

**MINUTES OF OCFEC BOARD OF DIRECTORS MEETING
HELD DECEMBER 14, 2023**

The following Minutes are a summary of Board action and proceedings. For a full transcript please click on the link below or visit the ocfair.com website.

https://s3.us-west-1.amazonaws.com/ocfair.com/wp-content/uploads/2023/12/16090812/23_12_December_Transcript.pdf

1. CALL TO ORDER:

Chair Kovacevich, called the meeting to order at 9:34 a.m.

2. MISSION STATEMENT

- 3. PLEDGE OF ALLEGIANCE:** The Pledge of Allegiance was recited by Director Tanya Bilezikjian. Roll call was taken by Summer Angus.

4. DIRECTORS PRESENT:

Chair Kovacevich, Vice Chair Bagneris, Director Pham (via Zoom), Director La Belle, Director Rubalcava-Garcia, Director Ruiz (via Zoom), Director Bilezikjian and Director Jackson.

Director Pham joined the meeting at 10:15 a.m.

DIRECTORS ABSENT/EXCUSED: None.

OTHERS PRESENT:

Michele Richards, OCFEC CEO; Ken Karns, OCFEC Chief Operating Officer; Joan Hamill, OCFEC Chief Business Development Officer; Melissa Au-Yeung, Chief Administrative Officer; Summer Angus, OCFEC Executive Assistant; Josh Caplan, Office of the Attorney General; Reginald Joseph, transcriptionist; Gibran Stout; Leigh-Ann Kazolas; Reggie Mundekis; Diana Silveira; Claire McKenna; Isabella Cortez Dominguez; Clay Harper; Cora Cordova; Avery Aguirre; Katie & Mattie Farrell; Aspasia Zouras; Alice Haug; McKenzie Silveira; Wiebke Olamendi; Erin Simon; Kylie Simon; Angela Howe; Debbie Grani; Bob Yates; Brian Sabo; Lisa Sabo; Katrina Foley, OC Supervisor; Melissa Kremel; Sheila Ferguson; Joy Gould; Ann Mase; Holly Jarvis; Claudia Berglund; Stacy Kendall; Mary Capalleni; Chrissy Kruse; Anna Freitas; Carolyn Beaver; Camren Cummings; Aileen Anderson; Patti Stone; Debra Hoffman; Tracy Underwood; Lisa Mays; Alex Swansen; Marsherie; Sharlee Van Vliet (Shay); Claire Graves; Callie Rutter; Emma Kelly; Antonina Styclen; Penelope Ann Alvord; Quinn Alvord; Amy Desarro; Alex Alvord; Audrey Xagorarakis; Noelle Anderson; Marina Pearsall; Irene Dunlap; Penelope Ely-McGregor; Jeff Vickman; Harper Hilterbrand; Jeanne Haliska; Shannon Ely McGregor; Macki Hamblin; Ashley Danielsen; Jaya Mayne; Brian Cummings; Michelle Conklin; Briana Dombroske; Laura Thomas; Caroline; Dan Silverton; Lisa Bacca; Samuel Brown; George Medina

5. MINUTES:

A. Board meeting held November 16, 2023

Action Item

ACTION: Director La Belle motioned and Director Bilezikjian seconded to approve the minutes from Board meeting held November 16, 2023. **MOTION**

CARRIED. AYES: Chair Kovacevich, Vice Chair Bagneris, Director La Belle, Director Bilezikjian and Director Jackson. NAYES: None. ABSTENTIONS: Directors Rubalcava-Garcia and Ruiz,

6. MATTERS OF PUBLIC COMMENT

Gibran Stout discussed the oath and responsibilities of the Board, and the public having a seat at the table. She urged the Board to form an ad hoc committee for the Equestrian Center (EQC). She asserted equestrians want to have a conversation and there is one-hundred percent solutions to every issue that is one the agenda today.

Samuel Brown stated the role of the OCFEC Board is to be an agricultural advisory board, is to be consistent with the historical and land use planning of Orange County. He urged the Board to research and familiarize themselves with the indigenous and native equestrian tradition and culture that is native to the southwest that predates the state of California.

