

32nd D A A - OC Fair & Event Center
Statement of Operations - Summary (Unaudited)
October 31, 2023

2023 Current Month Amount	Budget Current Month Amount	Budget \$ Variance		2023 Year to Date Amount	Budget Year to Date Amount	Budget \$ Variance	Full 2023 Budget
Revenues							
\$ -	\$ 270,000	\$ (270,000)	Admissions to Grounds	\$ 12,931,507	\$ 14,106,046	\$ (1,174,539)	\$ 14,106,046
-	-	-	Commercial Space Rental Revenue	1,174,079	1,212,275	(38,196)	1,212,275
232	51,525	(51,293)	Carnival and Concessions Revenue	16,883,112	16,637,500	245,612	16,638,025
3,402	400	3,002	Exhibits Revenue	90,579	84,638	5,941	85,838
28,150	20,000	8,150	Attractions Revenue	9,519,415	11,499,954	(1,980,539)	11,499,954
40,423	2,000	38,423	Miscellaneous Revenue	5,020,401	5,499,054	(478,653)	5,499,054
72,208	343,925	(271,717)	Total OCFEC-Produced Event Revenue	45,619,094	49,039,467	(3,420,373)	49,041,192
290,003	310,200	(20,197)	Facility Rental Revenue	1,440,139	1,449,800	(9,661)	1,792,600
689,865	856,300	(166,435)	Other Event Revenue	5,891,592	6,165,752	(274,160)	7,153,952
97,280	117,422	(20,142)	Equestrian Center Revenue	1,069,813	931,610	138,203	1,409,064
10,821	5	10,816	Other Operating Revenue	117,406	31,516	85,890	37,326
1,087,968	1,283,927	(195,959)	Total Rental Revenue	8,518,950	8,578,678	(59,728)	10,392,942
226,965	76,000	150,965	Interest Earnings	1,815,723	704,000	1,111,723	880,000
-	-	-	Grants	4,672	45,000	(40,328)	45,000
10,485	-	10,485	Other Non-Operating Revenue	55,488	9,642	45,846	9,642
(30,663)	-	(30,663)	Prior Year Revenue	(39,311)	-	(39,311)	-
206,786	76,000	130,786	Total Non-Operating Revenue	1,836,572	758,642	1,077,930	934,642
\$ 1,366,962	\$ 1,703,852	\$ (336,890)	Total Revenue	\$ 55,974,616	\$ 58,376,787	\$ (2,402,171)	\$ 60,368,776
Expenses							
\$ 1,270,483	\$ 1,586,034	\$ 315,550	Payroll and Related Expense	\$ 16,894,399	\$ 19,399,992	\$ 2,505,593	\$ 22,505,740
331,861	447,296	115,435	Professional Services Expense	6,676,773	7,683,117	1,006,344	8,236,568
1,269	1,075	(194)	Directors Expense	9,952	15,525	5,573	19,250
46,869	47,000	131	Insurance Expense	462,158	472,130	9,972	566,130
16,864	15,070	(1,794)	Telephone & Postage Expense	154,900	166,610	11,710	196,750
276,016	86,177	(189,839)	Supplies and Equipment Expense	3,718,678	3,337,950	(380,728)	3,420,754
225,019	230,519	5,500	Facility and Related Expense	4,400,938	4,603,865	202,927	5,000,903
90,420	37,340	(53,080)	Publicity & Related Expense	1,843,385	2,267,351	423,966	2,287,751
41,045	42,200	1,155	Attractions Expense	6,991,762	7,735,172	743,410	7,735,672
-	-	-	Other Self-Prod Event Expense	249,313	237,724	(11,589)	237,724
-	-	-	Premium Expense	128,118	123,280	(4,838)	123,280
(312)	45,840	46,152	Other Operating Expense	807,522	791,367	(16,155)	804,819
2,299,534	2,538,551	239,017	Total Operating Expense	42,337,898	46,834,083	4,496,186	51,135,341
300,000	300,000	-	Depreciation Expense	3,000,000	3,000,000	-	3,600,000
-	-	-	Major Projects	97,071	105,000	7,929	105,000
-	-	-	Net Pension Adjustment - GASB 68	-	-	-	5,000,000
(1,903)	-	1,903	Prior Year Expense	(4,244)	-	4,244	-
298,097	300,000	1,903	Total Non-Operating Expense	3,092,828	3,105,000	12,172	8,705,000
\$ 2,597,631	\$ 2,838,551	\$ 240,920	Total Expense	\$ 45,430,725	\$ 49,939,083	\$ 4,508,358	\$ 59,840,341
\$ (1,230,669)	\$ (1,134,699)	\$ (95,970)	Net Proceeds	\$ 10,543,891	\$ 8,437,704	\$ 2,106,188	\$ 528,435

