20 evacuations 107:2 event 4:2,14 8:11 10:20 11:20,22, 25 28:23 33:18 34:19 90:5 100:18 109:10 111:1 119:13,16 141:5 event-specific 32:17,19 33:2 Eventing 100:10 105:5 events 10:16,19 32:14 33:9 34:19 61:16 90:6,20,22 103:8 106:24 108:4 124:10 127:10,19 128:4 everybody's 139:7 everyone's 103:25 equine 100:14 equipment 129:5 130:13 133:23 equitable 15:16, 23 46:15 48:1 49:1 equity 38:18 58:12 61:22 engagement 43:21 44:1 58:14,20 107:19 engages 93:20 engineer 135:2 136:22	exclusion 44:17 exclusive 45:16 executive 57:9 138:19 exhibit 9:6 exhibits 10:25 exist 60:6 86:8 existing 65:12 107:9,12,13 112:4 118:8 expansion 125:19 expect 131:24 expected 128:17 133:8 expecting 132:7 expedite 37:18 expend 129:13 expended 4:17 expenditure 130:7,8 expenditures 58:6 130:14,24 131:5 expense 9:24 10:1 128:7 expenses 10:1,3 128:8,9,10,24 129:4 131:2,13 132:16,23 133:6 expensive 68:5 85:4 129:7 136:9 experience 77:9 119:18 experiencing 123:24 125:22 expert 51:4 explain 85:18 exploded 68:1 explore 136:6 137:3 Expo 128:14 exposing 89:16 express 139:17 140:24 extend 106:24
-------	-------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

extensive 107:9	16:14,16 18:11, 18 19:1 20:13 33:11 34:1 36:22 38:19 42:12 49:21 51:11 55:19 72:4 73:1 79:23 84:16 103:5 104:18 108:1 126:21 142:4	feedback 20:22 36:25 feel 15:9,10,14 17:2 22:18 25:11 30:9 37:6 41:19 63:9 78:24 95:7, 24 119:21 132:23 feeling 33:16 35:7 47:23 fees 127:13,22 128:16,19,21,23 131:20 fellow 41:4 felony 80:17 felt 36:11,13 37:2 fencing 132:1 Fest 11:15 139:14 fewer 127:19 129:5 fierce 142:4 Fight 32:4,14 figure 34:21 figures 75:4 figuring 106:19 file 99:7 filings 89:10 final 20:16 30:17 finalize 112:15 finally 70:3 121:24 Finance 139:4 financial 9:21 10:13 22:8,11 23:6 57:12,18, 19,20 59:9,15,20 62:25 63:2 105:7 122:8 123:15 132:13 138:20 find 118:10 120:3 125:8 finding 34:19 fingers 84:9 finish 121:9,13 fire 8:3 70:23 73:10 100:23	131:18 firearm 66:24 67:10,20,24 68:5,17,24 69:1, 6,20,25 70:1,22 72:6,7,11,16 73:14,16,19 74:4,6 75:3,12, 14 76:18 77:3 78:16 79:14 80:11,13,15,18, 19,22 81:6,7,8, 12,13,19,21 82:19 84:10,11, 22,25 87:9,13 firearms 65:25 67:6,9,21 68:21 71:3 73:10,13,25 76:11 77:3 78:1 79:15,21 80:25 81:4 82:8 85:6 86:4 87:2,8 fires 8:1 18:14 95:3 107:1 firsthand 64:16 fiscal 122:21 123:9 flag 14:22,23 15:2,3,4,5,8,9,13 16:6,7,8,13,16, 19 17:19 18:10 44:22 45:1,3,4,5, 6,11,17 47:1,3 48:3,6,24 49:13, 20 94:21 flags 15:13,15, 17,19,20 16:16 17:22 18:18 43:12 45:2,14,19 48:7,10 49:18 fleet 134:9 flexibility 40:24 flirting 125:13 flourish 103:14 flown 15:4,5,14 17:20,24 48:7 fly 15:7,17,19 48:6,10 flyer 80:10 flying 11:25
F			
face 91:9			
Facebook 9:17			
facilitate 54:12			
facilities 23:19, 21 27:25 58:1 104:2 107:14 136:1,6 137:2			
facility 99:13,17 103:15 108:2 127:13 136:13			
fact 17:19 38:22 39:15 44:15 69:16 93:8 100:1 109:1 127:8			
factor 74:19			
factors 74:3 125:5			
facts 94:6			
fair 4:2,14 5:21, 22 8:10,13 14:17 15:11,16,17,23 23:10 32:19 37:5 40:1 60:9 100:18,25 104:15 108:3 109:10 111:1 112:21 118:4 119:12,16,18 123:25 124:23, 25 126:10,13 127:8,10,14,21 129:4,10,15,17 130:12 132:22, 24,25 133:3,7,9, 10,11,18 134:10 137:9 141:4,5			
fairground 29:4			
fairgrounds 14:19 15:3			

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

foundations 60:9,15 61:24	Garcia 64:21 gate 126:10 130:19	74:21 76:17 80:9 82:7 98:20 109:4 119:9 122:24 124:3 125:24 132:24 135:19	46:2 48:3,14 63:16 66:10,11 101:14 103:17, 19,21,22 106:9, 20 110:24 116:12 122:1 123:22 125:20, 21 126:18 135:15 140:6,11 142:2	75:1,4,6,8,11,13 76:9,10 77:18 78:13 79:5,12, 23,25 80:2 81:9, 10,16,17,20,21, 23,25 82:1,4,10, 11,13,15 83:12 84:11,21 86:11 87:12 88:7 89:16 91:11,15 92:1 93:9,12 94:4,7, 19,24 95:3,14 97:2
FPPC 118:18	gather 20:22	gathered 99:5 101:1	giving 41:13,21 45:8 64:22 111:22	greater 40:25 greatly 31:17 142:5
fragile 126:5	gatherings 124:1	gave 60:12	glass 43:16	guns 64:17,25 65:11,16 66:14, 17 67:8,17,25
framework 112:23	gearing 126:20	Gayle 8:17,20 16:21	Glendale 85:23	68:14,20 69:9, 16,21 70:5,8 73:10,23 74:18, 22,24 77:24
frankly 22:21	General 117:7	generalities 90:12	Glock 71:23 75:13,25 76:13	78:20,22 79:8, 11,15,20 80:2,25
free 12:2 63:9 81:25 83:21 118:8	generally 89:7	generated 8:11	go-forward 110:1,8	82:4 85:17,19,20
frequently 71:14	generate 32:20 33:3	generic 91:10,18	goal 124:24 132:18,19 133:2	86:1,7,8,14,15 87:6,21 88:10
Friday 11:5	ghost 64:17,24 65:7,11,14,16,19	get all 17:1	goals 17:6 124:14,16	90:1 94:4 95:18, 20 97:4
friendly 17:22 33:12	66:13,16,23	golden 125:18	goats 8:15	guys 16:9 18:14 33:10 44:21 48:15 62:1 64:7 95:17,19 139:25
Friends 5:22 141:4	67:8,16,25 68:8, 14,20 69:9,10, 15,21 70:1,5,8	golf 131:25 133:18 134:2	gold 8:8 10:17 14:16 18:5,7,12	guys' 45:18
front 51:19 111:5	72:6,16 73:7,10, 23 74:18,22,24	good 8:8 10:17 14:16 18:5,7,12	19:5 30:15 35:5 49:3,10 54:25	H
full 10:14 22:15 23:11 26:24 30:8 39:19 43:16 53:7,10,17 54:1 58:18 62:4 90:15 103:7 116:3	75:3,13 77:24	goodness 105:8	59:20 66:12 86:25 97:23 107:3 116:15 117:16 119:8 136:12 139:21	half 10:11 43:16 99:11 127:17
full-on 22:23	78:20,22 79:8, 11,12,15,20,23	governance 22:7 23:16 25:18 53:3	govern 19:11	Hall 8:24 9:3,6, 10,12,13,20
Fullerton 125:8	80:2 81:9,10,16, 23 82:4,10,11, 13,15 83:12	58:21 59:15,18, 19 60:17 112:15	government 69:8 74:11 86:14	10:25 24:9 60:1, 11,25 61:5 62:7 103:9
fully 54:3 58:18 119:5 132:12	25 86:6,8,11,15	114:11 139:4 140:21	governing 19:11	Halloween 106:18
fun 103:3	87:6,20 88:10	Gov 64:16,17 65:4,7,9,10,11, 14,16,19 66:15, 23 67:1,15 68:9, 17,22,23 69:10,	guidance 118:17, 20,25	HAMILL 10:17
function 37:11 75:25	90:1	12 70:1,13,15 71:20 72:6,14,16	gun 64:1 65:4,7,9,10,11, 14,16,19 66:15, 23 67:1,15 68:9, 17,22,23 69:10,	hand 4:23 10:8
functioning 98:22	Gibran 42:23,25 43:1 44:6 101:18	12 70:1,13,15 71:20 72:6,14,16	12 70:1,13,15 71:20 72:6,14,16	handgun 68:17 69:13 83:13 87:8
functions 99:2	104:5,6,9	73:1,2,7,8,9,13, 17,19 74:15,23	grateful 15:21 18:13	handguns 70:4 71:18,23
funding 86:21	106:11,14,15	great 18:7,15 35:18 37:18 38:2	great 18:7,15 35:18 37:18 38:2	handle 67:22
fundraising 24:15 62:11	107:23			
future 16:15 92:11,17,20 97:11 103:23 104:1 106:24 107:19 119:10	Gifford's 84:1			
futures 31:15	gift 102:7			
G	Girl 105:20,21, 24			
gap 124:21 132:18	give 6:9 18:23 34:12 50:6 55:5			