Lisa Baca, LA Equestrian Coalition, spoke in opposition of the EQC alleged closing for office space. She discussed equine therapy for autism, cerebral palsy and teen/youth mental health and that federal and state dollars that are available for therapeutic riding programs. She criticized the EQC finances in terms of staffing overhead and sub-contracted services.

George Medina, Compton equestrian rider, asked the Board how they would vote if they were a child, if they would vote to close the EQC for alleged offices. He discussed closures of equine facilities state wide.

7. CONSENT CALENDAR:

A. Standard Agreements: SA-001-24HB; SA-002-24HB; SA-003-24HB; SA-005-24HB; SA-006-24HB; SA-007-24HB; SA-009-24GE; SA-010-24GE; SA-012-24YR

i. Standard Agreement Amendments (Exercise Option): SA-005-21MB (Amend. #3); SA-096-22FT (Amend. #1); SA-008-23SP (Amend. #2)

B. Rental Agreements: R-143-23; R-144-23; R-009-24; R-023-24; R-026-24; R-027-24; R-039-24; R-051-24; R-052-24; R-056-24; RA-EQCLisRat-23; RA-EQCAleBoo-24; RA-EQCAmyCur-24; RA-EQCAnnRid-24; RA-EQCAshDan-24; RA-EQCBriCum-24; RA-EQCCarTod-24; RA-EQCCarGra-24; RA-EQCCarBea-24; RA-EQCCasHer-24; RA-EQCCinFox-24; RA-EQCClaTay-24; RA-EQCDebGra-24; RA-EQCDenXag-24; RA-EQCDonPat-24; RA-EQCGerDeO-24; RA-EQCGibSto-24; RA-EQCGreShe-24; RA-EQCHarOtt-24; RA-EQCHeaHov-24; RA-EQCJenMcC-24; RA-EQCJoaSch-24; RA-EQCKarCoo-24; RA-EQCKenSot-24; RA-EQCKriFlo-24; RA-EQCLarMax-24; RA-EQCLauBue-24; RA-EQCKatRil-24; RA-EQCLinDan-24; RA-EQCLisRat-24; RA-EQCMacHam-24; RA-EQCMadJab-24; RA-EQCMarBut-24; RA-EQCMarSul-24; RA-EQCMelHah-24; RA-EQCMelSch-24; RA-EQCMicHil-24; RA-EQCMicNic-24; RA-EQCNicWea-24; RA-EQCPatSto-24; RA-EQCRaqWin-

24; RA-EQCRayGir-24; RA-EQCRobLut-24; RA-EQCLisSab-24; RA-EQCSamSch-24; RA-EQCSarkKli-24; RA-EQCShaEly-24; RA-EQCSheKus-24; RA-EQCSigGal-24; RA-EQCSuelrz-24; RA-EQCSusBur-24; RA-EQCSusGyo-24; RA-EQCTejBru-24; RA-EQCTiaTer-24

- i. **Rental Agreement Amendments:** R-138-23 (Amend. #1); R-143-23 (Amend. #1); R-022-24 (Amend. #2)

C. Active Joint Powers Authority Agreements (New): None.

- i. **Active Joint Powers Authority Agreement Amendments:** None.

D. Correspondence:

Communications to the Board from members of public related to OCFEC business are identified below and included with the Board materials (available on the OCFEC website). Note that this agenda item includes only those communication(s) that were sent to the entire Board and CEO before the publication of this month's agenda. The deadline for correspondence to be included on the January 2024 agenda is January 11, 2024.

- i. 11/10/23 Carolyn Beaver Letter to Board of Directors Re: Equestrian Center

E. CDFA Correspondence:

Communications to the Board from the California Department of Food & Agriculture Division of Fairs & Expositions regarding relevant topics at Fairs and Expositions.

- i. None.

- End of Consent Calendar –

CEO Richards pulled Rental Agreement R-026-24 due to an error with the contract number, stating the contract will come back next month.

ACTION: ACTION: Director La Belle motioned and Director Ruiz seconded to approve the Consent Calendar with agreement R-026-24 pulled. **MOTION CARRIED. AYES:** Chair Kovacevich, Vice Chair Bagneris, Director La Belle, Director Rubalcava-Garcia, Director Ruiz, Director Bilezikjian and Director Jackson. **NAYES:** None. **ABSTENTIONS:** None.