32nd DAA - OC Fair & Event Center
Balance Sheet (Unaudited)
October 31, 2023 and 2022

	<u>2023</u>	<u>2022</u>
Assets		
Cash	\$ 2,488,977	\$ 1,387,813
Investments	53,619,837	73,879,078
Accounts Receivable	1,578,569	700,155
Reserve for Bad Debt	(45,079)	(60,991)
Prepaid Expenses	237,288	131,207
Deferred Outflows - Pension	4,847,718	5,025,401
Total Assets	<u>62,727,310</u>	<u>81,062,663</u>
Capital Projects in Process	29,181,276	1,543,456
Land	133,553	133,553
Buildings and Improvements	99,323,556	98,670,323
Equipment	8,774,005	8,387,264
Accumulated Depreciation	(70,668,309)	(67,724,589)
Total Capital	<u>66,744,081</u>	<u>41,010,007</u>
Total Assets	<u>\$ 129,471,391</u>	<u>\$ 122,072,670</u>
Liabilities		
Accounts Payable	1,004,078	2,675,938
Deferred Revenue	1,874,245	629,978
Payroll Liabilities	662,886	686,493
Deposits	27,129	28,235
Loan Payable - SB84	1,739,579	1,739,579
Compensated Absences Liability	1,668,515	1,795,279
Deferred Inflows - Pension	5,741,730	1,596,489
Pension Liability	17,066,190	28,102,775
Total Liabilities	<u>29,784,352</u>	<u>37,254,766</u>
Net Resources		
Investment in Capital Assets	42,411,843	42,724,495
Net Resources - Designated Use	504,460	304,460
Net Resources - Available for Operations	64,204,315	55,713,995
Unrestricted Net Position - Pension	(17,960,202)	(24,673,863)
Net Resources - Auction Fund	(17,268)	(17,268)
	<u>89,143,148</u>	<u>74,051,819</u>
Net Proceeds from Operations	10,543,891	10,766,085
Total Net Resources	<u>99,687,039</u>	<u>84,817,904</u>
Total Liabilities and Net Resources	<u>\$ 129,471,391</u>	<u>\$ 122,072,670</u>

**32nd District Agricultural Association
OC Fair & Event Center**

**Statement of Cash Flows (Unaudited)
For the Ten Months Ended October 31, 2023**

	<u>2023</u>
CASH FLOWS FROM OPERATING ACTIVITIES	
Excess of Expenses Over Revenues	\$ 10,543,891
Adjustment to Reconcile Excess of Revenue Over Expenses to Net Cash Provided by Operating Activities:	
Non-Cash Charges (Credits) to Net Income	
Depreciation Expense	\$ 3,000,000
(Increase) Decrease in Assets	
(Increase) Decrease in Accounts Receivable	(439,238)
(Increase) Decrease in Prepaid Expenses	(72,784)
(Increase) Decrease in Deferred Outflows - Pension	0
Increase (Decrease) in Liabilities	
Increase (Decrease) in Accounts Payable	(72,946)
Increase (Decrease) in Deferred Revenue	768,013
Increase (Decrease) in Payroll Liabilities	217,845
Increase (Decrease) in Deposits	20,950
Increase (Decrease) in Other Liabilities/Reserve	0
Increase (Decrease) in Compensated Absence Liability	(30,730)
Increase (Decrease) in Deferred Inflows - Pension	0
Increase (Decrease) in Net Pension Liability	0
Total Adjustments	<u>\$ 3,391,110</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ 13,935,001</u>
CASH FLOWS FROM INVESTING ACTIVITIES	
(Increase) Decrease in Capital Projects in Progress	\$ (27,332,238)
(Increase) Decrease in Building & Improvements	0
(Increase) Decrease in Equipment	0
Net Cash Provided (Used) by Investing Activities	<u>\$ (27,332,238)</u>
CASH FLOWS FROM FINANCING ACTIVITIES	
Net Cash Provided (Used) by Financing Activities	<u>0</u>
NET INCREASE (DECREASE) IN CASH	<u>\$ (13,397,237)</u>
Cash and Cash Equivalent - January 1, 2023	<u>69,506,051</u>
Cash and Cash Equivalent - End of Period - October 31, 2023	<u><u>\$ 56,108,814</u></u>