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

110:12	47:22 59:14	holders 133:13	I	imposing 91:25
handling 51:2	89:21 90:16	holes 75:16 76:2,6	idea 49:4 60:7	improve 78:12
hands 39:23	91:25 92:1 100:9	holiday 11:19	99:1 110:20	improved 124:6
handy 75:21	126:17	105:2	132:25	improvement 124:19
hangar 32:4	hearing 18:23	holidays 139:13	ideas 103:15,18,21	in-ground 130:22
Hanoian 14:15	36:25 39:21 43:4	home 85:6	identified 61:13	in-person 133:10
19:4	44:22 63:10	homes 81:1,5	110:9 131:7	inability 124:1
Hansen 109:17,23	96:22,25 108:10	102:21	134:25 136:14	inaudible 23:24
happen 22:20	112:9	honor 9:8,9	137:7	36:23 49:16
36:19 43:25	heart 4:23	24:17	identifies 61:1	51:21 64:24 67:7
119:23	hearty 106:17,24	honored 9:13	112:2	75:4 82:24
happened 39:7	heated 29:16	hooray 121:13,24	identify 13:21	110:24 112:8
91:14	heavily 125:7	hope 8:13 9:6	34:13 135:12	inbox 66:5
happening 31:19	held 6:6 20:14,15,17	108:13 128:5	incidences 49:15	
48:19 68:12	104:22	139:7	include 14:11	
93:14,16 103:17	helps 62:22	hopes 40:22	58:11 100:5	
135:7	81:21	hoping 14:24	109:24 112:22	
happy 8:23 9:1	heritage 4:16	48:16 140:13	included 6:21	
11:14 17:7 63:25	Heroes 8:24 9:3,6,10,12,13,20	horizon 126:6	15:9,11 17:1	
64:4,10 116:20	10:25 24:9 60:1,11,25	horse 100:6	76:6 81:20 101:4	
122:7 133:14	61:5 62:7	horsekeeping 102:6	104:1 124:16	
139:6,11 140:13,	103:9	horsemanship 100:6 102:13	131:13	
19 141:10,12	hey 17:15 31:4	103:2	includes 99:13,17	
harassed 49:16	48:14	horses 8:2,6	127:16	
harassment 115:23	high 128:16	18:13 99:16,24,25	131:12,17	
hard 32:22 74:21	136:14	100:2,4	132:15	
75:16 116:6	higher 36:16	102:16 103:25	including 29:3	
139:5 140:22	highest 46:5	105:6 106:7,8	36:4 39:15 43:20	
hardships 43:5	highlight 10:18	108:10	45:7 72:15 76:22	
haul 121:23	20:1 35:11 115:7	hindered 36:14	107:9 118:9,13	
head 97:7 127:7,8	hijacked 95:8,24	37:3	inclusion 15:18	
128:11 133:18	hinder 40:16	host 90:5 126:12	38:18 44:16	
healing 43:15	hired 24:12	hosting 34:22	58:12	
44:2 46:8	historical 31:13	hour 72:18 76:22	inclusive 15:12	
Health 126:9,25	history 43:8	77:10 109:14	45:15 46:15	
healthy 124:9	109:5,18	house 84:4,25	47:16	
140:14	hit 97:6	HR 117:4,6,8,13	incorporate 34:16 79:9	
hear 18:5,12	hoc 52:24 54:17	huge 68:10 105:7	incorporated 134:22	
30:16 33:12,13	60:4,5,18 109:22	124:20	incorporating 35:6	
44:11 48:16	hold 34:8 100:8	human 49:2	increase 67:14	
50:2,3 83:4 92:3	104:23 105:3	hundreds 9:2	68:10 73:7 85:25	
93:4 101:12	124:1,9,23	102:11	103:16 128:23	
104:11 106:15			129:11	
115:22 120:15				
137:16				
heard 23:8 42:14				

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

increases 127:6, 13 128:19	inquire 98:9	invited 20:24 22:15 41:16,17	21:2,5 24:22,24 29:9 41:9 89:4	Justice 69:7 76:19 78:8
increasing 75:4 128:10,11	installations 135:16	inviting 41:23	97:16 110:10 115:7 116:17	justifying 4:17
independently 53:17	installed 32:10	involved 17:8,9 38:17 104:17	117:3 134:21 135:1,21 136:7	
indicating 23:11	installing 130:9	involvement 40:12		K
indication 18:23	insurance 115:21	involves 117:8	January 11:17 72:4 73:1 79:25	KARNS 134:7
individual 69:24 119:9 122:18	integral 109:10	involving 26:4 89:10	123:10 139:16	Kathy 121:22
individuals 44:16,19 67:8 69:17 71:2	integrated 117:2	issue 14:22,24 15:23 16:4,6,9, 20 17:9 18:10 31:7 35:2 44:23 46:20 47:1,3,8 48:23 49:12 51:20 52:25 53:14 54:10 67:13,14 68:1 83:24 86:11 88:1 91:19 98:18 104:16 112:3,14 117:6,20 118:5 128:18	Jeanine 48:12 49:8,10	Kazolas 101:18, 20,21
industry 74:5 75:7	intelligent 141:3	intention 37:17 55:17	Jeff 121:22	keel 126:5
inform 80:21	interact 141:2	interaction 86:2	Jerilynn 14:14 18:3,5,7,8 19:3	keeping 31:13 33:10 52:1
information 10:12,19 20:22 29:22 30:5,9 62:17 76:17 77:20 80:9 81:10 92:3 96:18 98:21 99:5,6,7,23 101:1 107:4,13 109:24 110:7 129:20 138:25	interactive 116:4	interested 34:18 46:21 47:7 83:4	Jerry 26:3 133:25 134:6	Kellie 14:14 16:1,3 17:13 18:1 42:24 44:8, 10 45:20 93:2 94:16,17
informational 24:22 62:4 91:23	interests 4:16 18:19	issues 9:19 13:10 46:18,21 50:8 53:18 54:10 58:4 61:22 65:14 77:8,12 84:18 137:9	jig 71:24 75:18 76:3,4	Ken 133:25 134:6
informative 92:2 96:17 97:2,8	Interference 49:25 59:8	Interference 49:25 59:8	Joan 10:15,17 12:8	key 83:14
informs 79:11	internal 83:17	internal 83:17	job 8:19 42:8 86:3 87:3 122:1 139:5 140:1,11	keyed 81:17,20
infrastructure 26:7,22 27:8,13, 24 53:11 110:9 131:8 134:24 136:15 137:4,7 140:21	interpret 98:23	interviewed 8:22	join 20:20 100:8	kick 26:6 27:7
infrequent 71:15	intrigued 97:22	introduce 64:19 65:18	Josh 50:23 51:2 87:14,17 89:12 91:11 92:18	kids 16:14 17:2 102:23,25 103:5 105:13 106:21
initial 135:1	introduced 126:18	introduced 126:18	joy 106:21 108:1, 9	Kim 105:16
initially 110:5	introduction 64:11,19	introduction 64:11,19	judging 106:17	kind 17:17 23:25 26:6 31:18 37:10 38:8 42:13 62:8, 22 64:10,14 66:2,18 68:12 70:7 75:12 80:14 84:5 85:18 88:8 91:22,23 96:21 97:1,10
initiative 40:9, 21,25	invested 31:13	invested 31:13	judgment 89:4	kit 68:25 76:4,7, 8,9,10 82:11,15 83:2
initiatives 36:24 65:5 103:17	investigations 68:8 86:1,3	investigations 68:8 86:1,3	Julia 63:16,21,24 64:3,10 66:4,6,9 72:23,25 78:13, 14 85:11 93:17 96:8,11	kits 85:20 90:1 94:5 95:1
inoculation 126:21	investments 10:8	invitation 19:21 25:7 64:14 66:13	July 14:22 78:3, 4,10 86:23	Klifa 100:11
input 53:5 54:2 92:20 109:20 122:11	invite 25:12 29:13 30:5 34:24,25 37:22 64:15	invite 25:12 29:13 30:5 34:24,25 37:22 64:15	jump 50:11 122:5	knowledge 70:1 87:10
			June 49:23 52:2	knowledgeable 54:3 87:22
				Kovacevich 5:14, 15 7:15,16 13:6, 7 22:3,4 28:18,

