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**From:** Leigh-Ann Kazolas [REDACTED]  
**Sent:** Friday, November 18, 2022 10:00 AM  
**To:** npham@ocfairboard.com; aitken@ocfairboard.com; scervantes@ocfairboard.com; dlabelle@ocfairboard.com; nrubalcava-garcia@ocfairboard.com; rruiz@ocfairboard.com; nkovacevich@ocfairboard.com; bbagneris@ocfairboard.com  
**Cc:** Michele Richards; Joan Hamill; Summer Angus  
**Subject:** EqC Contract Summary  
**Attachments:** EqCContractWrapUp.pdf

Dear OCFEC Board and Staff,

Thank you for listening to our disjointed and fact-packed commentary yesterday during the EqC Contract discussion portion of the Board Meeting. It is challenging to distill so much information in a one-way, three-minute format especially about a topic clearly very close to our hearts. The attached is a brief summary of our understanding of the situation as we all head into a successful 2023.

Leigh-Ann Kazolas  
Equestrian Center Task Force

November 18,2022

Dear OCFEC Board of Directors and Staff,

We are writing to summarize the decision made at yesterday's Board Meeting to engage Lopez Works Inc to do the Feeding, Stall Cleaning and Arena Maintenance at the Equestrian Center to make sure that we all have a full and complete understanding as we move forward into 2023:

1. The District is entering into a contract priced at 300-400% over standard industry rates for labor and supplies.
2. The Scope of Work in the IFB and current agreement does not reflect current services. Currently, stalls are cleaned twice daily for horse health, hygiene and fly mitigation, and the main arenas are maintained twice daily for injury prevention and dust mitigation. The IFB and subsequent agreement indicate that this only needs to occur once a day. Therefore, the horses will be receiving 50% less services with this new agreement in two of the three areas of contractor responsibility.
3. The District is comfortable paying \$1500 an hour in labor to feed the horses. This will total \$547,000 for 365 hours of work per year and does not include the food.
4. The District is comfortable with paying above retail rates for hay and bedding and paying a 5% commission on waste/unused perishable products to the contractor.
5. The District will be supplying a work force to complete the rest of the daily work required to maintain the Equestrian Center in good working order that were left out of the scope of work.

We look forward to working together with you as we moved forward into 2023.

Sincerely,

Leigh-Ann Kazolas  
On behalf of the Equestrian Center Task Force