32nd DAA - OC Fair & Event Center
MTD and YTD Actual vs. Budget Comparison
October 31,2023

2023 Month Actual	2023 Month Budget	Variance
\$ -	\$ 270,000	\$ (270,000)
\$ -	-	-
\$ -	270,000	(270,000)
\$ -	-	-
\$ -	-	-
\$ 232	51,525	(51,293)
\$ 232	51,525	(51,293)
\$ -	-	-
\$ -	-	-
\$ 3,402	400	3,002
\$ 3,402	400	3,002
\$ 28,150	20,000	8,150
\$ -	-	-
\$ 42,757	2,000	40,757
\$ -	-	-
\$ -	-	-
\$ (2,334)	-	(2,334)
\$ -	-	-
\$ 40,423	2,000	38,423
\$ 72,208	343,925	(271,717)

\$ -	-	-
\$ -	-	-
\$ 32,725	18,700	14,025
\$ 9,188	-	9,188
\$ -	-	-
\$ 29,975	22,900	7,075
\$ -	-	-
\$ -	3,900	(3,900)
\$ 18,750	69,100	(50,350)
\$ 9,100	9,100	-
\$ 39,913	43,800	(3,888)
\$ -	500	(500)
\$ 450	300	150
\$ -	-	-
\$ -	1,300	(1,300)
\$ 2,475	-	2,475
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ 129,243	135,300	(6,057)
\$ 250	300	(50)
\$ 10,215	-	10,215
\$ -	-	-
\$ 1,850	1,800	50
\$ -	3,000	(3,000)
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ 5,870	200	5,670
\$ -	-	-
\$ -	-	-
\$ 290,003	310,200	(20,197)

OCFEC-PRODUCED EVENT REVENUE

ADMISSIONS TO GROUNDS
Gate Admissions
Advance Admissions
Subtotal
COMMERCIAL SPACE RENTALS
CARNIVAL & CONCESSIONS
Carnival
Concessions
Subtotal
EXHIBITS REVENUE
Entry Fees
Exhibit Awards
Garden Classes & Misc Sales
Subtotal
ATTRACTIONS REVENUE
MISC OCFEC-PRODUCED EVENT REVENUE
Parking
Sponsorships
Livestock Auction Receipts
Camping
Exhibitor Fees
Miscellaneous Other Self Produced Revenue
Subtotal
TOTAL OCFEC-PRODUCED EVENT REVENUE

2023 YTD Actual	2023 YTD Budget	Variance
\$ 10,167,193	\$ 13,389,346	\$ (3,222,153)
2,764,314	716,700	2,047,614
12,931,507	14,106,046	(1,174,539)
1,174,079	1,212,275	(38,196)
7,082,463	7,000,000	82,463
9,800,649	9,637,500	163,149
16,883,112	16,637,500	245,612
69,556	73,120	(3,564)
400	1,840	(1,440)
20,623	9,678	10,945
90,579	84,638	5,941
9,519,415	11,499,954	(1,980,539)
2,623,104	2,964,865	(341,761)
1,829,692	2,090,000	(260,308)
268,698	263,189	5,509
180,658	149,300	31,358
33,250	31,700	1,550
85,000	-	85,000
5,020,401	5,499,054	(478,653)
45,619,094	49,039,467	(3,420,373)