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

19 35:21,23,24 37:14,24 39:18 40:5 56:18,19 58:9 114:2,3 121:5,6 138:8,9	118:13,15,21 large 74:9 100:19 largest 113:12 lasted 125:19 lastly 81:15 Late 125:10 laughed 76:15,16 law 13:13 65:12, 21 67:12,17 68:3 69:19 71:2,4,9, 16 72:22 74:16 77:15 78:2,14,15 79:11,24 80:5,9, 24 81:7 82:19,20 84:1,6,17 88:18, 23 89:25 90:24 117:15,22 law-abiding 65:9 laws 29:17 35:3,5 67:16 68:11,15 73:16,25 74:4,11 75:10 77:23 78:16,21 80:15, 21 81:2 82:6,8 87:11 lead 4:21 68:8 leadership 57:7 110:3 111:8 112:8 132:4,9 140:6 learned 97:8,23 leave 24:24 73:11 110:15 leaving 90:5 led 127:17 Lee-ann 104:21 left 9:16 76:2 93:21 95:8 108:11 121:23 128:13 left-hand 70:12, 18 71:20 left-side 95:16 leftist 95:24 legal 65:12 66:21 77:16 88:17,24 89:3 90:18,24 91:3,8 92:6,10	lines 135:6,10 137:10 Lisa 100:10 101:18 104:7,9, 14 106:14 list 102:23 105:18 106:2 131:12,23 135:18 listed 4:11,12 19:9 20:1 93:24 102:22 107:8,15 listen 22:16 litigation 6:22 89:10,17 live 9:17 lived 108:2 lives 31:19 103:25 local 34:14 58:14 74:16 78:13 81:12 107:10,14 locally 125:9 located 99:10 locations 32:13 83:22 lock 81:17,20,25 83:14,19 84:10, 22,23 85:2 87:12 locks 81:3,22 log 6:10 long 68:17 76:11 78:4 86:1 88:22 105:14 109:11 114:6 121:23 139:6,22 140:20 long-term 110:14 long-time 49:13 119:7 longer 60:5 looked 110:10 loop 35:14 lose 50:1 loss 6:3 124:6,12 losses 6:24 lost 114:6	lot 11:12 18:20 29:17 31:20 36:1,3,16,18 37:19 41:7 42:1 47:21 57:4,5 61:19 66:19 72:19 77:5 83:22 86:15 87:24 93:9,13 97:8,23 109:4 115:24 119:11 124:6 130:9,21 131:3 139:22 lots 8:12 129:14 louder 43:12 love 12:4 18:11, 14,24 103:24 106:5 141:20 lower 64:23 83:11,18 127:21
La 5:4,5 7:4,5 12:13,19,20 21:7,16,17 22:9 24:7,11,20 27:12,18 28:6,7 30:15 52:13,14, 18 54:22 55:12, 20 56:3,4 60:12, 23 61:7,11 62:6, 21 63:3 65:20 85:8,14 86:16 87:14,17,19 89:12 91:10,22 92:8 98:8 101:12,15 108:21,24 110:16,20,23 111:7 113:11,17, 18 115:6 116:12, 15,22 118:24 120:20,21 121:10,25 122:4, 7 134:17,18,20 136:12 137:5,23, 24 140:18,19 141:12,14 142:1 labor 127:3 lack 23:10 48:22 laid 128:14 land 99:11 102:5 landed 35:25 landscape 8:21 landscaping 8:15 language 26:17, 24 27:1,9 50:16 51:25 55:13,15 91:25 117:14	lead 4:21 68:8 leadership 57:7 110:3 111:8 112:8 132:4,9 140:6 learned 97:8,23 leave 24:24 73:11 110:15 leaving 90:5 led 127:17 Lee-ann 104:21 left 9:16 76:2 93:21 95:8 108:11 121:23 128:13 left-hand 70:12, 18 71:20 left-side 95:16 leftist 95:24 legal 65:12 66:21 77:16 88:17,24 89:3 90:18,24 91:3,8 92:6,10	licensed 68:18,19 73:14,20 74:5 75:2,7 79:15,17 80:19 81:19 life 9:20 31:12 lifetime 117:19, 20 118:6,11 Lights 11:15 139:15 likes 92:3 limit 70:3 limited 11:1 13:17,22 limits 32:10 Lindley 65:19 66:12,14 74:3 82:14 83:8 84:20 85:21 86:20	magazine 70:18 Maile 14:15 19:3 main 73:8 74:3 77:12 129:6 130:19 maintenance 23:24 110:11 130:21 134:8 135:7 major 130:7,8, 14,24 131:5 139:6 majority 51:8 52:10 79:24 80:8 100:2 115:21 make 9:11 11:2 14:11,18 15:8 17:25 20:12 24:8,24 26:17,21

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

30:8,17 31:5 35:1,6 37:25 40:6 41:8 52:14 53:15,21,25 54:9,14 59:13 65:16 70:20 71:3,11 72:9 74:13 75:15 76:4 77:6,8,13,17,19 80:18 81:13,25 82:4,17 83:18 84:10,16 85:3 89:21 92:14 106:3 110:8,23 111:12 112:4 113:3 115:14 119:6,20,22 130:19 133:22 135:24,25 137:17 138:14	marketed 73:24 marketing 72:11 73:3 129:8 markets 29:8 31:16 marshal 131:18 Martin 14:14 17:14,15 31:1,4 42:25 48:12,14 93:2 94:15 masks 104:24 mass 71:14 124:1 Massaro 14:13, 15,16 31:2 33:6, 7 42:25 45:21,22 46:2 93:1,4,7 101:19 107:24, 25 massive 78:8 85:25 86:4,7,12 master 58:6 137:1,3 materials 22:14 132:11 matter 89:9 108:25 122:17 138:25 matters 4:9 13:9 19:9,10 102:2 mayors 17:8 meaning 27:25 69:24 means 36:8 44:20 87:9 101:1 measure 35:8,9 measured 43:11 measures 78:16 mechanism 70:21 Medal 9:8 media 16:24 17:10 meet 38:19,20 109:17,23 meeting 4:3,9 12:11 13:17,19, 21 14:7 27:15 34:23 35:12	41:15 49:19 59:1 90:15 92:12,21 95:7 99:4 111:15 116:11 122:12, 20 123:2,14 139:9,21 140:11, 20 141:6,17,22 142:1,3,5,8 meetings 37:22 53:4 58:17 62:8, 16 100:9 126:8 130:3 member 14:8 19:18 39:3 59:10 116:4 members 6:9,23 19:16 20:24 21:5 22:16 24:23 34:11 38:11 39:24 41:17 42:7,9,16,17 49:15 51:25 52:6 55:3 57:15,22 60:9,14 61:1 62:23 63:6 65:2 101:24 102:11, 24 107:10 110:6 115:11,22 116:25 118:9 119:12 122:18 123:11 139:3,23 memo 20:2,9 memory 38:9 141:7 142:3 mental 100:15 mental-health 77:8 mentally 102:24 mention 11:21 25:3 128:11 mentioned 10:23 101:5 128:22 129:24 134:21 135:14 merchants' 127:13 Mesa 28:25 29:18 30:6,11 34:24 35:10 135:8	message 54:8 messages 8:12 met 22:12 23:6 39:8 126:14 Meyer 121:20 Michele 7:21 10:17,22 12:9 21:4 26:2 34:21 57:25 59:2 60:6 62:15 63:5,10, 17,18 98:16,17, 20 104:19 109:2 111:12 116:16 122:2,10,23 123:3 133:17 140:10 middle 70:17 72:3 102:6 mile-long 11:16 milled 70:19 million 8:11 9:23,25 10:2,3,6, 8,9 23:9,12 124:25 127:3,16, 17 128:8,9 132:15,16 133:3, 5,6,9 minds 17:17 mine 32:9 76:22 minimum 127:5 minor 82:16 minute 5:19 6:9 minutes 12:10 13:17,23 72:18 75:23 77:10 missed 139:18 142:5 mission 4:14 36:15 38:21 46:16 65:2 93:17,21 109:12 misunderstandin g 37:16 mitigate 6:24 Miz 11:25 91:17 model 103:14 models 20:12	moderate 22:8 modest 127:12 modified 126:13 129:4 133:8 moment 47:21 73:11 121:11 momentum 16:25 Monday 11:4 20:15,17 money 77:1 78:9 130:2 136:20 monitor 57:17 monitoring 10:13 22:9,12 23:6,13 57:12 58:25 59:10,16, 21 122:8 123:15 132:13 138:20 month 7:25 15:6 18:9,16 27:10 38:20 46:19 134:5 140:5 month's 99:4 month-to-month 101:6 monthly 57:20 monthly- variance 123:13 months 8:14 10:4 16:6 17:11 46:20 49:23 94:20 125:14 133:23 Moonstone 105:17 morning 10:18 14:16 18:5,8 25:5,13 49:10 66:12 motion 12:10 19:13,16 27:16, 17,19 38:9,13 50:25 55:2 56:21 113:12 120:5,9 137:17 motioner 120:11 move 12:12 21:7 24:5,6 25:1 27:12 63:12 78:9
------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