8. GOVERNANCE PROCESS

A. Review of Year 2 (2023) Strategic Plan Initiatives and Update on Status Information Item

CEO Richards reviewed and delivered a status update on year two of the three-year Board strategic plan.

Director La Belle stated the strategic plan process was not done in a vacuum, that it was an extensive process involving staff, the Board and stakeholders.

CEO Richards shared next strategic plan will start in the spring of 2024.

B. Discussion Regarding the Development of Public Programming at the Equestrian Center and Vote on Next Steps

Action Item

Chair Kovacevich explained Board Leadership believed that there was an issue with gift of public funds with the way that the Equestrian Center was currently being ran; OC FEC managed EQC operations at a loss with private boarders and private businesses operating out of the facility. He recounted the Board's earlier decision to launch an RFP for management of the EQC. He announced that in hearing an abundance of input from the public and elected officials wanting public programming for therapeutic riding programs for developmentally disabled youth, teen suicide, communities of color, veterans, etc., prompted Board Leadership to want to revisit the item and reassess the decision of hiring a private operator and continuing business as usual, as well as discussing the gift of public funds. He reiterated that the Board discussion will be focused on public programming at the EQC and the gift of public funds issue.

By request, CEO Richards reviewed the public benefit model of Centennial Farm and Heroes Hall and explained the difference how the EQC is currently operated from those facilities: The EQC having trainers who rent offices, rent stalls and provide their clients with lessons, and as well as private boarders that rent stalls.

Leigh-Ann Kazolas criticized the exclusion of the EQC in the master site plan. She discussed the fairgrounds metric to measure maximum public benefit is the volume of people served. She discussed EQC trainers offering free and reduced programs. She shared her experience how the EQC helped her.

Reggie Mundekis stated the following: the EQC is a public asset that use public money; the users of the EQC include private boarders, and trainers who are profit seeking businesses. She argued there are different models for the EQC that would serve a wider portion of the public, that don't require having boarders and trainers. She urged the Board to cancel the RFP and move forward with public programming at the EQC.

Diana Silveira discussed her daughter's experience taking lessons at the EQC and her growth and passion as a horse rider. She talked about the alleged closure of the facility.

Chair Kovacevich stated the Board is not closing the facility, but discussing public programming or to continue with the RFP process. He asked speakers to keep to the topic of the agenda item and not allege closure or turning the EQC into a parking lot; actions the Board has never discussed.

Claire McKenna spoke how learning to ride at the EQC has benefitted her and how the facility is a public benefit.

Isabella Cortez Dominguez shared her struggle with mental health and how riding at the EQC helped her. She added that it was an affordable hobby for her and she found a community at the EQC.

Clay Harper, Master Horseman and trainer, discussed how he and other trainers donate their time in addition to private lessons. He asserted having private trainers enhances the center, they add professionalism and provide a safety factor.

Cora Cordova, senior enrichment director, shared her support for the EQC and its impact on the community. She shared she has been bringing seniors to the EQC for the Halloween costume parade. She shared how interaction with horses have helped her through her divorce and the seniors she serves.

Avery Aguirre shared her love of and connection with horses, her discovery of vaulting and would be sad if she lost her Gigi (horse) and her vaulting family.

Katie Adams Farrell, read a letter her daughter wrote about her love of horses and her participation in programs at the EQC. She shared how being around horses has helped her daughter's struggles with anxiety.

Aspasia Zouras shared she takes lessons at the EQC. She asserted trainers do pro bono lessons for people. She criticized the EQC signage for having the word private on it, implying no access to the public.

Alice Haug discussed her life and how equestrian centers gave her a sense of community and responsibility. She stated she provides equine therapy. She stated she and her trainer moved fourteen horses to the EQC last week to provide access to the community because of the alleged discussion regarding an potential closure. She criticized signage at the EQC for stating "user access only."

Makenzie Silveira spoke of her passion for horses and how riding has had a profound impact on her life, physically and emotionally. She hopes to inspire others to start riding horses and asserted public facilities are crucial to the community.