RENTAL REVENUE

RENTAL OF FACILITIES
Facility Rental Fees
Grounds Wide Rentals
Building 10
Building 12
Building 13
Building 14
Building 15
Building 16
The Hangar
Parade of Products
Breezeway
Wine Courtyard
Silo Building
Memorial Gardens
Millennium Barn
Little Theater
Baja Blues Restaurant
Building 33
Livestock Office
Equestrian Center Arenas
Equestrian Center Stalls
Equestrian Center Other Facilities
Parking Lot
Lawns
Event Camping
Festival Grounds
Mall
Grandstand Arena
Arlington Amphitheater
East Lawn/ Carnival Lot
Trailer Rallies
Individual Camping
Gazebo Rental
Pacific Amphitheater
Subtotal

OTHER RENTAL EVENT REVENUES

32nd DAA - OC Fair & Event Center
MTD and YTD Actual vs. Budget Comparison
October 31, 2023

	2023 Month Actual	2023 Month Budget	Variance
\$	-	-	-
\$	274,479	411,100	(136,621)
\$	240,541	235,000	5,541
\$	124,356	75,000	49,356
\$	41,655	106,500	(64,845)
\$	4,834	24,700	(19,866)
\$	4,000	4,000	-
\$	-	-	-
\$	-	-	-

\$	689,865	856,300	(166,435)
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\$	73,880	117,422	(43,542)
\$	628	-	628
\$	21,115	-	21,115
\$	1,656	-	1,656
\$	97,280	117,422	(20,142)

\$	-	-	-
\$	-	-	-
\$	-	-	-
\$	-	-	-

\$	-	-	-
\$	-	-	-
\$	-	-	-
\$	10,821	5	10,816
\$	10,821	5	10,816

\$	1,087,968	1,283,927	(195,959)
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\$	1,160,176	1,627,852	(467,676)
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\$	226,965	76,000	150,965
\$	-	-	-
\$	-	-	-
\$	-	-	-
\$	10,485	-	10,485
\$	(30,663)	-	(30,663)

\$	206,786	76,000	130,786
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\$	1,366,962	1,703,852	(336,890)
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\$	639,947	799,921	159,973
\$	10,399	1,050	(9,349)
\$	155,047	185,215	30,169
\$	461,272	581,202	119,930
\$	1,987	4,880	2,893
\$	1,832	6,266	4,434
\$	1,270,483	1,586,034	315,550

\$	331,861	447,296	115,435
\$	-	-	-
\$	331,861	447,296	115,435

\$	-	-	-
\$	1,269	1,075	(194)
\$	1,269	1,075	(194)

\$	46,869	47,000	131
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\$	16,864	15,070	(1,794)
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	2023 YTD Actual	2023 YTD Budget	Variance
Interim Admissions	149,951	152,600	(2,649)
Interim Parking	2,544,703	2,846,152	(301,450)
Revenue from Personnel Services	1,479,014	1,509,900	(30,886)
Equipment Rentals	722,191	596,100	126,091
Year-Round Concessions	741,505	836,100	(94,595)
Outside Caterers	214,229	184,900	29,329
Outdoor Signs	40,000	40,000	-
Promotional Revenue	-	-	-
Storage	-	-	-

Subtotal	5,891,592	6,165,752	(274,160)
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EQUESTRIAN CENTER REVENUES

Stall Rentals	803,804	1,174,220	(370,416)
Locker Rentals	6,731	(6,103)	
Feed	243,373	(222,258)	
Trailers/Misc	15,905	(14,249)	
Subtotal	1,069,813	931,610	138,203

Horse Show Entry Fees	-	-	
Donated Awards	-	-	
Stall Fees	-	-	
Other	-	-	

OTHER RENTAL REVENUES

Pay Phone Commissions	-	-	
Vending	-	-	
Fines	-	-	
Miscellaneous Rental Revenues	105,037	16,516	88,521
Subtotal	105,037	16,516	88,521