97:16 104:7 112:10 113:7 120:13 128:20 131:7 132:3 134:15 137:17 movement 28:25 moving 11:12 13:8 28:21 31:16 44:8 78:10 94:16 98:4 104:4 114:5 122:3 multiformity 44:16 multiple 47:18 113:13 141:13 Mundekis 14:4 munic- 35:3 municipalities 35:4 mute 36:25 56:7 95:5 108:23	news 125:25 126:18 Newsom 78:2,8 86:22 Newton 53:12 134:24 next-step 111:18 nice 17:4 119:14, 16 Nick 52:19 54:5 64:6,12 night 11:15 63:22 139:14 nightly 129:6 nightmare 103:5 nightoflightsoc. com. 11:18 noes 56:23 non-covid 102:10 non-owner 107:10 non-partisan 93:19,23 94:1 non-profit 100:14 non-profits 102:22 107:8 non-resident 131:19 non-rider 107:10 nonetheless 97:8 nonpartisan 65:1 nonprofit 100:11 noon 11:8 normal 68:16 northeast 99:11 note 6:1 11:8 14:3 nothing's 48:19 notice 13:14 noticed 4:9,11 notify 19:19 notion 92:13 November 4:4 11:7,13 20:3 21:3 22:14 122:8	141:17 NRA 81:11 83:25 number 17:23 24:13 53:4 67:1 68:9 70:25 75:2, 3 77:23 80:12 82:21 86:7 110:10 115:18 133:25 134:1,6,7 141:1 numbers 67:11 71:1,6 79:19 numerous 103:15	68:4 74:6,15 older 69:15 Olympians 103:4 on-site 129:15 135:5 one-sided 94:2,9, 25 95:16 ongoing 24:14 52:24 110:11 135:7 online 11:1,18 69:18,21 72:13 132:11 open 9:9,10 10:25 30:4 40:4 47:9 58:25 85:12 92:19 93:12 100:8 105:6 opening 29:10 openness 46:13 opens 11:13 operate 40:15 99:21 100:24 operated 51:9 operates 99:8 operating 20:12 36:22 74:14 102:22 operational 7:21 19:10 41:7 98:24 107:4 operations 37:5 132:2 134:10 operator 107:3 operator's 99:6 operators 107:14 opinion 136:25 opinions 47:18 118:17 opportunities 102:8 110:25 111:4 122:16 opportunity 16:21 20:11 26:6 32:20 33:3 34:12,15 42:2 43:15 48:3 64:22 89:19 90:15	92:18 109:4 111:7 117:20 135:15 141:1 opposite 44:18 74:8 optimism 126:7 option 40:17 133:12 options 24:13 92:11,19 135:15, 20 orange 4:2,14,15 8:1 9:4,7,8 14:17 15:3 16:18 24:18 32:13 33:11 41:18 49:14 65:1 70:14 72:4 73:1 77:19 100:17 102:7 105:22 106:9 107:25 125:10 126:20 127:18 128:14 order 4:9,13 46:8 51:5,19 67:10 69:5,13 70:20 71:24 72:9 76:5 77:19 78:9 81:4 82:17 83:22 ordering 58:25 ordinances 29:18 74:12 organization 65:2 93:19,24,25 94:1,10 100:12 135:12 organization's 57:18 organizations 103:19 organizers 95:11 organizing 6:4 originally 22:13 36:2 38:24 out-of-state 129:24 outdoor 6:22 outing 102:16 outlook 127:3
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

output 105:7	partisan 94:10 95:25	percentage 27:11 74:10	photographs 71:19	47:17 73:6,25 82:18 85:16 86:7 88:2,8 89:9 95:4 109:13 110:15
outreach 53:13, 24 54:4	partly 105:12	percy- 46:11	phrasing 117:4	pointing 42:17
outright 88:13	parts 64:24 68:25 72:15 77:25 78:22 79:13 80:23 82:6,17 83:1,3,9, 17	Perfect 5:17 6:13 12:15 19:7 21:1, 10 24:10 28:1,20 30:19 35:16 55:24 62:19 63:8 66:9 98:15 112:6,9 120:8 121:8 141:8	physically 102:25	points 96:9
outstanding 138:16 139:5,25	party 61:15	performance 127:22	pick 18:22 19:2 40:23 73:19	pole 16:7,16
oversee 58:10	pass 7:18 35:7 77:20 81:7 127:24 140:14	period 9:22 10:10 69:5 70:5	picking 44:4	Police 65:22
overseen 123:11	passed 5:23 56:21 77:23 78:2	permanent 99:17	picnic 130:23	policies 19:11
oversight 57:21 59:6	passes 118:8	permitted 13:12	piece 103:3 108:11	42:9 58:23 60:17 84:18 87:24 92:7
overview 122:23	passion 106:5 139:18	permitting 33:15	pieces 72:5,7,8 75:15,17,20 95:4	112:16,17 114:11,13 115:10,24 116:7
owner 65:9	past 29:2 45:11 73:13 87:20 103:10 112:1 115:17 117:19	perplexed 18:16, 20	piggybacks 64:14	117:1,2,20 119:25 121:15
owners 8:7 94:7 100:1	path 91:24	Pilot 8:18	pilot 75:25	policy 25:24
ownness 79:21	patience 63:14	permitted 13:12	76:13	26:10,17,20
P				
p.m. 11:5 12:2 142:8	paused 50:9	permitting 33:15	pistols 71:24	28:23 29:1,7
PA 130:18	pay 73:11 129:2	perplexed 18:16, 20	place 4:23 6:22	33:2,24 34:9,17
Pacific 8:19	pencil 134:4	PERS 127:6	11:7,16 14:19	41:6,10 53:17
packet 101:3	pending 6:21	person 31:10	18:13 29:2 36:24	54:25 58:24
packets 62:11	people 15:8 18:17 30:5 31:15,20 33:19 38:14 52:4 61:23 67:7,22 71:8 80:2,8,24 82:23 83:22 87:2 95:17,19 96:16 104:3 105:9 126:22 127:1 130:11	perspective 22:25 55:21 95:21	59:19 84:14	59:19 84:14
pandemic 43:5	people's 31:19	persuade 94:11	90:21,25 91:4,13	90:21,25 91:4,13
paraphernalia 30:1	percent 27:3 54:21 55:3 62:17 64:23 66:24 68:7 70:20,21,25 72:9,10,16 74:10 78:22 80:2,23 82:6,15,18 85:17 86:6,14 95:1 124:19 126:24 132:19	pet 102:16	109:25 110:8	109:25 110:8
park 126:11		Petrie-norris 9:14,17	112:14,22 113:4	112:14,22 113:4
parking 12:2 129:11,14 130:21		Pham 5:13 7:13, 14 13:4,5 22:1,2, 9,11 23:16,19,20 24:4 28:16,17 56:16,17 57:16 122:4,9	61:12 67:18	116:23 117:23
part 5:21 16:14 38:13 62:10 63:1 74:8,9 79:19 80:14 81:6,19 82:25 100:17 102:15 109:10, 12 116:1 135:7		phase 135:1	80:12 83:14,15 98:25 114:6 127:12,19 137:13	118:12,14,22
part-time 127:8		phone 20:20 25:4,10	plans 137:12	120:2 131:15
participate 20:24 102:13		photo 8:20	plastic 75:19	135:22
participated 115:19		photograph 71:19 72:3	pleasant 77:9	politely 25:8
participating 103:8 107:21			pleasure 52:9	Political 118:4
participation 96:11			pledge 4:21,24	Pollmeier 5:22