Wiebke Olamendi, EQC volunteer, asserted the EQC serves a public purpose and most visitors, parents and riders are not horse owners but are the public. She asserted there are many volunteers like herself happy to introduce people to the horse world, that trainers provide free exhibitions and demos, horsemanship classes, barn tours and classes for local scout and underprivileged youth.

Erin Simon asserted the equestrian community (gathered at the meeting today) are part of the public that benefit directly and indirectly from the EQC. She discussed the fading history of agriculture especially with the decline of equestrian facilities. She spoke in support of finding a qualified equestrian management operator for the EQC.

Kylie Simmon spoke in support of keeping the EQC alive.

Angela Howe stated she allows community children to interact with and give her horse treats anytime they ask. She discussed her personal story and the impact of the equine community on her life and the life of others. She criticized

staff management of the facility for choosing to run at a deficit and not properly tracking who goes in and out.

Debbie Grani discussed the closeness and camaraderie of the EQC community. She criticized EQC management of making mistakes that have affected the profit. She asserted the EQC is a public facility that needs to remain open, providing strength and unity to the public.

Bob Yates stated the EQC is a unique facility that has an unusual formula where private businesses in a public facility are providing a community service. He pleaded with the Board not to make any major modifications, changes or closure of the EQC.

Brian Sabo, discussed his Olympic equestrian experience/achievement. He also discussed profitability when making relationships between the public and private sector. He asserted the equestrians want to work together with the Board to make the EQC profitable. He read a letter from a disabled veteran in support of the preservation of the OC fairgrounds EQC.

Lisa Sabo asserted once the EQC is gone, it's gone forever. She discussed her efforts to help save the fairgrounds from sale in 2009. She shared her passion for her training business and the people it serves. She stated there is no place for her to take all her horses. She criticized EQC management for signage stating private boarders and trainers.

Katrina Foley, OC Supervisor Fifth District, stated her office is ready to partner with the fairgrounds to help with development of after school programs and riding programs; to help partner with the health care agency with the Mental Health Service Act funds to provide equine therapy programs like the Shay Center. She discussed protecting the equestrian community. She offered that the County of Orange can help support those efforts.

The meeting adjourned for a break at 11:31 a.m. and reconvened at 11:42 a.m.

Melissa Kremel stated she moved to Costa Mesa specifically to be close to the EQC. She shared how riding horses at the EQC helped her heal physically and emotionally from a brain injury. She discussed how the EQC programs help people, create a community and let people check out of the busy urban city.

Sheila Fergusson asserted the public wants interaction with horses. She discussed her experience running the pony ride at the Irvine Park. She discussed using part of the EQC for 4H programs. She asserted she does not want to lose the facility but wants to use it for future generations and to incorporate hogs and goats as well as.

Joy Goulde, manager of the Whittier Narrows Equestrian Center, discussed her center. She discussed opportunities that the OC EQC could have. She asserted the trainers at the EQC are a big resource.

Ann Mase discussed the vacancies at the EQC. She asserted that if the EQC doesn't stay open there will be business and job loss. She stated the EQC is

set up and ready for increased business and criticized the current management.

Holly Jarvis discussed how many of the aspects of the EQC might bring in revenue and also serve the public in many ways like emergency evacuation center for large animals serves. She argued that there is no subsidizing or gift of public funds for any individuals, as boarders pay full market value to board their horses. She spoke in support of continued current operation of the EQC.

Claudia Bergland discussed horse riding as a sport, making comparison to other sports that have public facilities, like tennis and golf. She stated no sports come free. She asserted riding it is a girl and woman dominated sport and the community has an obligation to consider riding as much of an opportunity as little league.

Stacy Kendall stressed that the EQC is a very important facility to keep for the community as it provides public benefit. She spoke in support of continuing with the RFP process to find an experienced operator to have a self-sustaining facility.

Mary Capellini, Save Our Youth Director, discussed how the EQC is a public benefit to the underserved students in her program. She discussed collaborations with the OC Fair Board and nonprofits at the EQC. She encouraged more opportunities to collaborate for the youth in the community at the EQC.

Chrissy Kruse spoke in support of the healing power of horses. She asserted all are welcome at the EQC. She discussed how the EQC impacts the community, especially women and girls. She spoke in support of continuing the RFP process.