TOTAL RENTAL REVENUE	8,506,581	8,563,678	(57,097)
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TOTAL OPERATING REVENUE	54,125,675	57,603,145	(3,477,470)
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NON-OPERATING REVENUE

Interest Earnings	1,815,723	704,000	1,111,723
Discounts Earned	12,369	15,000	(2,631)
Grants	4,672	45,000	(40,328)
Sale of Assets	-	-	
Donations	55,488	9,642	45,846
Prior Year Revenue	(39,311)	-	(39,311)

TOTAL NON-OPERATING REVENUE	1,848,941	773,642	1,075,299
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TOTAL REVENUE	55,974,616	58,376,787	(2,402,171)
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OPERATING EXPENSES

Payroll and Related:			
Salaries/Wages - Permanents	6,567,075	7,851,733	(1,284,659)
Salaries/Wages - Overtime	286,791	35,150	251,641
Salaries/Wages - Temporaries	4,778,219	5,389,315	(611,096)
Employee Benefits	5,210,845	5,974,284	(763,439)
Travel Expense	21,661	53,500	(31,839)
Training and Recruiting Expense	29,808	88,510	(58,702)
Subtotal	16,894,399	19,399,992	(2,505,593)

Professional Services:			
Professional Services	6,619,295	7,647,617	(1,028,322)
Judges	57,478	35,500	21,978
Subtotal	6,676,773	7,683,117	(1,006,344)

Directors Expense:			
Directors Expense	1,264	4,475	(3,211)
Directors Mtg Expense	8,688	11,050	(2,362)
Subtotal	9,952	15,525	(5,573)

Insurance Expense	462,158	472,130	(9,972)
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Telephone & Postage	154,900	166,610	(11,710)
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32nd DAA - OC Fair & Event Center
MTD and YTD Actual vs. Budget Comparison
October 31, 2023