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

Power 11:6 practice 51:12,15 Practices 118:4 prayers 5:25 preclude 88:12 precluded 86:18 88:2 preconceived 92:13 precursor 77:25 78:22 79:13 80:23 82:6 137:4 prefer 69:11 101:10 premises 73:17 prepared 39:25 123:24 133:10 prerogative 54:7 present 5:9 7:3,5, 7,10,12 25:13,20 66:13 94:21 131:23 presentable 72:6 presentation 10:14 63:13,18, 20 64:9 65:10,13 66:1,3,5 85:10, 11 89:21 90:1 92:2 93:7,16 94:6,9,12 96:6, 16 97:7,23 122:10,24 123:6 125:11 131:16 138:17 presented 53:7 89:15 94:1,13 presenting 25:4 63:14 78:18 98:3 presents 11:15, 19 94:3 president 5:22 112:20 pressing 93:15 pretenses 96:1 pretty 22:18 29:16 55:7 59:19 96:18	prevent 68:12 91:5 previewed 22:13 previous 48:21 100:9 115:17 previously 40:19 64:15 136:14 price 129:17 pride 14:19 15:5, 6 print 129:9 prior 13:14,16,20 19:15 53:6,9 65:20 priorities 43:6,7 136:15 private 41:22 46:10 100:1,3 107:14 problem 34:22 53:19 75:5,9 78:4 86:13 87:4 88:11 113:14 137:5 problematic 88:19 procedures 117:11 proceed 98:10 proceeds 124:25 133:9 process 22:7 53:8 57:21 60:17 74:9 76:15,23 77:3, 10,11,20 78:12 80:14 86:25 104:2 116:1 139:6 processes 67:5 produces 16:10 products 29:3,4, 7,23 30:1 31:8 32:25 33:9,16 88:17,22 89:2 91:1,6,7 professional 74:5 75:24 76:11 129:3 141:3	profit 81:24 106:6 132:21 profitability 133:1 profitable 124:24 program 65:20 73:22 91:17 programing 103:18 programming 103:3 programs 102:14 107:9,14 progressive 93:22,25 94:10 prohibit 88:16 97:12 prohibited 67:23 77:7 prohibits 90:22 project 26:4 130:12 136:11, 23 projected 124:5 projecting 124:11 projects 23:22 26:2 58:4,5 130:24 131:6 136:9 projects' 131:5 promote 32:3 promotion 33:15 promulgated 118:4 proper 70:2 74:4 properly 67:19 75:11 76:18 83:23 91:6 property 29:4,25 34:18 88:3 90:5 91:2,6 99:12 102:15 107:7	prospective 67:20 protected 94:6 protecting 67:19 95:12 protection 42:14 protections 82:7 protectors 8:16 prove 127:1 provide 20:11,22 57:9 65:15 78:24 81:2,10,16 84:6 87:12 105:8 110:7 provided 8:2 21:3 78:8 99:7 106:21 108:5 115:18 124:7 125:3 providing 46:12 53:25 81:25 118:8 provision 118:2 proximity 88:4 public 6:5,23 11:1 13:9,12,13, 14 14:5 19:8,16, 18 20:9,10,24 21:12 22:16 26:10 28:2 29:11,13 30:4, 16,24 34:5,9,23 35:11,18 36:17 37:21,23 38:12, 14,15,17 39:1, 12,16,23 40:4, 11,12,15 41:17, 22 42:2,15,16,21 46:17,19 47:7, 10,21 50:12 53:4,8,24 57:22 58:17,19,20 89:9,10 90:6,14 92:20,23,25 96:3 100:8 101:10,12, 16,24 102:11 103:14 105:6 107:15 108:18, 22 111:15 113:6, 9 114:13,18,20 116:25 117:1	122:12,25 126:9 132:12,24 134:14 pull 19:22,25 21:6 90:2 132:23 purchase 67:8 69:6,13,18,21 70:4,6 76:15,23 77:6 78:25 79:13 80:22 81:18,20, 23 82:4,5,14 83:9,11 84:21 87:6,7 130:23 133:22 134:4 purchased 71:3 72:1 76:8 77:2 85:1 purchaser 65:17 79:1 81:25 purchasers 67:21 purchases 76:21 130:14 purchasing 67:10,23 69:15, 25 purple 9:5 10:23 126:2 purpose 38:22 39:1,12 57:9,17 58:2,10,22 91:3 purposes 124:8 pushed 86:24 pushing 140:12 put 16:12 25:9 28:24 29:2 40:21 44:25 45:11,12, 18 52:21 55:21 62:11 67:18 70:21 72:21 79:21 86:21 88:9 94:23 115:10 132:7 137:13 140:23 puts 78:15 putting 24:13 31:8 45:2,13 53:19 59:15 72:5 106:10 109:2 pyro 129:7
-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

Q	94:15,16 96:19 101:19 104:6,8 107:24 123:1 136:21 137:13 140:1 real 42:5 116:21 130:6 realize 133:9 reason 55:13 73:8 90:19 reasons 60:20 88:3 130:18 reassure 39:24 rebuild 124:22 recall 54:24 receipt 76:15,16 80:3 receive 14:4,8 63:19 received 20:2 101:3 receiver 66:24 70:11,12,20,21 80:23 83:11,12, 19 receivers 64:23 70:25 71:22 78:23 82:6 recent 28:25 43:8 107:1 recently 5:23 9:13 22:12 26:3 35:7 67:25 100:21 recession 125:13 recognition 119:15 recognize 15:12 recognized 9:18 15:15 19:20 recognizing 141:19 recollection 53:12 recommend 31:9 34:8 58:4 81:9 90:17 109:22	recommendation 20:18 37:7 52:19 80:20 111:10,13 113:2 114:14 116:22 117:23 118:13,21 122:14 123:5 135:25 136:3 142:2 recommendation s 20:12 53:6,9 54:1 65:15 77:13 78:18,19 79:3,7, 9 81:3 82:2 89:14,20,22,23 90:4,6 91:13,18 116:25 recommended 34:9 recommending 55:1 80:22 129:11 132:2,4 reconsider 37:10 reconsideration 52:7 record 14:3,6,12 80:17 89:9 90:14 115:12 116:5 recorded 9:22 recovered 86:15 recovery 102:20 126:5 recreational 102:19 red 71:24 reduce 135:17 reduced 129:10 reduction 127:4 129:2 refer 27:13 referrals 112:16 referred 112:19, 21 reflected 29:1 reflection 42:6 reforecast 23:10 reforecasting 123:13	reforming 46:10 refresh 38:8 regard 123:23 Reggie 6:1 14:4 21:2 140:15,25 register 8:18 76:18 79:12 80:11 95:4 registered 87:12 registering 79:19 80:5,17 87:2 registration 80:14 regular 60:12 68:5 72:10 77:3 84:21 87:7,13 108:5 126:8 regulate 74:13 87:24 97:4 regulated 74:6 75:2 86:18 regulating 74:4 regulation 86:25 regulations 118:3 regulatory 58:24 reintroduced 50:20 rejoined 128:15 related 20:3 82:10 91:16 relationship 48:1 58:11 relationships 58:14 119:12 relative 53:8 87:22 122:10 release 132:7 released 131:24 relevant 79:1 rely 51:12 125:6 remain 61:12 62:12,24 118:21 129:12 remainder 93:21 remember 5:20 29:16 61:8,9	123:19 133:1 remind 107:5,11 reminder 10:19 123:9 remittance 131:19 remove 15:18 75:15 82:17 118:15,21 removed 19:18 75:17,20 renegotiate 79:5 renegotiating 127:22 renewed 98:19 rent 133:21 134:5 rental 88:13 127:13 129:13 131:25 132:1 134:10 rentals 129:5 reopen 6:24 9:7 reopened 8:24 reopening 9:2 repeat 85:15 replace 130:22 replacement 137:8 report 8:23 12:5, 7 22:8 74:15 107:2,16 109:1,3 125:17,20,24 126:4 reported 68:7 reporting 59:1 reports 60:12 62:14 123:13 represent 15:20 16:16,17 45:3,6 49:20 124:18 representation 17:5,18 51:11 representative 62:13 92:5 representatives 61:5
R	radar 98:18 raised 14:22 ramping 103:6 105:11 ran 31:22 rap 74:7 rate 129:18,22 rates 127:14 reached 23:3 reactivates 88:8 read 6:17 57:24 125:2 readjust 23:13 reads 88:18 ready 14:15 16:2 17:9,14 18:4 19:4 31:3 32:1,2 33:6 42:25 44:7, 9 45:21 48:13 49:9 68:25 93:3	recently 5:23 9:13 22:12 26:3 35:7 67:25 100:21 recession 125:13 recognition 119:15 recognize 15:12 recognized 9:18 15:15 19:20 recognizing 141:19 recollection 53:12 recommend 31:9 34:8 58:4 81:9 90:17 109:22	recent 28:25 43:8 107:1 recently 5:23 9:13 22:12 26:3 35:7 67:25 100:21 recession 125:13 recognition 119:15 recognize 15:12 recognized 9:18 15:15 19:20 recognizing 141:19 recollection 53:12 recommend 31:9 34:8 58:4 81:9 90:17 109:22	recent 28:25 43:8 107:1 recently 5:23 9:13 22:12 26:3 35:7 67:25 100:21 recession 125:13 recognition 119:15 recognize 15:12 recognized 9:18 15:15 19:20 recognizing 141:19 recollection 53:12 recommend 31:9 34:8 58:4 81:9 90:17 109:22