Anna Freitas shared her love of the EQC and stated it is good for the community.

Director Pham logged off the meeting (via Zoom) at 12:07 p.m.

Carolyn Beaver asked a series of “why?” questions criticizing EQC management and the Board. She criticized EQC signage requiring visitor check in. She asserted private owners and trainers are doing public good and provide benefit to many people. She alleged EQC staff of not wanting events to be successful in providing public benefit, also criticizing staff for not pursuing trainer suggested events. She asserted there is a symbiotic relationship between boarders, trainers and public benefit.

Cameron Cummings discussed how her student benefitted from working with and riding horses as recommended by his physician. She stated the fairgrounds provides a lot of people the ability to access to horses and the ability to work through mental or physical issues.

Aileen Anderson stated that working within the UC system, she is familiar the state regulations that (being a state facility) OCFEC has to deal with. She presented a petition (3800 signatures) that is asking for four basic elements to

formally recognize the EQC as a resource of public benefit: maintenance, investment partnership and expand public access programming. She spoke in support of maintaining the current structure and of the RFP process, urging active pursuit of a reputable and responsible bidder. She criticized comments she heard regarding no public programming at the EQC, which she stated she personally participated in.

Patti Stone discussed how she offers free tours and horsemanship classes at the EQC. She criticized that her free tour sign was taken down. She asserted the EQC is an education center.

Debra Hoffman shared how her daughter benefitted from riding at the EQC. She argued that the definition of public benefit is subject to interpretation depending on who you ask. She asked for a mutually agreed upon system of measurement for public benefit of the EQC. She asked that an ad hoc committee be assembled to formulate an effective system to track the public benefit of the EQC.

Tracy Underwood discussed various opportunities for public programming at the EQC and sponsorship opportunities for additional revenue. She also suggested partnering with neighboring colleges for equine/animal science classes.

Lisa Maze discussed viewing the EQC's impact on the economy and the benefit it brings to Orange County as a whole with a macro approach. She shared several ways having the EQC improves and increases Orange County revenue.

Alex Swanson shared how he and his brother benefitted from riding programs at the EQC.

Marsherie shared how her daughter benefitted from riding at the EQC and how the EQC is used for public benefit.

Shay Van Vliet shared her life long passion for horses and riding. She discussed how the alleged closing of the barn would impact her and the community.

Claire Graves discussed the impact horses have on children, especially children on the spectrum. She urged the EQC plays an important role in the lives of many in Orange County, that horses are therapeutic and provide hands on experience for youth. She spoke in support of keeping boarders and trainers that offer services to the public.

Callie Rutter discussed how the EQC is similar to a gym. She criticized the signage at the EQC and the website. She urged the Board to listen to the speakers and make a better choice in management of the facility.

Emma Kelly discussed how the EQC is a safe place that has a positive impact on children and adults. She asserted the EQC falls in line with the OC FEC mission statement.

Denise Xagorarakis argued the EQC is servicing the public. She argued that she and others (private boarders) are members of the public that board their horses at a public facility. She argued that trainers who operate their businesses at the EQC are members of the public who service the public. She also criticized the signage at the EQC.

Antonia Stylen shared how the EQC helped her and reconnected her with her passion of horses after immigrating to America. She shared plans of providing access to her private horse to one of the OC based nonprofit horse therapy programs, has been delayed out of fear of what it to happen with the facility.

Penelope Ann Alvord shared her experience and love or horses and what they mean to her and her family. She stated the EQC serves her diverse community. She stated an alleged shut down of the facility would hurt the community.

Quinn Alvord shared her love of horses and participating at the EQC, that its her favorite place.

Amy Desarro discussed how horses have impacted her life and the life of her children. She spoke in support of the vaulting program. She shared the confusion about people being worried that the EQC will shut down. She stated the EQC impacts the community and would like to see programs grow.

Audry Xagorarakis stated horses are people's best friends and serve people.

Noelle Anderson asserted there is a lot of public programing at the EQC every day. She advocated for a committee that would allow communication between the equestrians at the EQC, the Board and staff, stating they can help with decision making to protect the EQC.