2023 Month Actual	2023 Month Budget	Variance		2023 YTD Actual	2023 YTD Budget	Variance
			Supplies and Equipment:			
\$ 117,901	2,050	(115,851)	Office Supplies	243,469	102,015	141,454
\$ 799	5,100	4,301	Signs/Banners	86,829	153,070	(66,241)
\$ 3,468	10,550	7,082	Decorations/Props	94,749	129,735	(34,986)
\$ 656	40,500	39,844	Small Equipment	57,860	112,203	(54,343)
\$ -	-	-	Audio Visual	10,533	15,200	(4,667)
\$ 1,918	1,747	(171)	Software	32,070	37,873	(5,803)
\$ 57	250	193	Computer Hardware & Peripherals	25,594	19,492	6,102
\$ 1,287	2,050	763	Farm	138,065	97,550	40,515
\$ -	-	-	Ticketing/Wristbands	47,851	55,500	(7,649)
\$ 113,781	12,680	(101,101)	Equipment Rental	2,681,032	2,373,402	307,630
\$ 35,873	11,250	(24,623)	Equipment Maintenance & Supplies	213,771	151,600	62,171
\$ 277	-	(277)	Uniforms & Laundry	86,854	90,310	(3,456)
\$ 276,016	86,177	(189,839)	Subtotal	3,718,678	3,337,950	380,728
			Facility and Related:			
\$ 29,830	17,425	(12,405)	Maintenance of Buildings/Grounds	383,122	265,500	117,622
\$ 58,675	86,500	27,825	Utilities	1,284,022	1,421,065	(137,043)
\$ 86,308	80,594	(5,714)	Trash/Waste Removal	2,148,838	2,312,800	(163,962)
\$ -	20,000	20,000	Rental of Facilities	-	20,000	(20,000)
\$ 50,206	26,000	(24,206)	Special Repairs	584,956	584,500	456
\$ 225,019	230,519	5,500	Subtotal	4,400,938	4,603,865	(202,927)
			Publicity and Related:			
\$ 1,443	-	(1,443)	Photography	19,761	33,000	(13,239)
\$ -	-	-	Newsletters	-	-	-
\$ -	500	500	Contests	-	11,100	(11,100)
\$ 1,061	2,100	1,039	Printing	37,871	86,811	(48,940)
\$ -	-	-	Advertising - Outdoor	172,763	157,500	15,263
\$ 2,570	-	(2,570)	Advertising - Radio	120,445	270,000	(149,555)
\$ 67,958	-	(67,958)	Advertising - TV	503,086	500,000	3,086
\$ 1,254	11,000	9,747	Advertising - Print	17,026	121,250	(104,224)
\$ 100	10,300	10,200	Advertising - Online	581,440	501,900	79,540
\$ 870	2,000	1,130	Promotional Expense	38,158	93,800	(55,642)
\$ -	-	-	Brochure Printing	-	-	-
\$ -	-	-	Buttons Printing	-	2,000	(2,000)
\$ 95.88	2,000	1,904	Media Relations	96	8,400	(8,304)
\$ -	3,940	3,940	Public Relations Expense	29,163	36,240	(7,077)
\$ -	-	-	Manager's P/R Expense	-	-	-
\$ -	-	-	Other Pre-Fair Stunts	-	-	-
\$ 830	-	(830)	Design & Production	830	7,500	(6,670)
\$ 14,240	5,400	(8,840)	Sponsorships	306,365	428,100	(121,735)
\$ -	100	100	Special Projects	16,381	9,750	6,631
\$ 90,420	37,340	(53,080)	Subtotal	1,843,385	2,267,351	(423,966)
			Self-Produced Events Attractions Expense:			
\$ -	-	-	Arena/Hangar Acts	534,815	650,000	(115,185)
\$ -	-	-	Grounds Acts	331,150	434,500	(103,350)
\$ -	40,000	40,000	Major Acts	4,610,450	6,440,000	(1,829,550)
\$ 41,045	1,200	(39,845)	Attractions Expense	1,509,724	205,672	1,304,052
\$ -	1,000	1,000	Merchandise	5,623	5,000	623
\$ 41,045	\$ 42,200	\$ 1,155	Subtotal	6,991,762	7,735,172	(743,410)
			Other Self-Produced Event Expense:			
\$ -	-	-	Competition Handbook	-	-	-
\$ -	-	-	Jr. Livestock Auction Costs	249,313	237,724	11,589
\$ -	-	-	Subtotal	249,313	237,724	11,589
			Premium Expense:			
\$ -	-	-	Cash Premiums	117,188	111,450	5,738
\$ -	-	-	Trophies, Ribbons	10,930	11,830	(900)
\$ -	-	-	Subtotal	128,118	123,280	4,838
			Other Operating Expenses:			
\$ 211	150	(61)	Cash Shortages/(Overages)	11,665	14,600	(2,935)
\$ 2,230	1,290	(940)	Dues & Subscriptions	70,479	91,114	(20,635)
\$ -	-	-	Bad Debt Expense	-	-	-
\$ (2,766)	4,400	7,166	Bank Charges	489,498	595,633	(106,135)

32nd DAA - OC Fair & Event Center
MTD and YTD Actual vs. Budget Comparison
October 31,2023

2023 Month Actual	2023 Month Budget	Variance
\$ 12	40,000	39,988
\$ (312)	45,840	46,152
\$ 2,299,534	2,538,551	239,017
\$ 300,000	300,000	-
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ -	-	-
\$ (1,903)	-	1,903
\$ 298,097	300,000	1,903
\$ 2,597,631	2,838,551	240,920
\$ (1,230,669)	\$ (1,134,699)	\$ (95,970)

Miscellaneous Expense
Subtotal
TOTAL OPERATING EXPENSE
Non-Operating Expenses
Depreciation Expense
Major Projects
Carnival Funded Expenditures
Loss on Sale of Asset
Debt Service
Net Pension Adjustment - GASB 68
Prior Year Expense
TOTAL NON-OPERATING EXPENSE
TOTAL EXPENSES
NET PROCEEDS