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

represented 47:19	79:18 117:10	110:5	20,24 12:8,15, 17,18 13:8 14:2	runs 11:13 123:9
representing 20:21 62:2	rest 95:2 137:14	rid 44:17	19:5,7,24 20:19	S
represents 15:9 40:9	restricted 69:19	ride 102:18	21:1,10,14,15	Sabo 100:10
reputation 34:1 76:12	36:12 88:9 91:11	103:4	22:6 23:15 24:3, 7,10,19 25:15	101:18 104:7,9, 14 105:5
request 19:17 25:8 27:14 66:7	Restroom 131:24	Ridge 8:1 100:22	27:16,20,23	Sacramento 20:8 130:3
requested 13:16, 20 19:20	result 61:14	riding 102:12	28:1,4,5,20	safe 67:21 80:21 81:2,13 84:2
require 51:8	resulting 26:2	rifle 83:13	30:13,19,23	124:9 139:8,14 140:14
required 66:25 67:3 71:4 84:22 89:24 116:2 131:21	results 4:16 23:8	rifles 71:10,11	34:5,6 35:16	safely 8:7 80:25 82:1 87:13
requirement 68:20 69:9,23 70:2 83:3,13,18 84:5 85:5	resumed 51:11	right-hand 70:24	38:3,5,6 39:13	safer 65:16 77:20 78:25 82:5 84:11
requirements 23:22 58:24 84:19 87:10 90:4 118:7	retaining 135:18	rights 88:21	40:5 41:1,3	safes 81:3
requires 13:14 51:17 82:19	retires 119:9	128:14	42:20 50:1,6,10, 14 51:23 52:13,	safety 65:4,5 67:14 69:24 70:1
requiring 54:24	return 128:12,14	rise 65:7	17 54:20 55:24	73:21 78:15
rereview 23:7	reunited 8:7	road 118:16	56:1,2,7,20,24	80:22 81:7,12
rescind 50:25 51:1,5	revenue 9:25	Robbins 48:12	59:5,17 60:3,16, 23 61:6,18 62:19	85:6 87:9,10
rescission 51:10	32:21 33:3	49:8,10	63:1,4,8 64:6	90:7
research 120:2	127:15,16,18,20	Robert 25:20	82:9,24 85:7	sale 29:25 32:25 86:19 91:5
reservations 8:25 9:11 11:2	128:2,5 133:5	52:19 54:5 134:2	91:21 92:9,22	sales 8:12 65:7, 16 69:18,20 73:8
reserves 124:6,13	revenues 9:22	Robert's 51:4,9, 18	96:2,5,8,10	74:22 78:21 80:3
resolution 15:17, 24	132:15	robust 58:16	97:14 98:4,8,11, 15 101:9,14	91:9 100:6
resolved 14:24, 25 47:4	review 22:24	67:15	108:18,19,25	127:24 131:17
resource 102:7 103:15	26:7 57:21 58:7	roll 5:1 6:10,14	110:16,22 112:6	San 65:23 70:13
resources 4:17 49:2	70:7 90:15 92:18	7:1 12:16 21:11	113:5,8,15,16	77:19 84:17
respectfully 83:9	98:5 114:10,13	22:23 27:22 28:3	114:5,9,17,19, 23,25 115:4	87:22
respond 96:9	117:1,4 122:15	58:12 113:10	116:8,13,16	sand 76:6
responsibility	reviewed 23:20	115:5 120:9	120:8,18,19	Sandra 30:21,24
	118:14 132:12	132:14 137:20	121:8,16,19	56:8 62:6 110:19
	reviewing 36:11	rolled 23:25	122:2 134:13,18	114:21
	58:3	row 9:16	135:24 136:24	Sandy 24:12
	revise 20:4 28:22	Roy 31:2,25	137:15,19,21,22	Sanitary 135:8
	revising 29:7	32:2,3 33:5,22	138:11,15,23	Sarah 100:10
	revisit 37:6,8	Roy's 33:12,18	139:10,20 140:7, 17 141:8,21,25	satisfied 18:25
	RFP 132:5,6,10	34:20	Ruiz 5:8,9 7:8,9, 17 12:23,24	22:19 23:4
	135:18	Rubacalva-	21:20,21 25:22	Saturday 11:7
	RFPS 131:23	garcia 85:8	28:10,11 35:21	12:1
	RICHARDS 6:8	Roy's 33:12,18	36:4 37:12,13	
	7:23 12:6 19:24	34:20	39:18 40:10	
	27:23 35:13 59:3	Rubacalva-	55:11 56:10,11	
	60:7 63:7,19,23	garcia 85:8	58:2,9 96:15	
	64:1 66:4,7,11	RUBALCALVA-	113:21,22	
	99:3 101:11	GARCIA 84:13	120:24,25	
	111:14 112:12	Rubalcava 25:2,	133:16 134:12	
	114:8 116:20	23 29:15 50:22	138:2,3 140:8,9	
	118:23 119:24	Rubalcava-	Rules 51:4,9,18	
	121:11,21 123:4	garcia 4:8,20,25	run 47:9 125:1	
	133:24 138:22	5:2,3,17 6:13,15, 16,20 7:2,3,18,	running 17:16	
	Rick 109:17,23		132:10	say's 125:17

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

scaling 60:20	117:8	serve 60:14 61:2, 4 100:15	short 126:3	Singleton 9:13 24:17
scenario 125:12	secure 81:21 83:23	served 65:24	short-term 60:19	site 58:6 91:14 137:1,3
scene 68:2	secured 82:1	serves 100:19	shortest 112:13	site-planning 58:4
schedules 48:16	security 130:18, 20	service 14:17 119:16 127:7	show 32:6 64:16 70:13 71:20 73:1,9,17 74:24	sitting 115:15 118:14,20
school 105:6	seek 82:20	128:12 129:2	76:9,10 79:5,25 88:7 89:16 90:11	situation 51:3 94:21
schools 88:4	seeking 94:10	services 85:23 99:8,14 100:5	91:12,15 92:1	sixth 32:7
Scouts 105:20, 21,24	sees 102:11	101:5 129:3	94:7 129:6	skill 72:17
scratch 123:21	seizures 85:25 86:6	131:18,25	showing 132:21	skills 72:19
screen 63:17,24 64:4 66:10 116:17 120:1	selected 40:8 135:2	serving 60:10 126:20	shows 32:4,14,19 33:2 64:16,17	slide 57:2,25 59:2,7,12 63:5
screens 64:18	self-produced 128:4	session 5:18 6:4, 6,9,20 22:13,15	65:7,10,11 69:12 70:15 72:14	73:7 74:2 83:17 99:21 113:4
scrolling 116:23	sell 32:18 34:18 65:11 88:17 89:1,3 91:1,7	24:1 30:5 34:9 35:12,18 115:15	75:1,6,8,11 77:18 93:9,12	125:2
Seasonal 11:12	seller 79:10 80:20 81:2,9,16	123:7	127:22	slides 57:23
seconder 120:5, 12	sellers 78:20 79:15 81:24 82:3	sessions 102:21 116:3	shut 105:20,22	slippery 33:25 97:10
seconds 76:23 77:11	selling 70:15 73:25 74:24 76:13 79:8 88:22	set 27:1 32:8 40:19 64:7 72:21	shuttle 131:25	slope 33:25 97:10
SECRETARY	90:22	124:14,15,24 126:13 127:12	side 9:25 10:1 34:19 70:12,18, 24 71:20 92:1	small 47:19 71:11 101:23
4:19 5:2,4,6,8, 10,13,16 6:11, 14,19 7:2,4,6,8, 11,13,15,17 12:17,19,21,23, 25 13:2,4,6 14:1, 13 16:1 17:13 18:3,6 19:3 21:13,16,18,20, 22,24 22:1,3,5 28:4,6,8,10,12, 14,16,18 31:1,25 33:5 34:4 42:23 44:6 45:20,25 47:12 48:11 49:8 50:3,9,13 56:1,3, 5,10,12,14,16, 18,22 93:1,6 94:14 96:4 98:13 101:17 104:5,13 106:13 107:23 108:17 113:14, 17,19,21,23,25 114:2,4 120:14, 17,20,22,24 121:1,3,5,7 137:21,23,25 138:2,4,6,8	132:18 133:2	smiles 8:12		
section 14:7 19:18 114:18,20	semi-automatic 71:18	sets 112:23	95:5,22 96:22 127:15 128:7 130:8	Socal 93:24 95:10
	send 5:20 6:1 63:5 135:25	setting 100:16	sides 43:22 76:3 92:4 94:3,13 96:25	social 17:2 77:4 104:24
	sends 80:12	sewer 135:5 137:10	sign 13:16,20 73:4 84:23	solar 135:16,19 136:10
	senior 102:23 129:18	sexual 115:23	signage 32:23,25 33:24	sold 29:4,24 35:10 68:18
	sense 108:9 133:22 134:5	Shannon 42:24 44:6,7 45:23 47:12,14 48:11	signed 78:2	70:13 71:7 73:14
	separate 57:14 60:13 129:21	share 11:19 57:1 63:17,24 64:4 65:6 66:10 74:1	significant 88:11 134:25	solution 44:3 106:20
	separately 19:17	78:19	signing 131:14	solved 87:4
	serial 67:1,11 71:1 79:19 80:12 82:20	shared 116:17	Silverado 8:1 100:22	sooner 137:12
	serialization 67:2	sharing 20:8 107:16	similar 71:25 83:15 84:6 90:6	sort 39:22 57:6 123:19
	serialized 71:5 72:21	she'll 104:10	98:23	SOS 11:22,23
	series 70:10,11 78:1	shelter 8:2	simple 77:16	sound 55:14
		shifted 43:6	simply 15:18 51:14 102:15	sounds 46:2 89:22
		shoes 78:13	103:23	source 107:3
		Shooting 83:20, 25	single 15:13 46:19 90:7,17	Southern 68:6 75:1 85:23 87:11