Marina Pearsall shared how horses saved her life and stated she doesn't know where she'd be without the EQC. She spoke highly of Sabo Eventing. She shared how the EQC has given her the opportunity to ride while not having the financial means to own a horse.

Irene Dunlap discussed the closure of many horse housing areas in Orange County. She thanked the Board for considering to maintain the EQC. She talked about programing that could be developed with the school district to bring kids to the stables to learn about horses.

Penelope McGregor shared how the Newport Mesa Pony Club has taught her responsibility, perseverance and discipline and the EQC gives so many a place to belong and connect with horses.

Jeff Dickman shared how he was the past Orange County Trail and Bikeway Planner. He encouraged contacting the county to garner their interest in in the EQC to develop multiuse trails.

Harper Hilterbrand shared his love of riding and how Pony Club has taught him horsemanship, commitment and perseverance.

Jeanne Haliska shared how her daughter benefitted from and is now thriving from joining the Pony Club at the EQC.

Shannon Ely McGregor stated she collected two-hundred fifty letters from EQC users expressing their experiences at the EQC (the Board was given a packet with copies of the letters). She shared her daughters experience riding at the EQC where she has found a community to belong to.

Director Pham returned to the meeting at 1:16 p.m.

Maki Hamblin describe the agricultural history and jewel of Orange County. She urged without the central location of the EQC many would lose access to horses forever. She pleaded the Board to keep the EQC available as a resource for the community for generations to come.

Ashley Danielsen, owner of All About Horses at the EQC, state that while her business at the EQC is privately owned, her mission in servicing the public is to have Girl and Boy Scout troops out to the center regularly throughout the year, to earn their safety around large animal and horse badges.

Jaya Mayne discussed her participation with EQC nonprofit Changing Strides where foster children get an opportunity to ride and interact with horses, many for the first time, stating this program benefits many children in the community with the greatest needs. She encouraged moving forward with a plan the benefits everyone.

Brian Cummings discussed the fairgrounds supporting the EQC is a public good, not a gift of public funds. He shared a story of the Whittier Narrows equestrian center and how LA County agreed that spending money on that center was not a gift of public funds. He asserted the OC EQC is already offering public programs.

Gibran Stout criticized that no effort has been made by staff to accurately gather the number of people who come in the EQC. She criticized the comparison of the EQC to Centennial Farm and Heroes Hall. She argued incomplete/misinformation and lack of data. She criticized that trainers are being treated differently than any other vendor or service on the fairgrounds.

The meeting adjourned for a break at 1:31 p.m. and resumed at 1:43 p.m.

Michelle Conklin shared she has her horses in the Sabo Eventing youth program for free as her way of giving to the community. She shared types of programing and therapeutic programs that could be at the EQC for inner city kids, adult seniors and veterans.

Laura Thomas criticized CEO Richards recent KFI radio interview and management of the EQC. She asserted there is plenty of public programing offered by the trainers and urged the Board to expand them for public benefit. She spoke in support of moving forward with the RFP process.

Briana Dombroske, shared she is a licensed professional clinical counselor working for a nonprofit that provides mental health services with horses. She shared she is currently working on programing and partnership with EQC trainers (Sabo and Hamblin). She stated it is challenging to find equine centers in urban areas where the needs of youth with trauma are the greatest. She asserted that to lose the ability to provide programs at the fairgrounds would make services inaccessible to many.

Caroline Colesworthy shared her confusion with the EQC being labeled a private facility where she is a member of the public and her children take lessons on public fairgrounds.

Dan Silverton asserted a management problem at the EQC. He stated the Board has an opportunity to continue to support equine appreciation of all sorts and levels. He suggested the RFP be rewritten to attract functional management. He criticized that EQC staff has not put any programs in place since taking over management of the facility.

Lisa Bacca criticized the EQC link location on the OCFEC website stating that is hard to find. She criticized in looking at the staff and Board bios (on the website) that there is no equestrian expertise. She asserted the EQC is not a private facility but public. She encouraged equestrian expertise be brought in to build out a revenue generating RFP and platform.