2023 YTD Actual	2023 YTD Budget	Variance
235,880	90,020	145,860
807,522	791,367	16,155
42,337,898	46,834,083	(4,496,186)
3,000,000	3,000,000	-
97,071	105,000	(7,929)
-	-	-
-	-	-
-	-	-
-	-	-
(4,244)	-	(4,244)
3,092,828	3,105,000	(12,172)
45,430,725	49,939,083	(4,508,358)
\$ 10,543,891	\$ 8,437,704	\$ 2,106,188

32nd D A A - OC Fair & Event Center
Statement of Operations - Summary (Unaudited)
Dept 25 - EQUESTRIAN CENTER
October 31, 2023

2023 Current Month Amount	Budget Current Month Amount	Budget \$ Variance		2023 Year to Date Amount	Budget Year to Date Amount	Budget \$ Variance	Full 2023 Budget
			Revenues				
\$ -	\$ -	\$ -	Admissions to Grounds	\$ -	\$ -	\$ -	\$ -
-	-	-	Commercial Space Rental Revenue	-	-	-	-
-	-	-	Carnival and Concessions Revenue	-	-	-	-
-	-	-	Exhibits Revenue	-	-	-	-
-	-	-	Attractions Revenue	-	-	-	-
166	-	166	Miscellaneous Revenue	1,000	-	1,000	-
166	-	166	Total OC FEC-Produced Event Revenue	1,000	-	1,000	-
-	-	-	Facility Rental Revenue	-	-	-	-
-	-	-	Other Event Revenue	-	-	-	-
97,280	117,422	(20,142)	Equestrian Center Revenue	1,069,813	931,610	138,203	1,409,064
-	-	-	Other Operating Revenue	38	-	38	-
97,280	117,422	(20,142)	Total Rental Revenue	1,069,852	931,610	138,242	1,409,064
-	-	-	Interest Earnings	-	-	-	-
-	-	-	Grants	-	-	-	-
-	-	-	Other Non-Operating Revenue	-	-	-	-
-	-	-	Prior Year Revenue	-	-	-	-
-	-	-	Total Non-Operating Revenue	-	-	-	-
\$ 97,446	\$ 117,422	\$ (19,976)	Total Revenue	\$ 1,070,852	\$ 931,610	\$ 139,242	\$ 1,409,064
			Expenses				
\$ 14,598	\$ 25,718	\$ 11,120	Payroll and Related Expense	\$ 160,903	\$ 256,752	\$ 95,849	\$ 308,187
128,893	184,864	55,971	Professional Services Expense	1,446,165	1,848,640	402,475	2,218,368
-	-	-	Directors Expense	-	-	-	-
-	-	-	Insurance Expense	-	-	-	-
-	-	-	Telephone & Postage Expense	666	-	(666)	-
13	200	187	Supplies and Equipment Expense	25,651	37,300	11,649	37,700
19,449	14,294	(5,155)	Facility and Related Expense	257,260	147,940	(109,320)	176,528
-	100	100	Publicity & Related Expense	421	1,000	579	1,200
-	-	-	Attractions Expense	-	-	-	-
-	-	-	Other Self-Prod Event Expense	-	-	-	-
-	-	-	Premium Expense	-	-	-	-
1,993	-	(1,993)	Other Operating Expense	18,261	-	(18,261)	-
164,946	225,176	60,230	Total Operating Expense	1,909,327	2,291,632	382,304	2,741,983
-	-	-	Depreciation Expense	-	-	-	-
-	-	-	Major Projects	-	-	-	-
-	-	-	Net Pension Adjustment - GASB 68	-	-	-	-
-	-	-	Prior Year Expense	-	-	-	-
-	-	-	Total Non-Operating Expense	-	-	-	-
\$ 164,946	\$ 225,176	\$ 60,230	Total Expense	\$ 1,909,327	\$ 2,291,632	\$ 382,304	\$ 2,741,983
\$ (67,501)	\$ (107,754)	\$ 40,253	Net Proceeds	\$ (838,476)	\$ (1,360,022)	\$ 521,546	\$ (1,332,919)