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

space 124:8 127:14 130:10	sprawl 102:6 spring 102:12 105:2,21	125:8,10 131:17 stated 86:17 93:17	streamlining 59:23 street 64:24 66:19	summer 4:25 6:4,8,16 7:1,20 12:16 13:24 21:10 22:6 28:3 34:6 42:22 43:1 55:24 92:24 96:3
spaces 99:14,18, 19,20	Stables 100:11	statement 6:17 119:25	strength 59:21	
speak 17:16 43:3, 12 51:19 64:23 94:22 98:10 118:5	staff 19:16,25 20:20 22:12 25:12 30:7,11 36:21 37:4 41:8, 9 43:2 62:16 92:17 98:6 99:5 101:6 103:12 104:4,15 106:25 107:16 109:1,24 114:12 119:13 121:17 122:10, 23 123:12 124:15 128:15 129:2 132:2 138:19 140:10, 22	states 15:2,19 16:7 44:14 67:16 95:12	stresses 49:2	98:11 100:8 101:15 102:12 104:23 105:1,13 106:11 108:19 113:9 115:4 120:9 126:1 137:19
speaker 33:22 50:4,5 85:13 96:22	statewide 86:17 97:4	statistic 85:15	Strides 100:12 105:11,13,17	Super 127:24
speakers 13:16, 19,22 46:7 63:14 92:24 96:17 97:6 98:2,9 113:13 141:13	statistically 82:22	statistically 82:22	stroll 102:15	supervisor 8:22 9:13 128:13
speaking 9:12 16:5 90:12 101:22	statistics 85:21 86:13	status 10:23 62:14	strong 126:4	supplies 84:24
speaks 115:11	stakeholders 20:11	stay 109:9	structure 41:15 47:5	support 18:1 52:1 54:16 55:2 57:10 58:18 119:5
special 11:9 15:8, 13,18 17:19 18:19 72:19 85:22	Stallions 107:7	stayed 124:7	struggle 106:4	supported 34:10
specific 19:17 23:21 33:18 34:19 38:25 48:6 52:23,25 89:4 90:10 91:11,12 111:22 124:14, 15	stalls 8:4,6 99:13, 17	staying 60:2	stucco 136:17	supporters 103:11
specifically 44:14 60:25 75:1 88:2	stand 4:22 45:13 140:1	stays 140:13	study 22:13,15 24:1 34:9 110:9 123:7 134:1,24 136:15 137:7	supposed 60:19
specifications 36:5	standing 54:17	step 137:10	stuff 18:15 136:5	surrounding 34:25 65:14
Spectra 98:25	standpoint 53:6	steps 68:11 77:16,17 78:11 98:7 137:11	styles 70:25	surveillance 130:20
Spectra's 6:25	stands 64:25	Steve 65:19 66:2, 10,12,14 74:1,3 82:14 83:8 84:20 85:21 86:20	subject 35:3 54:5	sustained 126:4
speech 88:21 89:5	Stanford 105:16	Stone 24:13	submit 114:22	swear 135:9,10
speed 31:6	start 13:17,20 34:1 91:8 106:16 136:17 137:11 138:25	stop 123:7 133:12	subsequent 109:21	sympathy 139:17
spend 136:20	started 38:9 118:12 121:20, 23 123:20 124:20	storage 80:21 81:2 84:2,12 85:6	subsequently 22:14 23:5,6	sync 107:21
spent 65:21 76:24 93:11,13	starting 75:8 105:24	store 80:25 81:4 87:13	substances 90:23	system 20:6 69:10 130:18,20 135:3 137:8
spoke 48:24	starts 92:5	stories 9:19	substantial 107:13 134:2	systems 135:9
spoken 47:15	state 14:20 15:3, 19 20:6 26:9,20, 24 27:2,9 29:1 35:1,5 44:14,23, 24 46:4 58:15	Stormwater 26:4	substantially 127:9	T
sponsored 103:1	74:12 78:7 79:17	story 95:6	suburban 102:6	
sports 8:5 17:2 83:20,25	84:15,17,19	Stout 42:23 43:1 101:18 106:11, 15	succeed 41:21	
	86:22 97:3 109:7	strange 93:10	successful 8:9 104:25	
		strategy 129:19	suddenly 94:24	
		streamline 57:6 62:22	suffering 77:7	
			suggest 111:23 141:6	
			suggested 49:19	
			suggestion 29:20 30:16 110:24 111:7	
			suggestions 41:8 89:22	