Chair Kovacevich reiterated the Board discussion on the agenda item today is focused on:

- Gift of public funds: the Board to determine that operating the EQC facility at a loss as it currently runs today, is it justifiable relating to a gift of public funds?
- The Board to decide whether or not to continue with the RFP for an EQC operator
- Or the Board to look at developing public programming for the facility

Board discussion ensued; items discussed:

- Appreciation for the passion of the speakers
- Director La Belle's familiarity with large equine operations and facilities
- Board support of OCFEC management of the EQC; facility now being managed properly
- Private business for profit operating on state property
 - Fairgrounds is not being adequately compensated by those businesses
- Suggestion of putting the management RFP on hold and launching and RFP to solicit proposals for trainers
 - Trainers could include in their proposal what type of nonprofit benefit programs they will provide to the community
 - The Board needing to know and evaluate programs
- Board to decide how to maximize for public benefit
- Concerns about rumors of turning the EQC into a parking lot which the Board never discussed
- Board wanting to see public benefit
- Continue to discuss public programing

- Riding lessons can be \$85 an hour – out of reach for most urban families
- Some support for continuing with the RFP to find an operator
- Support for more public access to the facility, not closure
- Fiduciary responsibility to operate the facility properly
- OC FEC development of programming like Centennial Farm – regular occurring school tours
- OC FEC to possibly own horses
- Development of the Board's vision for the facility
- Ideas for the EQC: housing mounted police horses, possibility of boarding some horses to offset costs, county subsidized public accessible programming
- Clarification of misconceptions of other facilities like Centennial Farm and Heroes Hall that run at a deficit but have nothing but public access and programming, not private for-profit business operating out of them
- More public benefit and more access to the community at large
- The Board not having a direct line of sight of visibility to make sure there currently is public access and public benefit of the EQC
- Having a different model all together - new model could provide much better service to the public and be more inclusive
- Wanting the facility to remain under a different line of sight public programming model
- Private business operating out of the facility that did not go through the competitive bid process – need to be in compliance with state law
- If the Board decides to phase out the current model there would be no need for the RFP (for an operator)

Directors La Belle and Bilezikjian left the meeting.

Vice Chair Bagneris motioned (summarized, restated and clarified by Chair Kovacevich) to put the RFP on hold, to notify the current operators that the model is going to be changing effective June 2024 and direct staff to work with the Board, the public and other stakeholders to come up with a new model between now and June.

ACTION: Vice Chair Bagneris motioned and Director Rubalcava-Garcia seconded to approve to put the Request for Proposal for management of the Equestrian Center on hold, to notify the current operators that the model is going to be changing effective June 2024 and direct staff to work with the Board the public and other stakeholders to come up with a new model between now and June. **MOTION CARRIED. AYES: Chair Kovacevich, Vice Chair Bagneris, Director Rubalcava-Garcia, Director Ruiz and Director Jackson. NAYES: None. ABSTENTIONS: None.**

ACTION: Vice Chair Bagneris motioned and Director Ruiz seconded to table remaining agenda items to January 2024 Board of directors meeting. **MOTION CARRIED. AYES: Chair Kovacevich, Vice Chair Bagneris, Director Rubalcava-Garcia, Director Ruiz and Director Jackson. NAYES: None. ABSTENTIONS: None.**

9. CLOSED SESSION (Closed to the Public)

No closed session.

10. CEO'S OPERATIONAL ANNOUNCEMENTS AND UPDATES

CEO Richards reported the following:

- Chair and Vice Chair attended the OCFEC employee Thanksgiving potluck
- New Bagley-Keene provisions go into place January 1, 2024

Ken Karns, Chief Operating Officer gave an operational update regarding closure of the campground due to the upcoming construction.

Joan Hamill, Chief Business Development Officer gave an update on upcoming events at OCFEC.

11. BOARD OF DIRECTORS MATTERS OF INFORMATION

Board members made concluding comments:

- Happy Holidays and New Year to everyone
- Appreciation to staff
- Appreciation to the Board Chair for direction guidance during a challenging meeting
- Appreciation to the public speakers
- Excitement to do something greater for the public good

12. NEXT BOARD MEETING: JANUARY 25, 2024

13. ADJOURNMENT

The meeting adjourned at 2:49 p.m.

Nick Kovacevich, Chair

Michele Richards, Chief Executive Officer