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

taking 11:16 14:21 15:22 16:4 25:19 36:24 40:11 41:10,21, 24 44:11 45:2,17 48:15 59:15 77:11 83:15 94:17 104:15 106:8 127:5	118:17 119:3,15 133:1 140:23	threatened 49:16 three-hour 116:10	Todd 14:14 17:13,15 18:3 31:1,2,4,25 42:25 48:12,14 93:2 94:14,15	treasure 102:5 treat 122:15 tree 11:12 tremendous 115:9
talk 16:21 20:7 31:8 43:2,19 49:11 66:13,16, 18 67:13 68:12, 14 77:5	terrific 8:19 testing 11:3 texting 104:10 Thankfully 8:5 Thanksgiving 11:9,11 139:6,12 140:13,19	three-year 127:11	threshold 26:11 thrive 103:13 Thursday 4:4 11:11 20:14 32:7 123:6	told 36:7 40:18 ton 106:6 tone 33:11,17 tool 75:23 tools 72:15 76:5
talked 17:8 80:1	that'll 23:18 58:20	ticket 129:17	top 125:12 133:17	top-notch 103:14 topic 13:25 29:11
talking 15:1 18:1,17 43:17 48:18 85:24 91:24 92:5 115:23	THC 30:2 31:9	tickets 11:17 118:5,8	total 10:9 99:13 130:25 131:1	triggered 118:12 triple 78:5 trivia 103:4 true 75:24 94:3
talks 20:10	theme 126:11	tied 39:23 91:16	totally 85:12 86:18 95:6	tumultuous 43:14
tape 135:10	therapeutic 102:14	tier 9:5,8 10:23 126:3	tough 32:8	turn 7:21 10:15 50:15 98:16 106:6 108:20 111:8 112:7 121:10 123:2
taping 135:5 137:9	therapy 100:14 102:21	time 7:18 13:13 14:11 16:4 17:2, 10 19:1,15,20 24:20 25:18 29:5 31:22 34:8 35:10,20 38:11 39:5 43:8,17 47:6,21 48:15 50:9 51:10 52:5 57:5 59:20 62:5, 17,20 71:12 79:4 85:16 88:2,8 93:8,11,13 94:12,18,20 96:7 98:1,19 101:8 106:7,22 109:11, 13 110:15,21 111:15 112:5 123:22 124:8 126:3 131:20 133:18 134:11	trace 80:4 traced 67:12 71:2	two-member 42:18
target 90:2	things 8:8 18:12 29:19 31:14,16 35:11 42:3,17 47:22,23 49:11, 20 51:24 57:6 66:18 82:25 87:6,25 88:5 93:15 95:21 104:19 107:6	times 43:14 48:8 102:10 108:8	tradition 78:16 79:14	two-person 37:20,25 41:22 46:11 47:6
targeted 93:9	128:2,10 136:14, 18	tinkering 82:16	trail 16:24 69:11	two-piece 76:4
targeting 89:4	thinking 22:25 133:19	title 125:21	trailers 131:24	two-thirds 51:1, 13,18 54:24
task 101:23 107:12	thinks 62:12	today 6:21 14:25 30:17 57:2 60:12 64:20,23 65:5 66:14 67:13	trainers 99:21,23 100:4,5,7,10,24 101:24 103:20 106:2,3	types 70:8 134:9
tax 131:17	thirds 51:22	times 43:14 48:8 102:10 108:8	training 100:5,11 115:11,13,14,18, 20,21 116:3	<hr/> U <hr/>
team 8:4,15 125:3 129:19	thirty-three 129:17,23	tinkering 82:16	trainings 130:3	ultimate 23:10
technology 64:5	thought 29:5 55:7 59:22 64:13 109:15	title 125:21	transactions 128:21 130:16	ultimately 22:18 40:24 106:19
telling 88:25 91:1	thoughts 30:18 40:14 110:14 123:1	today 6:21 14:25 30:17 57:2 60:12 64:20,23 65:5 66:14 67:13	transition 20:6 59:20 129:8	umbrella 61:20
tells 75:17	thousand 86:9 128:25 130:25 131:2,3,5	translates 36:9	transparency 46:4,9,12 53:5, 14 54:10 58:18	unanimously 33:8
temporarily 9:5		transparent 20:8 54:4 55:4	uncertainty 46:13	uncomfortable 25:11
temporary 8:4		travel 129:1,24	undercut 76:14	underground 136:17
ten 10:4 86:10 129:12				
ten-month 9:21				
term 112:24				
terminate 51:6, 16				
terms 10:7 24:14 51:5 53:13 62:10 85:18 87:23 88:6 109:5 110:10,12 115:13,25				

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

undermine 68:16	upside 128:3,24	23	55:23,25 88:16	105:14
undermines 67:5,17	urban 100:16	24:18	98:6 111:11,17,	weekend 12:1
understand 32:18 41:4 52:18	urgent 93:15	veteran's 9:19	22 114:15	105:15
95:20 106:3	USA 16:11 45:5	veterans 9:15	116:18	weekly 101:25
understanding 16:12,19 100:2	USEF 16:13	24:9 61:5 62:7	voted 36:2 52:4	weeks 8:10 9:1
unemployment 128:16 131:19	user 81:14	100:15	votes 19:15 51:5	100:22 119:18
unequal 17:21	users 103:11	Vice 5:4,5 7:4,5	<hr/>	weigh 50:23 51:2
unfavorable 9:24	utilities 129:1	12:13,19,20	W	welcomed 49:17
10:5 23:9	130:10 131:4	21:7,16,17 24:7,	wage 127:5	welcoming 8:24
unfortunate 48:19	utility 135:17	11 27:12,18	wait 73:18 97:3	15:12 18:17
UNIDENTIFIED 50:4,5 85:13	<hr/>	28:6,7 30:15	waiting 25:10	West 88:7,14
unilateral 41:19	V	52:13,18 56:3,4	69:4	89:16 90:3
52:1	vacancies 99:20	57:8 60:23 61:7,	walk 9:9 66:2	91:12,15
unilaterally 57:11	vacancy 99:18	11 62:6,21 63:3	wanted 5:19	whatnot 22:17
unions 26:2 27:5	vacant 99:16	85:8,14 86:16	14:3,5,10 20:23	widely 126:19
United 15:2,19	vaccination	87:14,17,19	24:15 25:3,23	Wifi 130:16
16:7 66:15 67:16	126:23 127:1	89:12 91:10 92:8	26:16,21 27:6	wildfires 100:22
uniting 95:10	vaccine 126:17,	108:24 113:11,	38:12,17 40:7	winter 11:14,16
unity 46:8	19	17,18 115:6	55:11,22 57:6	102:13 105:2
unknown 131:20	valuable 102:7	116:12,15	64:21 65:6 66:16	139:14
unlike 27:3 42:1	values 64:25	118:24 120:20,	75:12 76:22	wiped 123:19
79:14	93:18,22	21 121:25 122:7	88:14 96:15	wishes 17:17
unlikeness 44:15,	variance 10:6	132:9 134:17,20	97:16 98:25	19:19 131:6
24	variety 44:15	136:12 137:5,23,	104:20 105:25	withholding
unprecedented 43:5	88:3	24 140:19	131:19	11:19
unserialized 94:4	vaulting 102:12	141:12,14	woman 93:18	wonderland
untimely 6:3	vehicle-based	video 135:5,10	100:15	11:16
untraceable 68:4	124:10 128:6	view 45:9 46:24	Women 64:25	Woods 125:7
72:22 73:3,12	vendor 49:13	viewpoints 47:19	wonderful 11:22,	Wooten 42:24
upcoming 10:16,	70:14 72:5 77:4,	Vince 5:22	25	44:7 45:23
19	21 90:3,9,18	139:17	watch 102:16	47:13,14
update 9:21	91:14 96:21	Vincent 141:2	watched 76:21	word 47:18
10:13,16 21:4	97:11	142:3	water 131:25	words 43:12
24:20	vendor's 91:7	Violence 66:15	135:3 137:8	45:18
updates 7:22	vendors 34:17	virtual 128:25	WAVE 64:22,25	work 9:19 14:18
58:24 62:5	69:10 73:2,5	virtually 130:1,5	77:12 93:17	24:11 25:5
upgrade 130:15,	74:23 79:8 80:1	virus 126:2	94:19	26:13,14 27:2
18,20	82:3 83:10	voice 17:25 41:24	ways 32:23 46:6	34:21 35:14
	88:16,22 89:22	55:13	67:13 108:3	36:20 37:3
	90:8,22 91:1	voices 18:23	140:2	41:16,20 54:13
	Ventura 70:15	38:23 41:24	wealth 30:8	61:15 62:9 64:5
	76:8 77:19	42:3,14 47:22	website 9:11	103:20 116:7
	vernacular 66:19	volunteers 95:10	10:21 11:23	
	versus 29:25	107:12	80:10 81:10,12	Regal
	36:6 41:6 47:19,	vote 24:25 27:20	95:9 99:6 100:13	
		28:22 33:8 35:17	websites 81:11	
		36:6 50:15 51:1,	weeds 8:19	
		8,10,13,17,18	week 8:22 11:11	
		52:3,10 54:25	20:15,16 102:19	

OC COUNTY FAIR AND EVENT CENTER
Board of Directors Meeting on 11/19/2020

<p>117:7 119:17 121:12,14 128:13 135:1 138:18 139:5 140:22 worked 24:2 26:15 27:5 65:22 112:14 119:8 124:15 working 20:5 27:4,5 46:11 57:11 65:4 79:20 99:1 103:12,22 104:2 105:19 117:13 126:15, 25 129:19 works 9:7 26:18 27:11 62:20 worksheets 123:20 workshop 20:17, 25 53:8 114:13 122:9 134:21 135:14 138:18 workshops 20:10,14 world 16:11 29:22 43:5 worries 66:6 worth 121:14 written 14:7 wrong 95:25</p> <hr/> <p>Y</p> <p>year 9:15 10:11 11:4,21 15:7 20:6 22:21,23 23:2,11,13,23 24:18 32:5,8,12 42:10 45:11 48:8 76:9 105:11,19 122:17,21 123:9, 22,24 124:5,13 125:5,16 127:14 128:18 130:17 131:10,12,22 132:8 133:21,23 135:2 136:20 141:22</p>	<p>year's 125:17 year-and-a-half's 121:14 year-round 15:4, 5 17:20 104:25 105:4 127:8 134:8,9 years 25:25 26:12 42:11 65:21,22,25 67:18 68:9 69:14 74:20,25 78:6,11 85:1 86:24 104:18 108:2 119:8,15 127:12 128:13 141:1 yeses 56:22 young 81:5 youth 88:4 100:16 105:14 129:19</p> <hr/> <p>Z</p> <p>zones 8:4</p>	
---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--